



Maintenance yard at Millenium Park in Chicago

Management Recommendations

Vision

The Cheesman Park Master Plan recommends a comprehensive approach to guide future park restoration as well as new park improvements and ongoing maintenance. Maintenance goals should balance park uses with the need to preserve Cheesman Park's historically significant architectural features and designed landscape as a primarily passive use setting.

The Game Plan, Parks and Recreation's department-wide master plan, discusses the importance of preserving the City's historic park resources and includes a historic park preservation recommendation. Rehabilitating and preserving the City's historic park legacy advances sustainability goals of the "Greenprint Denver Initiative" by maintaining existing park properties. In order to rehabilitate this historic park property, the Department of Parks and Recreation will undertake projects identified as priority needs by the park Master Plan. Park operations budgets have had a steady downward trend in recent years, while public and administration expectations for park appearances remain high.

Due to the park master plan process and recognition of deferred maintenance needs, Cheesman Park was identified for 'Better Denver' bond funding approved by Denver voters in November 2007. This much needed infusion of dollars will remediate the park's existing and antiquated irrigation system, which causes consternation among citizens and staff alike during warm weather. Unsightly brown patches frequently occur in the Park's signature meadows due to inadequate irrigation equipment, watering coverage, and breaks in irrigation lines. With the absence of isolation valves, the park's entire irrigation system must be shut down in order to complete repair work. Implementation of Phase I master plan recommendations will also be initiated with bond funding.

However, the bond program alone will not be sufficient to address all deferred park maintenance needs. In order to rehabilitate and maintain park features, additional funding will have to be dedicat-

ed in annual capital improvements and operations budgets as well as found through other sources such as grants and partnerships.

Existing Park Maintenance

Cheesman Park is managed in a similar fashion to other parks in the City and County of Denver's park and recreation system. It is one of the many parks located within the East Maintenance District, one of the City's six park operations districts. Primary responsibility for Cheesman Park's maintenance is assigned to the Congress Park Maintenance Headquarters, one of three park operations units in the East Maintenance District. Under the direction of the East District superintendent, the Congress 'Shop' oversees and provides comprehensive maintenance services for more than 200 acres of parks, as well as parkways and medians in the area east of Colorado Boulevard, north to City Park, west to Park Avenue, and south to Speer Boulevard. This area includes nine parks, several miles of medians on four parkways and a variety of traffic islands and numerous seasonal flower beds in highly visible locations.

Park staff based at the Congress office consists of eight full time employees and as many as ten seasonal workers including:

- 1-operations supervisor
- 1-equipment operator
- 1-senior utility worker
- 1-utility worker
- 1-maintenance technician for irrigation
- 1-maintenance assistant
- 1-horticulturalist
- 1-horticultural worker

East District personnel provide daily and regular maintenance, repairs, and operations care for park turf, shrub beds, flower beds, irrigation systems, playgrounds, trail repairs, trash removal, and snow removal. During warm weather months, the Congress operations staff spends approximately 20% of their time at Cheesman Park. Seasonal summer staff, traditionally utilized for increased summer

maintenance responsibilities such as routine maintenance of summer flower beds, has been consistently reduced over time and must be stretched across the entire East District. On weekends and holidays, when park visitation is typically highest, only one two-person crew is available for park maintenance throughout the Congress maintenance area. Staff schedules are adjusted to increase coverage for specially scheduled weekend events.

Multiple Layers Of Park Maintenance Responsibility and Unique Conditions

Congress Headquarters staff are assisted by multiple Parks Department divisions in park planning and maintenance efforts in Cheesman Park. However, each Division has its own priorities, funding, staffing capacity, and separate supervisors. Although this approach provided certain operations advantages throughout the City's park system, coordination of comprehensive park maintenance needs presents a challenge especially in light of declining operational dollars and lack of an overall and comprehensive park management plan. The most significant gaps include cyclical maintenance of historic structures, pavements, and fountain equipment, as well as repairs and replacement of unique features such as steps, ornamental fixtures and monuments, hardware, and signs. Occasionally, inappropriate repairs are made or materials used that impact the historic integrity of the structures. More expensive repairs, requiring specialized materials and professional expertise, must wait for infusion of capital improvement funds, bond programs, and grants, which are rarely available in sufficient dollars.

