VISION
Elevating Denver toward a vibrant tomorrow that’s rich with environmental, economic, and community vitality.

MISSION
Achieve the Vision by delivering projects consistent with community expectations utilizing engaging, transparent, sustainable, and cost-effective approaches.

GOALS

Goal 1: Deliver valuable and high-quality projects equitably across the city that are consistent with community expectations.

Goal 2: Complete projects within the established budget and anticipated schedule, while helping to achieve reduced long-term operating and maintenance costs.

Goal 3: Use effective design and construction practices to produce projects that improve quality of life by enhancing environmental, economic, and social sustainability.

Goal 4: Instill effective project delivery and program management practices that can be replicated for the benefit of future city projects and programs.

Goal 5: Proactively identify opportunities for small business enterprise and minority-/woman-owned business enterprise participation, as well as for workforce development.

Goal 6: Actively, consistently, and accurately communicate the status of the program to stakeholder groups and the Denver community.
Throughout Denver’s history, general obligation bonds have been successful tools to invest in infrastructure. Our largest general obligation bond to date, Elevate Denver, is no different. Only two years in to the decade-long program, Elevate Denver has issued roughly 40 percent of the nearly billion-dollar program toward projects prioritized by the community.

Looking back, 2019 was a year of milestones including a third debt issuance, which delivered over $117 million to community improvements. These investments touch every corner of the city, from the Smiley Branch Library renovation in the northwest to pedestrian improvements along Hampden Avenue in the southeast.

Transportation and mobility remain a high priority and roadways across the city saw an influx of funds to address connectivity, functionality and safety. In 2019, and with 71,000 tons of asphalt, Elevate Denver repaired streets in coordination with multimodal improvements and bicycle route expansions to make it easier and safer for people to get where they need to go, however they’re traveling.

Across all investment categories, projects progress through the phases of development. Several fire station renovations are undergoing design and the Central Library renovation is entering construction while Denver Health’s Outpatient Medical Center nears completion. We’re starting to see projects cross the finish line, like First Creek Park, a new, 6.3-acre nature-play initiative connecting residents to natural outdoor experiences in Green Valley Ranch.

With the completion of each project, we’re strengthening Denver’s infrastructure, just as we promised voters. But a city’s infrastructure goes beyond asphalt and insulation, steel and cement. The core of a city is its people, and Elevate Denver is an investment in just that—our workforce, small businesses, and future generations.

More than 4,900 workers helped build Elevate Denver projects in 2019 alone as part of the Denver Construction Career Pilot. We contracted with small, minority and woman-owned businesses to build wealth among our local business communities. And we’re meeting residents where they are to solicit their input on projects and strengthen relationships.

From the economy to the environment, Elevate Denver is an investment in what matters, both today and into the future. We know we work best when we work together, and it’s this collaboration that led to the successes we saw in 2019. In 2020, we’ll build on our positive momentum and continue elevating the city we love.

Michael B. Hancock
Mayor
PROGRAM SUMMARY

Elevate Denver is a 10-year, $937 million general obligation bond program approved by voters in 2017 to enhance the City and County of Denver by providing critical improvements to the city’s infrastructure — our roads, sidewalks, parks, recreation centers, libraries, cultural facilities, and safety facilities, including other public-owned buildings. Through the completion of more than 500 projects, Elevate Denver is critical to preserving and improving the things that define Denver and make it a city that works for everyone — both now and into the future. These diverse projects are located throughout the city, improving infrastructure in all of Denver’s unique neighborhoods.
TRANSPORTATION AND MOBILITY
Accelerating Denver’s connectivity, mobility and safety by upgrading streets, bridges, sidewalks, and the bicycle network.

CULTURAL FACILITIES
Restoring iconic buildings and making critical improvements to institutions that have educated and entertained Denver residents for more than a century, including:
- Denver Zoo
- Denver Museum of Nature & Science
- Denver Art Museum
- Denver Botanic Gardens
- Denver Center for the Performing Arts
- Red Rocks Amphitheatre
- Buell Theatre

DENVER HEALTH
Building a new 293,000-square-foot Outpatient Medical Center to increase patient capacity and meet health care needs of Denver residents.

PUBLIC SAFETY
Prioritizing the well-being of Denver residents and our first responders by improving police and fire stations.

LIBRARIES
Modernizing the Denver Central Library and 10 other library branches to better connect people with information, ideas, and educational experiences.

PARKS AND RECREATION
Revitalizing recreation centers and parks to bring health and wellness to neighborhoods across the city.

PUBLIC FACILITIES
Enhancing the efficiency and accessibility of city buildings and services.
GENERAL OBLIGATION BONDS AND ISSUANCES

A general obligation bond is a financial tool used by governments to fund public improvements. Funds are secured by a pledge to use legally available resources, such as property tax revenues, to repay bond holders over the life of the bonds. In other words, a city is loaned funds, usually raised by financial institutions, to pay for capital projects it wouldn’t be able to afford otherwise. Those funds, including interest, are paid back over time.

In Denver, general obligation bonds typically are sold in a competitive sale to ensure the lowest interest rate. The bonds are tax exempt because Denver is a government entity. Denver holds a AAA bond credit rating, a direct result of the City’s strong fiscal management practices. The City’s strong economy, strong financial performance, and healthy reserve levels also factored into the AAA rating.

WILL BOND ISSUANCES INCREASE TAXES?

The City does not anticipate an increase in tax rates to pay Elevate Denver bond issuances. The City has older debt being paid off and has seen an increase in property values over the last several years, which allows the capacity for the new debt of $937 million without triggering an increase in taxes.

WHY NOT ISSUE ALL $937 MILLION AT ONCE?

General obligation bonds are a valuable financial tool for state and local governments. However, due to their tax-exempt nature, they do come with restrictions. The Internal Revenue Service (IRS) has numerous restrictions for how and when the funds can be used, such as the City must reasonably expect that 85 percent of the issuance proceeds will be spent to carry out the qualified purpose within a three-year period beginning on the date the bonds were issued/closed. Therefore, instead of issuing the entire $937 million at once, bonds are issued in amounts that can meet the 85 percent spend restriction, other IRS restrictions, and state and federal law requirements as well as alignment with project schedules. By meeting spend requirements, the general obligation bonds can be classified as tax-exempt, which typically maintains lower interest rates than traditional bonds.

FIRST, SECOND AND THIRD ISSUANCES

In June 2018, Elevate Denver closed on $193 million of general obligation bonds — the first of several bond issuances that will occur throughout the program. The $193 million included funding to support more than 100 of the approximately 500 bond-funded projects. Much of the funding from the first issuance focused on setting the foundation for the entire 10-year program and laying the groundwork for project design efforts. The first issuance provided funding for projects that were ready to enter construction — such as the Denver Art Museum and Denver Botanic Gardens. In 2019 and continuing in 2020, first issuance funding is being used for arterial paving, sidewalk installation, repairs to bridges, and necessary upgrades to parks, recreation centers and public facilities.