Park Structures

As one of Denver's pre-eminent historic parks, Cheesman Park includes several unique historic structures that are approaching 100 years in age and require specialized care. These structures include the Cheesman Memorial Pavilion, constructed in 1910 of Colorado Yule marble, the Memorial's fountains, the recently restored Rustic Shelter, and the Toolshed, as well as the now vacated and more recent restroom building. Routine maintenance

as well as emergency troubleshooting is primarily handled by a separate Parks and Recreation Facilities Management crew—currently overseen by the Department of Recreation. Park Facilities staff handle basic structural, electrical, and plumbing repairs, as well as seasonal operational needs of the park's decorative fountains and crosswalk painting. However, park staff does not have sufficient manpower, adequate budget, or specialized expertise to care for the unique maintenance requirements of the marble Pavilion or long-term, more expensive repairs of other park structures. Consequently, park structures do not receive adequate cyclical and routine maintenance, such as tuck pointing, caulking, sealing, gutter cleaning, and painting.

Park Planning

The Division of Planning, Design and Construction provides professional planning and project management expertise for long-range park planning, prioritizing, and budgeting project work, as well as implementation of capital improvements.

Tree maintenance is completed by the Department of Parks and Recreation's (DPR) Forestry unit, a unit of the Natural Resources Division. Forestry is responsible for pruning trees and removing hazardous or declining trees. New and replacement trees are provided by, and planted by, the City nursery in coordination with Parks Planning.

Flower Beds

Denver's signature flower beds involve specialized design and maintenance. The Congress Park shop horticulturalist and horticultural worker design, plant, and maintain Cheesman Park's numerous annual gardens. Greenhouse staff, managed by the Natural Areas Division, provide much needed maintenance assistance during the summer months when they are available.

Fifteen flower beds and 22 rose beds are located in the Cheesman Pavilion grounds. Under ideal circumstances, district horticultural staff would work daily in the Cheesman gardens during peak growing season to maintain optimal garden conditions. Due to scheduling constraints and competing

maintenance needs, district staff can only dedicate one half-day weekly to address regular flower bed maintenance and rose pruning duties. Occasionally, Citywide horticulturalists assist with flower garden maintenance. Past citizen volunteer efforts to care for the rose gardens have not proven successful.

Special Park Conditions

Restrooms and Maintenance Storage

Currently, Cheesman Park does not have a permanent restroom available for public use. Restrooms initially located in the lower level of the Pavilion were abandoned during project work in the early 1970s. The replacement park restroom building, located east of the Pavilion parking area, was closed to reduce illegal and other undesirable activity in the immediate area. Restroom facilities have been removed from this structure. Additionally, this building and its individual restroom entrances are not clearly visible from the park road. Facility visibility is a key recommendation in DPR's 2005 Restroom Master Plan. One functional restroom facility remains in the park's historic Tool Shed but it is closed to public use, located in an isolated area, and does not meet current ADA accessibility guidelines. Both structures have been converted to alternative uses as storage facilities for park maintenance equipment such as hand mowers, irrigation supplies, and gardening tools.

Park visitors must use one of two sanolets provided by a private contractor and located in the Pavilion's parking lot and adjacent to the park's playground. This parking lot, the only parking lot in the park, is designated exclusively for handicapped parking to discourage loitering and undesirable behavior. Consequently, the parking lot is generally empty.

Maintenance Yard

The park's original storage shed is located east of the restroom and adjacent to the park's perimeter running trail and the Denver Botanic Garden's fenceline. This historic structure has one operational restroom and is primarily used for storage of irrigation supplies. The area next to the storage

shed is used to stockpile mulch and topsoil for use throughout the Congress District's work area. This storage area is unscreened and clearly visible to park users on the perimeter running trail. Under ideal circumstances, the Congress Shop could use a storage yard measuring 6,400 square feet (approximately 80' x 80') to consolidate district operations and storage in one facility.