In May 2019, Elevate Denver closed on the second debt issuance — nearly $82 million of general obligation bonds dedicated to support progress on Denver Health's new Outpatient Medical Center and several city cultural facilities. With the second debt issuance, the cultural facilities and Denver Health will be able to complete construction on their facilities, offering Denver residents and families new opportunities to engage with arts and culture, education and the sciences.
To round out 2019, the third debt issuance of approximately $117 million closed in November. With this latest round of funds and less than two years into the program, Elevate Denver had issued roughly 40 percent of the nearly billion-dollar investment into projects prioritized by the Denver community. The third issuance focused heavily on supporting projects that connect residents, including nearly $50 million toward transportation and mobility projects, $28 million toward parks and recreation improvements, $19 million toward improving six libraries across the city and almost another $20 million to address improvements at Public Facility and Public Safety buildings.

**PROJECT LIFE CYCLE**

This graphic represents a general life cycle for projects, identifying common activities that occur in each phase. Project phases funded by Elevate Denver vary based on the status of the project when the Elevate Denver funds are available, supplemental funding sources, and other considerations. Every project is unique, and durations for each phase may vary based on project-specific considerations. Current project phase status is noted in each purpose summary table.

*DEVELOPMENT*

This phase includes the establishment of fundamental design criteria and decision-making processes, which form the essential design choices made to meet the project goals.

*DESIGN*

This phase includes development of the means, techniques, and criteria to meet the requirement of the project goals and design intent.

*CONSTRUCTION*

In this phase, construction activities are initiated and completed as per the project's design requirements.
COMMUNITY ENGAGEMENT AND COMMUNICATIONS

COMMUNITY ENGAGEMENT AND INVOLVEMENT IS THE FOUNDATION OF ELEVATE DENVER. EVERY ELEVATE DENVER PROJECT IS A DIRECT RESULT OF COMMUNITY INPUT.

NEARLY A YEAR OF PUBLIC INPUT, INCLUDING

4,000+ public comments
150+ testimonials

COMMUNITY-LED PROJECT SELECTION

In 2016, the City started engaging communities in a conversation about the improvements they wanted to see in their neighborhoods and throughout Denver. Over the next year, six public meetings, a map-based online tool, Denver City Council engagement, and comment cards located at libraries and recreation centers across the city led to more than 3,000 ideas and 1,000 emails from residents advocating for projects.

After receiving community input, six stakeholder committees began evaluating each eligible project and ultimately made a recommendation on a package of investments. Upon receiving input from Mayor Michael B. Hancock and City Council, the final list of projects was broken out among seven different packages and referred to the November ballot for resident approval.
In November 2017, Denver voters passed all seven bond packages with overwhelming support. Each ballot measure represents a different grouping of similar projects — also called purposes. The seven approved purposes make up the Elevate Denver Bond Program.

### Elevate Denver Bond Program

- **Public Facilities**: $16,500,000 (2%)
- **Parks and Recreation**: $151,615,000 (16%)
- **Libraries**: $69,343,000 (7%)
- **Public Safety**: $77,011,000 (8%)
- **Cultural Facilities**: $116,907,000 (12%)
- **Denver Health and Hospital Authority**: $75,000,000 (8%)
- **Transportation and Mobility**: $431,042,500 (46%)

**Total Elevate Denver Funding**: $937 million
ONGOING COMMUNICATIONS AND ENGAGEMENT

Residents helped choose the more than 500 projects Elevate Denver will fund. As the program progresses, many projects still need input from residents. Public meetings, events and working groups provide an opportunity to engage with local communities and communicate the value of each project. It also provides a chance for project teams to listen to residents and make sure that each project meets the expectations and needs of the community. Recreation center and parks improvements, construction of bike lanes, and road and intersection improvements are just a few of the many projects that offer regular opportunities for residents to give feedback, see progress and influence projects in their community.

Here are some of the project engagement opportunities that occurred in 2019:

- Denver Zoo Animal Hospital Demo
- Denver Art Museum Hard Hat Tour and Window Pane Installation Event
- Denver Botanic Gardens Topping Off Events
- Denver Central Library Public Meetings
- 47th and York Bike Pedestrian Bridge Groundbreaking and School Year Kick-Off
- High Comfort Bikeway Public Meetings for Central Park Boulevard, West 23rd Avenue and South Marion Parkway
- Broadway Multimodal Improvement Open House
- 16th Street Mall Stakeholder Working Group
- Police Department 6 Outreach
- Bear Valley Tennis Court and Henry Middle School Transition Event
- Bible Park Outreach
- Byers and Pecos Park Ribbon Cutting
- Congress Park Pool Public Meetings
- First Creek Playground Opening
- Green Valley Ranch Pool Public Meetings
- Inspiration Point Park Cleanup
- Neighborhood Recreation Center Celebrations
- Robinson Park Playground Public Meeting
- Sloan’s Lake Playground Public Meeting
- Westwood Recreation Center Community Kick-Off
PROGRAM WEBSITE

The Elevate Denver website is the best resource to learn about the program, current and upcoming projects, stay informed on major updates, and review City Council district summaries and program annual reports. Anyone looking to learn more about Elevate Denver can discover a number of valuable web pages, including:

**Program Overview** — includes information about the program categories and guiding principles

**Project Updates** — features a blog about major project milestones and updates

**Frequently Asked Questions** — visitors can find answers to common questions about general obligation bonds, the public input process, and more

**Media** — includes links to press releases about Elevate Denver projects

**History of Denver Bonds** — visitors can learn about the early history of the Elevate Denver Bond Program, the public engagement process, and how projects were selected

**Contracting Opportunities** — includes information about how vendors and contractors can learn about business opportunities with Elevate Denver

**Información en español** — includes key information about Elevate Denver in Spanish

On any page, visitors can click the “Sign up for email updates” button on the right sidebar to enter their email to receive updates about Elevate Denver from the City.

The homepage features a short and engaging video about Elevate Denver.

In 2020, the program will launch an interactive project tracker that provides up-to-date information about every Elevate Denver project.

Visit the website at [denvergov.org/ElevateDenver](http://denvergov.org/ElevateDenver).

PROJECT SIGNAGE

As each project approaches construction, signs will be installed to help residents recognize the project as part of Elevate Denver. Whenever these signs are seen, voters will see their vote made the project a reality and know how bond funding is being used throughout the city.

*All project signs will look similar to ensure the public can recognize Elevate Denver projects.*
FINANCIAL PROGRESS

THROUGHOUT THE PROGRAM, ELEVATE DENVER COMMITS TO PROVIDING CLEAR AND TRANSPARENT INFORMATION DETAILING THE PROGRESS OF USING BOND FUNDS. WE KNOW THAT THE PEOPLE OF DENVER PUT THEIR TRUST IN US TO IMPLEMENT A PROGRAM THAT IS A SMART AND RESPONSIBLE USE OF TAXPAYER DOLLARS.

The first two years of Elevate Denver have been busy. Denver Health, Denver Art Museum, Denver Botanic Gardens and other cultural facility projects have made significant progress and will soon complete construction.

Through three issuances, the Elevate Denver Bond Program has issued nearly $400 million in bonds. As of Dec. 31, 2019, $244 million has been committed toward projects with the balance working toward procurement. Of the $244 million committed, $193 million has been expended, representing approximately 21 percent of total Elevate Denver authorization ($937 million).

Construction progress (left) and the project team placing the final beam at the topping out ceremony (right) for the new Freyer - Newman Center for Science, Art and Education at the Denver Botanic Gardens. Fusing art and science, the Center will feature a library, art galleries, an auditorium for public lectures and film series, state-of-the-art laboratories, and herbaria for vascular plants, mushrooms and slime molds.
The table and graph below detail financial progress through the end of 2019.

**Purpose** identifies the categories of Elevate Denver projects consistent with the ballot measures approved by voters.

**Total Elevate Denver Voter Authorized Amount** identifies the total voter authorized amount allocated to each purpose.

**Issuance Amount Received to Date** identifies the current amount that each purpose has been allocated so far in the program, not including bond premium and interest earnings.

**Committed** identifies the total amount that has been allocated to all projects within a purpose to date.

**Expended** identifies the amount that has been distributed to the contractor or other party owed the money to date.

<table>
<thead>
<tr>
<th>PURPOSE</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>ISSUANCE AMOUNT RECEIVED TO DATE</th>
<th>COMMITTED</th>
<th>EXPENDED</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transportation and Mobility</td>
<td>$431,042,500</td>
<td>$90,843,000</td>
<td>$310,659,144</td>
<td>$18,763,903</td>
</tr>
<tr>
<td>Cultural Facilities</td>
<td>$116,907,000</td>
<td>$116,907,000</td>
<td>$111,010,254</td>
<td>$84,239,099</td>
</tr>
<tr>
<td>Denver Health</td>
<td>$75,000,000</td>
<td>$75,000,000</td>
<td>$75,000,000</td>
<td>$75,000,000</td>
</tr>
<tr>
<td>Public Safety</td>
<td>$77,011,000</td>
<td>$15,849,000</td>
<td>$3,586,115</td>
<td>$2,802,591</td>
</tr>
<tr>
<td>Libraries</td>
<td>$69,343,000</td>
<td>$24,505,000</td>
<td>$3,724,218</td>
<td>$832,203</td>
</tr>
<tr>
<td>Parks and Recreation</td>
<td>$151,615,000</td>
<td>$58,604,000</td>
<td>$17,954,056</td>
<td>$11,031,220</td>
</tr>
<tr>
<td>Public Facilities</td>
<td>$16,500,000</td>
<td>$10,550,000</td>
<td>$1,473,883</td>
<td>$188,682</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$937,418,500</strong></td>
<td><strong>$392,258,000</strong></td>
<td><strong>$243,814,440</strong></td>
<td><strong>$192,857,699</strong></td>
</tr>
</tbody>
</table>
TRANSPORTATION AND MOBILITY

WITH NEARLY HALF OF THE TOTAL AUTHORIZATION, ELEVATE DENVER WILL COMPLETE MAJOR IMPROVEMENTS TO DENVER’S TRANSPORTATION AND MOBILITY NETWORK TO ACCELERATE CONNECTIVITY, MOBILITY AND SAFETY BY UPGRADING STREETS, BRIDGES, SIDEWALKS AND BICYCLE INFRASTRUCTURE.

TRANSPORTATION AND MOBILITY PROJECTS

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>COUNCIL DISTRICT</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>ISSUANCE AMOUNT RECEIVED TO DATE ¹</th>
<th>REMAINING ELEVATE DENVER AMOUNT</th>
<th>CURRENT PROJECT PHASE ²</th>
</tr>
</thead>
<tbody>
<tr>
<td>8th Avenue Bridge Reconstruction (Over Platte)</td>
<td>3</td>
<td>$8,600,000</td>
<td>$500,000</td>
<td>$8,100,000</td>
<td>Design</td>
</tr>
<tr>
<td>16th Street Mall Plan Implementation</td>
<td>9</td>
<td>$13,000,000</td>
<td>$0</td>
<td>$13,000,000</td>
<td>Design</td>
</tr>
<tr>
<td>47th and York Bike Pedestrian Bridge</td>
<td>9</td>
<td>$9,400,000</td>
<td>$9,400,000</td>
<td>$0</td>
<td>Construction</td>
</tr>
<tr>
<td>56th Avenue (Peoria to Peña)</td>
<td>11</td>
<td>$27,000,000</td>
<td>$3,260,000</td>
<td>$23,740,000</td>
<td>Design</td>
</tr>
<tr>
<td>Alameda Ave. Underpass Replacement - Bike/Ped/ADA (Santa Fe to Broadway)</td>
<td>7</td>
<td>$7,000,000</td>
<td>$0</td>
<td>$7,000,000</td>
<td>Development</td>
</tr>
<tr>
<td>Broadway Corridor Multimodal Improvements (Colfax to I-25)</td>
<td>7, 10</td>
<td>$12,000,000</td>
<td>$690,000</td>
<td>$11,310,000</td>
<td>Design</td>
</tr>
<tr>
<td>Buchtel &amp; Colorado Blvd Intersection Improvements</td>
<td>4, 6</td>
<td>$8,400,000</td>
<td>$900,000</td>
<td>$7,500,000</td>
<td>Development</td>
</tr>
<tr>
<td>Central Street Improvements (Central Street Promenade)</td>
<td>1</td>
<td>$850,000</td>
<td>$0</td>
<td>$850,000</td>
<td>Development</td>
</tr>
<tr>
<td>Citywide Bike Infrastructure</td>
<td>Citywide</td>
<td>$18,000,000</td>
<td>$7,522,000</td>
<td>$10,478,000</td>
<td>Varies</td>
</tr>
<tr>
<td>Colfax Corridor Improvements</td>
<td>1, 3, 5, 8, 9, 10</td>
<td>$20,000,000</td>
<td>$500,000</td>
<td>$19,500,000</td>
<td>Development</td>
</tr>
<tr>
<td>Colfax BRT</td>
<td>5, 8, 9, 10</td>
<td>$55,000,000</td>
<td>$2,500,000</td>
<td>$52,500,000</td>
<td>Development</td>
</tr>
<tr>
<td>Connecting Auraria (Auraria</td>
<td>Downtown Connection Vision Plan)</td>
<td>9</td>
<td>$7,000,000</td>
<td>$700,000</td>
<td>$6,300,000</td>
</tr>
<tr>
<td>Deferred Maintenance (Arterial/Collector Repaving, Curb &amp; Gutter, Major Bridge Rehab)</td>
<td>Citywide</td>
<td>$101,000,000</td>
<td>$44,590,000</td>
<td>$56,410,000</td>
<td>Varies</td>
</tr>
<tr>
<td>Federal Boulevard Pedestrian Improvements</td>
<td>1</td>
<td>$2,850,000</td>
<td>$0</td>
<td>$2,850,000</td>
<td>Development</td>
</tr>
</tbody>
</table>
| Globeville Elyria-Swansea Pedestrian Connectivity Improvements | 9 | $17,000,000 | $3,000,000 | $14,000,000 | Development/
| Hampden Corridor Multimodal Improvements | 4 | $5,000,000 | $1,600,000 | $3,400,000 | Phase I Construction
| High Line Canal Connections | 4 | $3,700,000 | $0 | $3,700,000 | Development |
| Jewell/Evans Station Bike/Pedestrian Bridge | 7 | $13,000,000 | $1,550,000 | $11,450,000 | Development |
| Morrison Road Improvements | 3 | $12,242,500 | $250,000 | $11,992,500 | Development |
| Citywide Sidewalk Construction | Citywide | $30,700,000 | $7,900,000 | $22,800,000 | Varies |
| West 13th Avenue Multimodal Reconstruction | 3 | $16,700,000 | $1,600,000 | $15,100,000 | Design |
| Washington Street Reconstruction (47th to 52nd) | 9 | $23,000,000 | $1,500,000 | $21,500,000 | Design |
| West Colfax Transit Enhancements | 1, 3 | $1,900,000 | $200,000 | $1,700,000 | Development |
| Yale Avenue Improvements (I-25 to Quebec) | 4 | $1,000,000 | $0 | $1,000,000 | Development |
| Yale Station Pedestrian Safety | 4 | $1,200,000 | $1,200,000 | $0 | Construction |
| Contingency - Transportation and Mobility Systems | | $15,500,000 | $1,481,000 | $14,019,000 | |