Permitting

Parks Permitting Division handles permit applications and collects fees for use of park facilities for special events and large groups. Cheesman Park is not designated as one of the park system's festival parks. However, the entire park is traditionally permitted for two annual events – Pridefest in June, the Aids Walk in September. In addition, the Colorado Symphony reinstated a summer evening concert in Cheesman Park in 2006. Another summer outdoor concert experience is provided by the Denver Municipal Band each year. A Fourth of July Kids Parade, initiated and organized by the Cheesman Park Advocacy Group in 2007, permitted the park road fronting the Pavilion between East 9th Avenue and East 11th Avenue.

Permit fees are extremely inexpensive, are based on anticipated event attendance, and, in the case of the Pavilion, are well below market rates. All permit fees are deposited into the City's General Fund for appropriation across the City in the annual budget. The Pavilion generates the largest dollar amount in permit fees for weddings, small special events, and an Easter Sunrise service. Although an unenclosed structure, it is permitted on most weekend days between May and mid-October for approximately \$230 for unlimited use. DPR's permit fee is a dramatic contrast to fees charged by the neighboring Denver Botanic Gardens for wedding sites that range between \$350.00 and \$1000.00 depending on the specific garden space utilized for a one and half-hour function. The day rental fee for the entire Denver Botanic Gardens grounds is \$11,000.00.

Increased permitting rates should be considered, especially following completion of rehabilitation of the Kessler designed landscape surrounding the Pavilion and proposed improvements between Denver Botanic Gardens and the Pavilion grounds.

Park Security

The perception and public expectation for park safety is crucial for a positive park experience and corresponds to one of the major planning principles of the Cheesman Park Master Plan—to provide a safe and enjoyable environment for park users. Enforcement of park rules and regulations is the jurisdiction of District 6 of the Denver Police Department – a district that encompasses most of central downtown Denver. Denver’s police must balance and prioritize numerous needs throughout the district focusing on responding to emergencies and serious crimes. Police staff has an important role in enforcement of park road speed limits and parking restrictions. Daily patrols by District 6’s bike patrol increase police presence in the park.

Although Denver Parks and Recreation staff does not have adequate staff or authority to enforce rules or regulations, DPR’s re-instated park ranger program has assisted with providing public information on park regulations and an official presence including a communications interface with Denver Police. Although staffed at a minimal level, park rangers are scheduled to visit the park during special events and effectively monitor public and canine behavior in the vicinity of the Cheesman fountain.

Outstanding park issues from the viewpoint of maintenance staff include:

- Criminal and illegal activity inside the park, especially during evening hours but also during daytime hours, which does impact park staff personal safety and work environment.
- Homeless individuals, clustering together inside the park, appear threatening to park personnel and to citizens and freely discard trash around the park.

Other Agencies: Regional Transportation District (RTD)

Cheesman Park is one of the only parks with an existing bus route travelling through the park on an existing park road. Bus routes, scheduling, and management are overseen by the Regional Transportation District. RTD’s #10 bus route enters and exits Cheesman Park at East 12th Avenue after travelling along the north park road.

Other Agencies: Public Works

Using existing budget, DPR’s Facilities Management frequently contracts with the City’s Public Works Department Street Maintenance Division for routine, cost effective road re-surfacing and durable crosswalk markings.

Specific Management Recommendations

City operations and maintenance should be enhanced due to Cheesman Park’s specialized conditions. A comprehensive park management plan that is consistent and complements the planning goals and recommendations presented in the Cheesman Park Master Plan should be provided. Cheesman Park will be managed per Master Plan recommendations for each defined landscape area and park maintenance schedules outlined in DPR’s park maintenance standards, including:

- General Maintenance Practices (site inspection, park lighting, trash and litter removal, graffiti removal, bollard inspection)
- Staff training on management techniques for historic parks in Denver such as Cheesman Park
- Turf Maintenance Practices
- Horticulture Maintenance
- Irrigation System Maintenance

Existing Park Spaces, Structures and Facilities

The following existing spaces are acknowledged and identified for specific management and improvements in the Cheesman Park Master Plan including:

Meadows

1. Manage this area as an open lawn area, maintaining existing groupings of trees.
2. Do not introduce additional new plantings in the lawn area.
3. Maintain historic grove of deciduous trees in south meadow.
4. Open lawn area should only be broken by reintroduction of pedestrian pathways that recall the original hourglass carriage road circulation system.