**Total** | | $431,042,500 | $90,843,000 | $340,199,500 |

¹ Projects that have not received issuance funding are continuing work through other non-bond funding sources.
² Project phases are as of the publishing date of the annual report (April 2020). Citywide projects include numerous individual projects that are in varying phases of the project life cycle, including development, design, and construction.
PROJECT HIGHLIGHTS

REPAVING STREETS
During the public engagement phase to identify Elevate Denver projects, residents identified repairing and repaving Denver streets as a major priority. Street paving in Denver has been historically underfunded. The voter-approved Initiative 2A in 2012 provided funds to catch up on local street paving needs but did not address arterial (high-capacity urban streets) and collector streets (streets designed to move traffic from local streets to arterials). Since then, funding hadn’t kept pace to address an 875-mile street paving backlog.

In 2019, Elevate Denver added $15 million in funding to the city’s annual repaving program, resulting in the most lane miles that Denver has ever paved in a single year — 519 lane miles to be exact. The added funding grew the city’s overall paving program by 20 percent, adding 89 street miles (or about 365 blocks).

The team kicked off 2019 with the annual bidding of new paving contracts. The $15 million provided by first issuance funding in late 2018 made it possible to start paving construction in spring 2019. In October 2019, third issuance funding provided an additional $10 million to continue the deferred maintenance on our city streets.

In 2020, the city will use the $10 million from Elevate Denver to continue to fix potholes, increase the quality of Denver’s roads, and reduce wear and tear on vehicles.

The streets paved through Elevate Denver saw roughly 71,000 tons of fresh asphalt and more than 950 cubic yards of new concrete to provide a smoother and safer ride for Denver travelers.
WIDENING 56TH AVENUE

This much-needed project widens 56th Avenue between Peoria Street and Peña Boulevard into a four-lane, divided, multimodal roadway. It will improve safety for those who walk, bike and/or drive and improve bus stops and bus service. New traffic signals at several intersections along 56th Avenue will allow left turns out of the Montbello neighborhood to improve traffic flow and safety. This project will also complete the multi-use bike and pedestrian trail between Peoria Street and Peña Boulevard with enhanced connections to neighborhood bike paths and the Rocky Mountain Arsenal trail system. These improvements are expected to decrease congestion and reduce crashes.

Funding to date allowed the project to select a designer in 2019. Preliminary design can begin this year to prepare for a design-build delivery method, which is anticipated to begin near the end of 2020. The designer will complete all needed surveys, geotechnical analysis, traffic analysis, subsurface utility review and other preliminary engineering activities. The project is currently on track to begin construction in 2021. Elevate Denver provides $27 million for the project, expected to be complete in 2023.
HAMPDEN AVENUE MULTIMODAL IMPROVEMENTS

Hampden Avenue is a major arterial roadway in southeast Denver, originally designed with the primary focus of moving vehicles, which unintentionally makes bike and pedestrian mobility difficult. The corridor is undergoing extensive change, largely associated with the expansion of Denver’s rail network and associated development in the area. This project brings improvements including high-visibility crosswalks, pedestrian signage, median refuges, signalization improvements and transit amenities. This suite of pedestrian improvements will serve as the foundation for future corridor transformation.

The first phase was recently completed when Denver’s Department of Transportation and Infrastructure (DOTI) partnered with the Colorado Department of Transportation (CDOT) to install safety improvements in conjunction with CDOT’s Hampden Resurfacing Project along Hampden Avenue from South Dahlia Street to South Parker Road. In coordination with CDOT’s project and through an Interagency Governmental Agreement (IGA), Elevate Denver provided funding for safety improvements including new enhanced medians and a mid-block crossing at Verbena Street with a HAWK (High-intensity Activated crossWalk) Beacon. To further improve pedestrian safety, the team paired the HAWK Beacon with new pedestrian ramps and a pedestrian refuge area in the median of Hampden Avenue. The team worked alongside CDOT to expedite construction, capitalizing on current lower construction costs and minimizing impacts to the public by completing improvements under one project instead of two.

The second phase includes multimodal safety improvements for pedestrians and bicyclists and uses the remainder of the allocated Elevate Denver funding. Design is expected to begin in 2020. Anticipated phase two improvements include detailed design and completion of the sidewalk networks and implementation of the shared-use paths from Colorado Boulevard to Dahlia Street and from Monaco to Tamarac. The team will also identify opportunities for public art and other options to establish a corridor identity.
A rendering of the completed bridge that will improve safety and reliability for students and adults (left).

A train passes below the 47th and York Bike Pedestrian Bridge under construction (right).

**47TH AND YORK BIKE PEDESTRIAN BRIDGE**

Frequent trains near 47th Avenue and York Street cause both delays and dangerous crossings for children going to and from school and adults going to and from work. Soon, a new pedestrian bridge will improve safety and reliability for students and adults.

The 47th and York Bike Pedestrian Bridge is being constructed over the Union Pacific Railroad tracks in the Elyria and Swansea neighborhoods. The bridge was one of the most advocated projects in the Elevate Denver Bond Program.

In November 2019, a major milestone in the project was reached when crews used a crane to hoist a massive steel slab into position to create the frame for the bridge, which is 42 feet tall and 1,300 feet long. Progress has continued since then and the project is currently on track to open in spring 2020.

Once open, the bridge will be capable of holding 1.1 million pounds, or roughly 7,500 people. As an added community benefit, the site will feature a plaza on the east side with seating areas and skateboard elements to create a community-gathering space.
CITYWIDE BIKE INFRASTRUCTURE
Mayor Hancock set a goal for 125 miles of new bicycle facilities by 2023, and Elevate Denver will help the city reach that goal. Elevate Denver will construct up to 50 miles of high-comfort bike lanes that provide dedicated space on the street for bike riders, reducing potential conflicts between bikes and cars and creating better connections to the places Denver residents want to go. Protected bike lanes are beneficial for all ages and abilities, and can include vertical separation elements, intersection improvements, green infrastructure, concrete construction (medians/diverters/bulb-outs), signage and striping. In 2019, multiple public meetings were held to receive feedback on the design of proposed high-comfort bike lanes.

Elevate Denver will also design and construct neighborhood bikeways, which are roadways that are designed to provide a comfortable and attractive bicycling environment in shared street conditions. The roadway design, signage and traffic calming measures are designed to emphasize multimodal travel, discouraging through traffic for motorized vehicles while preserving local access needs for residents.