Cheesman Memorial Pavilion and Site

1. Develop and fund annual and cyclical maintenance programs for Cheesman Memorial Pavilion and Cheesman Fountain.
2. Restore and maintain formal landscape features of Pavilion grounds.
3. Determine, design and implement accessible entry to the Pavilion with minimal negative impact on the structure's historic character.
4. Remove parking lot south of Pavilion per Master Plan recommendations.
5. Do not utilize pressure-washing to clean Pavilion.
6. Research and use appropriate material for safe, non-destructive graffiti removal from Pavilion and Fountain surfaces.
7. Vegetation and Garden Management
 - a. Maintain historic sightlines to Pavilion from Denver Botanic Gardens and Cheesman Esplanade by appropriate tree removal and pruning.
 - b. Research original planting design for Pavilion gardens and install appropriate plantings.
 - c. Utilize more alternative landscape treatments including attractive use of drought-tolerant perennials in flower gardens.

- d. Evaluate potential for turf conversions for areas under remaining evergreen trees at east side of Pavilion grounds.
- e. Park planner should review planting concepts with park horticulturalist on an annual basis.

Restrooms

1. Relocate existing restroom facilities per Cheesman Park and Denver's Restroom Master Plan recommendations.
2. Site new restroom structure per recommendations of Cheesman Park Master Plan
3. Remove former restroom building that is now closed.
4. Remove unutilized sanolet structure on west side of park, near the intersection of East 9th Avenue and park loop road
5. Maintain all restroom facilities (buildings and sanolets) per Parks Maintenance Standards

Maintenance Yard

1. Ideally, locate any remaining primary maintenance operations to East District's Congress Park Facility.
2. Remaining maintenance operations and minor stockpiling of materials for use within Cheesman Park should have controlled access and be screened from public view.

Cheesman Esplanade ('Little Cheesman')

1. Obtain original plans for the Cheesman Esplanade from the Olmsted Archives
2. Restore the Esplanade's original design per the Olmsted Brothers' plans including terraces, planting design, and sightline into the Park.

Park Tree Revegetation Plan

The original planting arrangements should be reestablished to reinforce Cheesman Park's historic landscape composition and spatial organization. Specific management techniques include:

1. Replant major specimen trees with identical species as close to the original and historical tree planting plan as possible. This effort would be an ideal Arbor Day project.
2. Maintain the historic double row of evergreen trees along park's east boundary adjoining the Denver Botanic Gardens.
3. After locating alignment of former east park road (roughly High Street alignment) remove evergreen trees planted in former road alignment that was removed in the 1970s.
4. Specifically use American Lindens (*Tilia cordata*) as tree replacements along the former Franklin Street to maintain the integrity of this historic landscape feature.
5. Use disease-resistant elm species, recommended by Denver City Forester, to reestablish alignment of elm trees along 8th Avenue.
6. Reestablish, enhance or introduce ornamental trees at the following locations:
 - Enhance and underplant Downy Hawthornes along south park loop road.
 - Enhance and underplant Downy Hawthornes according to Pavilion grounds restoration plan.
7. Replace shrubs and infill understory tree plantings along east and west park boundaries.
8. Reestablish tree groves at north and south terminus of Linden Allee (former Franklin Street alignment).
2. Manage night-time park road closures to enforce park curfew. Consider installation of traffic control gates on park loop road for after-curfew traffic control.
3. Narrow and manage park entryways as attractive entrances into park rather than extensions of the City grid.
4. Manage park road to reduce vehicular traffic volumes and vehicular speeds per Master Plan recommendations, including regular police enforcement and periodic posting of Traffic Speed Board by Denver Police Traffic Operations.
5. Enforce vehicular speed limit of 15 mph along all park roads.
6. Relocate and maintain park parking locations for proximity to park destinations
7. Maintain no parking zone immediately in front of Pavilion.

Pedestrian Circulation

1. Develop system of pedestrian pathways according to Master Plan recommendations to link all park entrances and park spaces.
2. Manage and construct all park pathways to enhance ADA accessibility.
3. Maintain pedestrian running trail and other crusher fines trail surfaces.
4. Determine alternate running route utilizing paved sidewalks that can be plowed during extreme snowy conditions as the perimeter soft-surface trail cannot be plowed.
5. Paint pedestrian crosswalks bi-annually or more frequently if necessary.