All active protected bike lane projects are in various stages of design and construction, with completion anticipated in 2021. More than 20 additional bike infrastructure projects are anticipated to enter design throughout 2020.

Elevate Denver will provide high-comfort bike lanes similar to existing lanes recently constructed in the city (left and right).
CULTURAL FACILITIES

ELEVATE DENVER WILL RESTORE AND MAKE CRITICAL IMPROVEMENTS TO INSTITUTIONS THAT HAVE EDUCATED AND ENTERTAINED DENVER RESIDENTS FOR MORE THAN A CENTURY.

CULTURAL FACILITY PROJECTS

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>COUNCIL DISTRICT</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>ISSUANCE AMOUNT RECEIVED TO DATE</th>
<th>REMAINING ELEVATE DENVER AMOUNT</th>
<th>CURRENT PROJECT PHASE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Denver Art Museum - North Building Renovation and Transportation Improvements</td>
<td>10</td>
<td>$35,500,000</td>
<td>$35,500,000</td>
<td>$0</td>
<td>Complete</td>
</tr>
<tr>
<td>Denver Arts &amp; Venues - Improvements to Red Rocks Amphitheatre and Buell Theatre</td>
<td>9 / Mtn</td>
<td>$6,800,000</td>
<td>$6,800,000</td>
<td>$0</td>
<td>Design</td>
</tr>
<tr>
<td>Denver Botanic Gardens - Center for Science, Art &amp; Education</td>
<td>10</td>
<td>$18,000,000</td>
<td>$18,000,000</td>
<td>$0</td>
<td>Construction</td>
</tr>
<tr>
<td>Denver Center for the Performing Arts - Bonfils Theatre Complex Upgrades</td>
<td>9</td>
<td>$19,000,000</td>
<td>$19,000,000</td>
<td>$0</td>
<td>Construction</td>
</tr>
<tr>
<td>Denver Museum of Nature &amp; Science - Critical Deferred Maintenance</td>
<td>9</td>
<td>$17,607,000</td>
<td>$17,607,000</td>
<td>$0</td>
<td>Construction</td>
</tr>
<tr>
<td>Denver Zoo - Phase One Master Plan Improvements</td>
<td>9</td>
<td>$20,000,000</td>
<td>$20,000,000</td>
<td>$0</td>
<td>Construction</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>$116,907,000</strong></td>
<td><strong>$116,907,000</strong></td>
<td><strong>$0</strong></td>
<td></td>
</tr>
</tbody>
</table>

1 Project phases are as of the publishing date of the annual report (April 2020).

Rendering of the Denver Art Museum with the new welcome center, which will improve connections between museum buildings and better serve visitors and the surrounding neighborhood.
IMPROVEMENTS TO THE DENVER BOTANIC GARDENS
Established in 1951 and boasting more than 1.3 million visitors a year, the Denver Botanic Gardens is one of the most popular public gardens in North America. The gardens blend horticultural and art, science and creativity to enable visitors of all ages and backgrounds to better understand society’s connections to plants and nature within the Rocky Mountain Region.

This project constructs a new Center for Science, Art and Education to expand scientific research programs and increase education opportunities for children and adults. The Center will fuse art and science with a library, art galleries, auditorium for public lectures and film series, state-of-the-art laboratories and herbaria. In addition to the construction of the new Center, a coffee shop will be accessible from York Street, a children's zone will be added to the Boettcher Memorial Center, and 142 parking spaces will be added to improve access.

Funding from Elevate Denver, combined with funds from private donors, allowed the project to begin in 2018 and make significant progress in 2019. On July 10, 2019, the team placed the final beam in the new Freyer - Newman Center for Science, Art and Education. Through hard work and coordination, the team completed 85 percent of construction in 2019. Construction will continue in 2020 and this LEED GOLD building is anticipated to open in the summer. Elevate Denver provided the Denver Botanic Gardens $18 million out of the approximately $39 million total project cost.

Workforce Highlight
Throughout construction, Denver Botanic Gardens participated in the Denver Construction Careers Pilot (DCCP) program. DCCP works to ensure Denver residents — particularly those in economically disadvantaged areas and backgrounds — benefit from the major investments being made in Denver’s infrastructure. 223 jobs were created with more than 780 people working on the Denver Botanic Gardens project in 2019. 39 of those workers were apprentices. Denver residents were instrumental in this project and accounted for 29 percent of the workforce.
CONSTRUCTING A NEW ANIMAL HOSPITAL AT THE DENVER ZOO

The Denver Zoo, home to more than 4,000 animals including many endangered and threatened species, is replacing its aging animal hospital to ensure animals receive the highest level of veterinary care. The new 22,000-square-foot animal hospital will almost double the size of the current one. It includes a public lobby with viewing windows where guests can watch exams and procedures. The hospital also features a world-class diagnostic laboratory, indoor and outdoor holding and quarantine spaces, and one of the only animal hospital CT scanners in the country.

2019 was a big year as crews took down the original animal hospital, plus completed design and began construction on the new facility. To cap off 2019, the City of Denver and Denver Zoo marked the halfway point of construction on the new veterinary facility. In addition to the animal hospital, deferred maintenance projects were completed on other areas of the Denver Zoo campus.

2020 will prove to be an even bigger year for the project as construction is completed on the much-anticipated animal hospital. The new animal hospital and maintenance mark an important update on this 124-year-old, most visited cultural institution of Denver. A total of $20 million in funding enabled work to progress quickly.

Workforce Highlight

Throughout construction, the Denver Zoo has participated in the Denver Construction Careers Pilot (DCCP) program. DCCP works to ensure Denver residents — particularly those in economically disadvantaged areas and backgrounds — benefit from the major investments being made in Denver’s infrastructure. 176 jobs were created with more than 470 people working on the Denver Zoo project in 2019. 14 of those workers were apprentices. Denver residents were instrumental in this project and accounted for more than one-quarter of the workforce.

Mayor Hancock at the Denver Zoo project groundbreaking event (left).

Construction progress on the new animal hospital in December 2019 (right).
MAKING UPGRADES AT THE DENVER ART MUSEUM

The Denver Art Museum (DAM) is significantly renovating their North Building to improve safety, increase accessibility for people with disabilities, and modernize infrastructure. A new welcome center is being constructed to improve connections between museum buildings and better serve visitors and the surrounding neighborhood well into the 21st century. By the time it finishes, the project adds more than 83,000 square feet of space to handle its nearly 800,000 annual visitors. In recent years, blockbuster exhibits have pushed the museum close to its capacity limit.

2019 was a busy year of construction for the North Building renovation and new welcome center. DAM held an “End of Construction” event to transition from construction to the furniture, fixture, exhibits and equipment installation phase.

In late 2019, the major construction phase ended and the project entered the museum-making phase. In 2020, DAM is unveiling three floors of art galleries, classrooms, restaurant and café, and a new glass-clad welcome center between the DAM and the Denver Central Library. Also opening is the Bartlit Learning and Engagement Center, designed to take students out of formerly scattered classroom spaces and put them at the campus center. This is the first of several phased openings of the renovated Martin Building (formerly known as the North Building). The entire building is scheduled to reopen by its 50th anniversary at the end of 2021.

The DAM will be one of the first major Elevate Denver projects to be completed, with Elevate Denver funding $35.5 million of the total $150 million project cost.

Workforce Highlight

Throughout construction, the Denver Art Museum participated in the Denver Construction Careers Pilot (DCCP) program. DCCP works to ensure Denver residents — particularly those in economically disadvantaged areas and backgrounds — benefit from the major investments being made in Denver’s infrastructure. 400 jobs were created with more than 1,800 people working on the Denver Art Museum project in 2019. 179 of those workers were apprentices. Denver residents were instrumental in this project and accounted for 30 percent of the workforce.
DENVER HEALTH

ELEVATE DENVER WILL CONSTRUCT A NEW OUTPATIENT MEDICAL CENTER TO INCREASE PATIENT CAPACITY AND MEET HEALTH CARE NEEDS OF DENVER RESIDENTS.

DENVER HEALTH PROJECT

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>COUNCIL DISTRICT</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>ISSUANCE AMOUNT RECEIVED TO DATE</th>
<th>REMAINING ELEVATE DENVER AMOUNT</th>
<th>CURRENT PROJECT PHASE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Denver Health and Hospital Authority (DHHA) Ambulatory Care Center</td>
<td>3</td>
<td>$75,000,000</td>
<td>$75,000,000</td>
<td>$0</td>
<td>Construction</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>$75,000,000</strong></td>
<td><strong>$75,000,000</strong></td>
<td><strong>$0</strong></td>
<td></td>
</tr>
</tbody>
</table>

1 Project phases are as of the publishing date of the annual report (April 2020).

Rendering of the new 293,000-square-foot Denver Health Outpatient Medical Center, which will increase patient capacity and meet the health care needs of nearly one-third of Denver’s population.
The Denver Health Outpatient Medical Center project builds a new 293,000-square-foot facility to increase patient capacity and meet the health care needs of nearly one-third of Denver’s population. It increases Denver Health’s ability to offer essential treatment for heart disease, cancer, diabetes and other treatable illnesses in adults and children. It centralizes numerous specialty clinics, a surgery center, an expanded pharmacy, and lab and radiology services in one easy-to-access, downtown location. It also creates new spaces to provide mental health care, treat substance abuse and enable ongoing relationships between health providers and patients.

The project made major progress in 2019, holding a “topping out” ceremony where the final steel beam was placed on the new center. Soon after, the team began the interior buildout and exterior shell construction.

2020 will be another busy year as the team works to complete all construction activities and finish the project in late 2020. Elevate Denver funding provided $75 million of the more than $150 million project cost.

Workforce Highlight

Throughout construction, Denver Health participated in the Denver Construction Careers Pilot (DCCP) program. DCCP works to ensure Denver residents — particularly those in economically disadvantaged areas and backgrounds — benefit from the major investments being made in Denver’s infrastructure. 484 jobs were created with more than 1,095 people working on the Outpatient Medical Center project in 2019. 177 of those workers were apprentices. Denver residents were instrumental in this project and accounted for more than 25 percent of the workforce.
PUBLIC SAFETY

ELEVATE DENVER WILL PRIORITIZE THE WELL-BEING OF DENVER RESIDENTS, FIRST RESPONDERS, AND PUBLIC SAFETY STAFF BY IMPROVING POLICE STATIONS AND FIRE STATIONS.

DENVER SAFETY PROJECTS

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>COUNCIL DISTRICT</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>ISSUANCE AMOUNT RECEIVED TO DATE ¹</th>
<th>REMAINING ELEVATE DENVER AMOUNT</th>
<th>CURRENT PROJECT PHASE ²</th>
</tr>
</thead>
<tbody>
<tr>
<td>County Jail Improvements</td>
<td>8</td>
<td>$1,500,000</td>
<td>$1,500,000</td>
<td>$0</td>
<td>Construction</td>
</tr>
<tr>
<td>Fire Station at 72nd &amp; Tower Road</td>
<td>11</td>
<td>$16,170,000</td>
<td>$0</td>
<td>$16,170,000</td>
<td>Development</td>
</tr>
<tr>
<td>Fire Station Restrooms and Kitchen Upgrades</td>
<td>Citywide</td>
<td>$4,600,000</td>
<td>$3,600,000</td>
<td>$1,000,000</td>
<td>Varies</td>
</tr>
<tr>
<td>Improvements to Police Department Buildings</td>
<td>Citywide</td>
<td>$2,441,000</td>
<td>$2,441,000</td>
<td>$0</td>
<td>Varies</td>
</tr>
<tr>
<td>Police District 5 Replacement</td>
<td>8</td>
<td>$17,300,000</td>
<td>$3,425,000</td>
<td>$13,875,000</td>
<td>Design</td>
</tr>
<tr>
<td>Police District 6 Replacement</td>
<td>10</td>
<td>$25,000,000</td>
<td>$3,000,000</td>
<td>$22,000,000</td>
<td>Development</td>
</tr>
<tr>
<td>Contingency - Public Safety System</td>
<td></td>
<td>$10,000,000</td>
<td>$1,883,000</td>
<td>$8,117,000</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>$77,011,000</strong></td>
<td><strong>$15,849,000</strong></td>
<td><strong>$61,162,000</strong></td>
<td></td>
</tr>
</tbody>
</table>

¹ Projects that have not received issuance funding are continuing work through other non-bond funding sources.

² Project phases are as of the publishing date of the annual report (April 2020). Citywide projects include numerous individual projects that are in varying phases of the project life cycle, including development, design, and construction.

The Denver Police Department District 5 station replacement will benefit officers and the community.
PROJECT HIGHLIGHTS

REPLACING THE DISTRICT 5 POLICE STATION

In 2009, this station was home to 57 officers and staff. Due to a dramatic population growth and the City’s effort to increase patrol staffing, the same station now houses more than 115 officers and staff. The station is currently at 180 percent of its workspace capacity and lacks appropriate space for interview rooms, restrooms, secure prisoner entrance, sally port and holding cells.

This project transforms a vacant space into a modern police facility to better serve the growing communities of the Montbello, Stapleton and Green Valley Ranch neighborhoods. This project will address capacity issues and add community rooms for public meetings and use by residents. The new building will also serve as a joint facility with the 911 Combined Communications Center, allowing public safety staff to better serve and respond to the growing community.

Elevate Denver funding allowed for initial planning and designer procurement to take place in 2019 and ensured that design could begin in early 2020. Project elements include design, surveying, commissioning, construction, insurance, furnishings, technology and art. Construction procurement is anticipated in 2021 with construction planned to begin later that year. Once started, construction is anticipated to take approximately one year.
Improvements to Fire Stations

As round-the-clock operations, fire stations experience wear and tear from extremely high use. Most stations house up to eight firefighters per shift and 16 firefighters during shift changes. In between calls, firefighters eat, sleep and spend their 24-hour shifts in their firehouse.

The Denver Fire Department has been serving its community for more than 150 years. Many of its stations are more than 40 years old and in need of critical upgrades.

With Elevate Denver funds, 19 of Denver’s 38 existing stations will be repaired and upgraded with new equipment, restrooms and improved living spaces to ensure better functionality, safety and gender equity. Equipment, restrooms, kitchens and living spaces throughout the department will also be updated to create functionality and comfort for employees and visitors.