Park Furnishings Plan

1. Develop a bench location plan indicating suitable and specific locations for future bench replacements and donations of park 'memorial' benches.
2. Develop plan for replacing non-standard park furnishings with standard equipment including standard trash containers.

Vehicular Circulation and Parking on Park Roads

1. Manage major vehicular park entries, with appropriate traffic signage, per Cheesman Park Master Plan recommendations.

Park Signage

1. Develop signage plan to improve wayfinding throughout park, and to promote public understanding of park's legacy and significance, park rules and regulations, and park hours.
2. Review sign conditions annually. New signs should comply with Cheesman Park signage plan.
3. Install major park signs at all four major vehicular entrances.
4. Design smaller park sign for pedestrian entrances into park that at a minimum contain the park name and park hours.

Park Permitting Policy Changes

1. Permitted events should be balanced and managed against needs of daily park users.
2. Consider increasing permit fees for park facilities.
3. Modify existing permitting policy so collected permit fees can be utilized for park maintenance and management.

New Opportunities*Enhance City Operations and Management*

Cheesman Park is a major asset in Denver's green infrastructure that is valued by surrounding neighbors and park visitors alike. Bond funding, and future investment of capital dollars, will restore and enhance park amenities for Cheesman Park users. Improved facilities should increase park use by a variety of clientele as well as park activity level, and will improve the perception of, and in reality, provide a safer park experience. Park operations staff and resources should be enhanced to accommodate quality maintenance of these new facilities and present on-site visibility in conjunction with park rangers and routine police patrols. An adequate operating fund should be allocated for service contracts and materials to repair and replace the park's special features.

The signature Cheesman Park meadows could use one full time person to manage turf care, mowing, trimming, and trash removal, as well as a full-time irrigation technician.

New park infrastructure – including Cheesman Park's newly restored Rustic Shelter, proposed pathways, a proposed new restroom – will not only increase user activity across the park but also provide additional demands on existing staff, equipment, and resources. New park facilities, structures and gardens will undoubtedly need additional staff, maintenance resources or service contracts and updated cyclical maintenance schedules. Yet in recent years, the operations budget has been reduced and capital improvement budgets remain at constant levels despite the demands of an expanding, well utilized park system and unchanging high public expectations and costs of operations and materials. Park management must be elevated to a higher standard to adequately accommodate increased use and prevent deferred maintenance that ultimately ends up as an expensive capital project. Given the unique and irreplaceable character of Cheesman Park's structures, a maintenance endowment would prove both helpful and necessary to counteract deferred maintenance practices.

Opportunities for Public/Private Partnerships

One of the newer park management trends in a number of U.S. cities is involvement of public/private partnerships focused on the care of urban parks. Individual parks and park systems in New York City, San Francisco, and Buffalo benefit from partnerships structured to accomplish each park's mission, build a community of stewardship, provide volunteer commitment, and, in many cases, supplemental funding for park maintenance and management. Generally, these partnerships are formalized through agreements with the governing agency and municipality. During this master planning process, the Cheesman Park Advocacy Group (CPAG) has evolved into an increasingly active friends group devoted to Cheesman Park. CPAG's mission is to preserve, improve and maintain the historic character of Cheesman Park in a diverse, people friendly environment. The Department of Parks and Recreation will seek additional partners, such as the Denver Botanic Gardens, to advance implementation of the Park's master plan.

**Master Plan
Implementation Strategy**

The Cheesman Park Master Plan recommends approximately \$9.2 million dollars of park rehabilitation projects and improvements (expressed in late 2007 dollars). An additional \$390,000.00 is forecast for rehabilitation of the Cheesman Esplanade landscape. These estimated costs do not include funding that the Department of Parks and Recreation should annually allocate for necessary and routine maintenance of the Park’s historic structures. Deferring maintenance of the Cheesman Memorial Pavilion, the Cheesman Fountain, Rustic Shelter, and Tool Shed result in more complicated and expensive remedial capital projects that are never funded to fully complete project needs. Consequently, in addition to the City’s annual capital improvement budget and periodic bond programs, the Department will have to actively seek partnerships, grants and other funding strategies to fully implement master plan recommendations. The Parks Department will continue to provide oversight for all park improvements. The master plan’s recommendations for capital improvements in Cheesman Park are divided into five (5) priority categories:

- Priority 1: Implement Pedestrian and Park Road Improvements
- Priority 2: Restore and Improve the Historic Cheesman Memorial Landscape
- Priority 3: Restore and Improve the Linden Meadow
- Priority 4: Restore and Improve the Eighth Avenue ‘Elm Allee’
- Priority 5: Restoration of the Cheesman Esplanade

Other long-term park maintenance programs, such as restoration of the historic planting design or implementation of a comprehensive signage plan may be phased in more gradually over time, though at times, occurring concurrently with capital construction projects.

The 2007 ‘Better Denver’ allocated approximately \$1,000,000.00 for Pavilion maintenance and to initiate highest priority master plan improvements in addition to \$2.3 million to replace the park’s outdated irrigation system. The extent of park improvement projects is, however, dependent on purchasing power of allocated dollars at the time of design and bidding of these projects.

Project	Type			Lead Agency	Partners/Support	Additional Work & Responsibility
	Physical Management	Planning/Design				
General Strategies						
Adopt Master Plan			X	DPR	Dist. 10 CPAG	
Enforce Park Rules		X		DPR	DPD	
Continued Police/DPR Park Ranger Presence		X		DPR	DPD	DPD: continue/enhance patrol schedule DPR: evaluate/maintain Park Rangers’ patrol schedule
Enforce Daily Park Hours		X		DPR	DPD	DPR: complete signage plan install rules & regulations signs; evaluate options for after hours traffic regulation
Establish New Park Partnerships		X	X	DPR	DBG CPAG TPP	

Project	Type			Lead Agency	Partners/Support	Additional Work & Responsibility
	Physical	Management	Planning/Design			
Priority 1: Pedestrian and Park Road Improvements						
2008 – 2009				DPR		
Design/Initiate Implementation of Road Improvements to include: <ul style="list-style-type: none"> • Repaving/ narrowing park road to uniform 30 feet • Raised traffic tables/pedestrian crossings • 3-way stop signs • Signs for park hours road control • Travel lane and parking space striping 	X		X	DPR	DPW	Develop Road Design & Striping Plan
Design/Initiate implementation of park entry improvements at: Franklin Street, E. 9th Ave (west side), E. 11th Ave(east side) and E. 8th Ave	X		X	DPW	DPW	
Evaluate moving existing 8th Ave. Traffic Signal to 8th Ave & Williams	X			DPR	DPW	Explore transfer of existing pedestrian warrant or obtain new warrant
Implement trial entrance road closures (on Gilpin St. (north side), E. 9th Ave. (east side) and Franklin St (Southwest)	X		X	DPR	DPW RTD	Utilize temporary barriers/Evaluate results
Design/Initiate construction of new pedestrian trails & repairs of existing trails to remain	X		X	DPR		Include comprehensive strategy for accessibility implementation Include alternative winter running pathway loops
Design/Initiate Construction of Irrigation System Improvements	X			DPR	Denver Water	Coordinate for recycled water conversion
Park Lighting	X			DPR	XCEL DPD	Evaluate park's electrical and lighting design
Develop park tree replacement plan	X		X	DPR		Re-store historically significant planting design parkwide
Develop & implement park bench plan	X	X	X	DPR		Utilize DPR's memorial bench program where ever possible
Develop & implement comprehensive park signage plan	X	X	X	RTD	DPW	Remove unessential and/or outdated signs Install 'no parking' signs at regular intervals when no parking zones are finalized.
Bus management/scheduling/stop locations		X	X	DPR	DPR Dist. 10	Continue additional bus route evaluation including bus stop locations, bus entry configurations, route equipment & schedules.
Recreational Use of Park Road Initiate pilot program of park road closures to vehicular traffic to permit recreational uses		X		CPAG DPR	DPW RTD DPD	Coordinate with other park partners Evaluate pilot road recreational program
Overhead Electrical Lines Initiate placement on Xcel's list for undergrounding overhead utility lines			X		XCEL	Focus on east side of Park

Project	Type			Lead Agency	Partners/Support	Additional Work & Responsibility
	Physical Management	Planning/Design				
2010						
Complete construction of priority park improvements	X			DPR		
Begin implementation of park vegetation restoration plan	X			DPR	MTI	Potential Arbor Day Project
Restore Unter den Linden by underplanting with new trees.	X			DPR	MTI	Potential Arbor Day Project
Continue understory ornamental tree planting at park edges • Focus Areas: East & West Park boundaries	X		X	DPR	DBG MTI TPP	Potential Arbor Day Project Recruit new sources of volunteers
Move Traffic Light to 8th Ave & Williams	X			DPW	DPR	
Bus Management • Further Study on Bus Route • Reduce # of trips at off-peak hours • Test/introduce newest, quieter buses on #10 route	X	X		RTD	DPR Dist. 10	On-going RTD evaluation of bus route through park
Develop Park Maintenance Endowment		X				
2011						
Continue understory ornamental tree planting at park edges • Focus Areas: East & West Park boundaries	X		X	DPR	DBG MTI TPP	Potential Arbor Day Project Recruit new sources of volunteers
Priority 2: Cheesman Pavilion and Pavilion Landscape Restoration						
2011						
Initiate grant application for Pavilion Landscape restoration for 2012 submittal				DPR	CPAG DBG	
2012						
Design Pavilion Landscape Restoration (Phase 2) • Submit Grant application • Begin Restoration Design			X	DPR	DBG	
Denver Botanic Gardens: West Gate • Reconstruction of West Gate • Open west gate on free days to public		X		DBG	DPR	
Install benches in strategic locations	X			DPR		Refer to DPR's Park Bench Plan
2013 and after						
Implement/construct Pavilion Landscape Restoration • Historic landscape restoration • New linear gardens in park • Plaza connection to DBG • Accessible arrival lane/pathways • ADA access to Pavilion • New Restroom	X		X	DPR	DBG	Research original historic landscape plan by landscape architect George Kessler

Project	Type			Lead Agency	Partners/Support	Additional Work & Responsibility
	Physical Management	Planning/Design				
Priority 3: Linden Meadow Improvements						
2013 and after						
Linden Meadow				DPR		
Design new park space with new shade shelter, restroom, play area and picnic areas	X		X			
Unter den Linden Continue rehabilitation as pedestrian walkway/ relocated westside running trail	X		X	DPR		
Fund/implement park lighting improvements	X			DPR	XCEL	If lighting improvements are determined to be necessary Comply with 'dark sky' lighting standards
Priority 4: East 8th Avenue Restoration						
2013 and after						
Restore East 8th Avenue New tree plantings New trails	X		X	DPR	MTI DPW	DPW
Fountain Rehabilitation	X		X			
Plan Park Entry at East 12th Avenue as bus only/pedestrian park entrance			X	DPR	DPW	
Priority 5: Cheesman Esplanade Landscape Restoration						
2013 and after	X		X	DPR		Partnerships

Key to Abbreviations

DPR	Department of Park & Recreation
DPW	Department of Public Works
Dist. 10	City Council District 10
CPAG	Cheesman Park Advocacy Group
DBG	Denver Botanic Gardens
RTD	Regional Transportation District
MTI	Million Tree Initiative
TPP	The Park People

Cheesman Park Master Plan: Cost Summary

Priority	Park Space & Project Description	Area Cost Sub-total
1	Pedestrian and Park Road Improvements (trails, roads, lighting, irrigation, earthwork, planting, entrances, roads)	\$4,345,000.00
2	Restoration of the historic Cheesman Memorial Landscape	\$2,050,000.00
3	Linden Meadow Restoration and Improvements (trails, lighting, irrigation, earthwork, planting, shelter/restrooms, play area)	\$1,295,000.00
4	Eighth Avenue 'Elm Allee' Improvements (trail, vehicular entrance, lighting, irrigation, earthwork, planting)	\$1,500,000.00
5	Cheesman Esplanade (walks, lighting, irrigation, earthwork, planting)	\$390,000.00
	Total	\$9,580,000.00