In 2019, first issuance funding allowed Elevate Denver to complete the design phase to refurbish the aging kitchens and restrooms at six of the 19 fire stations receiving renovations. In 2020, construction on those six fire station kitchen/restroom improvements will begin.

In 2020, Elevate Denver funding will allow for eight additional fire stations to enter design, with construction to follow soon after.
ORIGINAL IMPROVEMENTS

Originally opened in 1956, the Denver County Jail needs improvements to meet the safety and efficiency standards for employees, inmates and visitors. Although renovations have occurred throughout the years, some of the original structural elements still exist and have been utilized since the facility opened. Several areas, including the administrative area/receiving unit and the overflow/emergency housing unit, do not have standard fire sprinkler systems which presents a severe safety risk. There are also several spatial and operational inefficiencies that need to be addressed.

This project adds life safety systems and fire sprinklers, and improves functionality, security and support for the remodel of the administrative area/receiving unit. Once completed, these improvements will increase facility safety, enhance customer service and increase operational efficiency.

Elevate Denver funding allowed for work to begin on these vital improvements. Design for the fire sprinkler system made major progress in 2019, and construction on the life safety and fire sprinkler systems has begun and will continue throughout 2020. Construction for the entire project is anticipated to be complete in late 2020.
LIBRARIES

ELEVATE DENVER WILL MODERNIZE THE DENVER CENTRAL LIBRARY AND 10 OTHER LIBRARY BRANCHES TO CREATE WELCOMING SPACES WHERE ALL ARE FREE TO EXPLORE AND CONNECT.

LIBRARY PROJECTS

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>COUNCIL DISTRICT</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>ISSUANCE AMOUNT RECEIVED TO DATE 1</th>
<th>REMAINING ELEVATE DENVER AMOUNT</th>
<th>CURRENT PROJECT PHASE 2</th>
</tr>
</thead>
<tbody>
<tr>
<td>Athmar Park Branch Library Renovation</td>
<td>7</td>
<td>$2,416,000</td>
<td>$325,000</td>
<td>$2,091,000</td>
<td>Development</td>
</tr>
<tr>
<td>Blair-Caldwell African American Research Library Renovation</td>
<td>9</td>
<td>$2,891,000</td>
<td>$2,891,000</td>
<td>$0</td>
<td>Design</td>
</tr>
<tr>
<td>Byers Branch Library Renovation</td>
<td>3</td>
<td>$1,474,000</td>
<td>$1,474,000</td>
<td>$0</td>
<td>Construction</td>
</tr>
<tr>
<td>Central Library Renovation</td>
<td>10</td>
<td>$38,000,000</td>
<td>$15,000,000</td>
<td>$23,000,000</td>
<td>Design</td>
</tr>
<tr>
<td>Eugene Field Branch Library Renovation</td>
<td>6</td>
<td>$2,145,000</td>
<td>$0</td>
<td>$2,145,000</td>
<td>Development</td>
</tr>
<tr>
<td>Pauline Robinson Branch Library Renovation</td>
<td>8</td>
<td>$1,524,000</td>
<td>$0</td>
<td>$1,524,000</td>
<td>Development</td>
</tr>
<tr>
<td>Ross-Barnum Branch Library Renovation</td>
<td>3</td>
<td>$2,261,000</td>
<td>$0</td>
<td>$2,261,000</td>
<td>Development</td>
</tr>
<tr>
<td>Ross-Broadway Branch Library Renovation</td>
<td>7</td>
<td>$2,386,000</td>
<td>$0</td>
<td>$2,386,000</td>
<td>Development</td>
</tr>
<tr>
<td>Ross-University Hills Branch Library Renovation</td>
<td>4</td>
<td>$3,204,000</td>
<td>$0</td>
<td>$3,204,000</td>
<td>Development</td>
</tr>
<tr>
<td>Schlessman Family Branch Library Renovation</td>
<td>5</td>
<td>$3,508,000</td>
<td>$450,000</td>
<td>$3,058,000</td>
<td>Development</td>
</tr>
<tr>
<td>Smiley Branch Library Renovation</td>
<td>1</td>
<td>$1,534,000</td>
<td>$1,534,000</td>
<td>$0</td>
<td>Construction</td>
</tr>
<tr>
<td>Contingency - Library System</td>
<td></td>
<td>$8,000,000</td>
<td>$2,831,000</td>
<td>$5,169,000</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>$69,343,000</strong></td>
<td><strong>$24,505,000</strong></td>
<td><strong>$44,838,000</strong></td>
<td></td>
</tr>
</tbody>
</table>

1 Projects that have not received issuance funding are continuing work through other non-bond funding sources.

2 Project phases are as of the publishing date of the annual report (April 2020).

PROJECT HIGHLIGHTS

MAKING SIGNIFICANT UPGRADES AT THE DENVER CENTRAL LIBRARY

The Denver Central Library is the epicenter of all Denver Public Library operations. As the premier public library and research facility in Colorado, it is the branch library for the changing and growing communities of Capitol Hill, Golden Triangle and downtown Denver and is a tourist attraction and cultural center. It is the most publicly accessible and visited civic building in Denver, hosting approximately 1 million visitors each year. It must remain functional, welcoming and preserved for future generations.
Elevate Denver is providing $38 million of the necessary $50 million for this project, with the additional needed funds provided by a capital campaign led by the Denver Public Library Friends Foundation. This project makes significant upgrades to ensure it remains a safe and premier public library and research facility. It addresses safety and security issues, corrects deferred maintenance and reconfigures the building for modern library programs, services and resources. Renovations will occur throughout the 540,000-square-foot building to ensure the building remains a safe and accessible library for all.

In 2019, the designer was selected and the construction procurement process began. The designer and construction contractor will work together to ensure that the project is designed and built with comprehensive and collaborative design, planning and construction to deliver the project at best value with minimal negative impact. This project is expected to be completed in 2023.

**SMILEY AND BYERS BRANCH LIBRARY RENOVATIONS**

Both built in 1918, the historic, Carnegie-funded Smiley Branch Library and Byers Branch Library need major maintenance and updates. Critical building components and architectural features at both libraries have exceeded their life expectancy, community gathering spaces and staff work spaces are inadequate, and there are multiple safety and security concerns.

These projects address these concerns and restore the aging architecture, renovate the interior and exterior space, and update technology. The two library projects are progressing on the same schedule. In 2019, Elevate Denver funding allowed for design to begin for architectural refurbishments, space renovation and equipment replacement. The project teams will complete design in mid-2020, setting both projects up to begin construction in 2020. The renovations are expected to be completed in 2021.
ELEVATE DENVER WILL REVITALIZE RECREATION CENTERS AND PARKS TO BRING HEALTH AND WELLNESS TO NEIGHBORHOODS ACROSS THE CITY.

### PARKS AND RECREATION PROJECTS

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>COUNCIL DISTRICT</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>ISSUANCE AMOUNT RECEIVED TO DATE ¹</th>
<th>REMAINING ELEVATE DENVER AMOUNT</th>
<th>CURRENT PROJECT PHASE ²</th>
</tr>
</thead>
<tbody>
<tr>
<td>Arkins Court River North Promenade</td>
<td>9</td>
<td>$5,000,000</td>
<td>$5,000,000</td>
<td>$0</td>
<td>Design</td>
</tr>
<tr>
<td>Bear Valley Tennis Courts Replacement</td>
<td>2</td>
<td>$1,800,000</td>
<td>$1,800,000</td>
<td>$0</td>
<td>Construction</td>
</tr>
<tr>
<td>City Park Playground Replacement</td>
<td>9</td>
<td>$2,000,000</td>
<td>$2,000,000</td>
<td>$0</td>
<td>Design</td>
</tr>
<tr>
<td>Civic Center - Greek Theater Improvements</td>
<td>10</td>
<td>$4,000,000</td>
<td>$300,000</td>
<td>$3,700,000</td>
<td>Development</td>
</tr>
<tr>
<td>Congress Park Pool Reconstruction</td>
<td>10</td>
<td>$8,300,000</td>
<td>$8,300,000</td>
<td>$0</td>
<td>Design</td>
</tr>
<tr>
<td>Downtown Park Acquisition &amp; Existing Park Improvements - Skyline Park</td>
<td>9</td>
<td>$2,500,000</td>
<td>$300,000</td>
<td>$2,200,000</td>
<td>Design</td>
</tr>
<tr>
<td>Green Valley Ranch Indoor Pool</td>
<td>11</td>
<td>$15,600,000</td>
<td>$1,500,000</td>
<td>$14,100,000</td>
<td>Design</td>
</tr>
<tr>
<td>Harvey Park Recreation Center Improvements</td>
<td>2</td>
<td>$2,000,000</td>
<td>$200,000</td>
<td>$1,800,000</td>
<td>Design</td>
</tr>
<tr>
<td>Inspiration Point Playground</td>
<td>1</td>
<td>$2,135,000</td>
<td>$250,000</td>
<td>$1,885,000</td>
<td>Design</td>
</tr>
<tr>
<td>Irrigation Renovation Projects</td>
<td>Citywide</td>
<td>$5,000,000</td>
<td>$2,300,000</td>
<td>$2,700,000</td>
<td>Varies</td>
</tr>
<tr>
<td>Mountain Parks Conservation Camp Facility Restoration</td>
<td>Mtn</td>
<td>$2,000,000</td>
<td>$1,500,000</td>
<td>$500,000</td>
<td>Development / Design</td>
</tr>
<tr>
<td>Neighborhood Park Improvements</td>
<td>Citywide</td>
<td>$15,000,000</td>
<td>$6,065,000</td>
<td>$8,935,000</td>
<td>Varies</td>
</tr>
<tr>
<td>Paco Sanchez Re-Imagine Play (Phases II)</td>
<td>3</td>
<td>$6,555,000</td>
<td>$6,555,000</td>
<td>$0</td>
<td>Construction</td>
</tr>
<tr>
<td>Park Maintenance Facilities</td>
<td>Citywide</td>
<td>$2,000,000</td>
<td>$1,000,000</td>
<td>$1,000,000</td>
<td>Development</td>
</tr>
<tr>
<td>Recreation Center Renovations and Improvements</td>
<td>Citywide</td>
<td>$8,000,000</td>
<td>$5,655,000</td>
<td>$2,345,000</td>
<td>Varies</td>
</tr>
<tr>
<td>Sun Valley Park Development - Phase I</td>
<td>3</td>
<td>$2,000,000</td>
<td>$0</td>
<td>$2,000,000</td>
<td>Development</td>
</tr>
<tr>
<td>Swansea Recreation Center Indoor Pool</td>
<td>9</td>
<td>$15,225,000</td>
<td>$30,000</td>
<td>$15,195,000</td>
<td>Development</td>
</tr>
<tr>
<td>Westwood Recreation Center</td>
<td>3</td>
<td>$37,500,000</td>
<td>$10,000,000</td>
<td>$27,500,000</td>
<td>Development</td>
</tr>
<tr>
<td>Contingency - Parks and Recreation System</td>
<td></td>
<td>$15,000,000</td>
<td>$5,849,000</td>
<td>$9,151,000</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>$151,615,000</strong></td>
<td><strong>$58,604,000</strong></td>
<td><strong>$93,011,000</strong></td>
<td></td>
</tr>
</tbody>
</table>

¹ Projects that have not received issuance funding are continuing work through other non-bond funding sources.

² Project phases are as of the publishing date of the annual report (April 2020). Citywide projects include numerous individual projects that are in varying phases of the project life cycle, including development, design, and construction.
PROJECT HIGHLIGHTS

ENHANCING DENVER PARKS
Many Denver neighborhood parks are aging and need replacements and improvements to existing walks, trails, playgrounds, courts and landscape areas. As part of the Neighborhood Park Improvements project, Elevate Denver will restore and/or replace outdated facilities, provide new and accessible amenities and landscaping, increase safety and improve water conservation.

With the funding allocated to date, Elevate Denver has started work on 15 neighborhood park projects. In 2019, three projects began construction with First Creek Park reaching completion and opening to the public. In addition to these construction projects, more than 10 neighborhood park projects are in design. In the coming years, these projects will move from design concepts to playgrounds, picnic areas and sidewalk paths throughout the city that all ages can enjoy. Keep an eye out for the Elevate Denver signs as work continues to progress!

CONSTRUCTING THE NEW WESTWOOD RECREATION CENTER
The Westwood neighborhood has historically been an underserved area of Denver. This project works to change that by constructing the first recreation center in the neighborhood — the Westwood Recreation Center. The project includes obtaining the land for the center prior to project development, and the next phases of design and construction.

Elevate Denver funding enabled land acquisition at the end of 2019. In 2020, the team will establish the design scope and conduct community outreach to determine the recreation center’s specifically needed elements and programs. 2020 will also see the demolition of the current site to prepare for construction of the upcoming new facility, which is slated to begin in late 2022 and finish in 2024. Elevate Denver is providing $37.5 million to make this new recreation center a reality.

Mayor Hancock, Happy Haynes, Executive Director of Parks and Recreation, and District 11 Councilwoman Stacie Gilmore at the First Creek Park opening, an innovative nature-play initiative connecting residents to natural outdoor experiences.
COMPLETING AN INNOVATIVE PLAYGROUND

Re-Imagine Play at Paco Sanchez Park is a large-scale, innovative playground creating engaging opportunities for people of all ages. The Better Denver Bond Program funded and built Phase I of the project, and the city celebrated the opening of the playground in 2018. Since opening, the project has received national attention in the playground and park design arena.

Elevate Denver completes Phase II of this recreational project, which will create new play and cultural opportunities, a performance space and an entertainment space to host outdoor classes and events. Phase II began construction in early 2019 and is expected to be completed in mid-2020. Elevate Denver dedicated $6.56 million to build this much-awaited community attraction that creates engaging opportunities for people of all ages.

CREATING AN URBAN OASIS WITH THE ARKINS COURT RIVER NORTH PROMENADE

The rapidly growing River North District is lacking space for recreation and open space activities. This project turns an industrial area into a riverfront promenade where visitors can walk, bike or simply relax on a bench and enjoy the view. It provides connections to existing trails and complements the area’s mixed-use development. City funding and grants allowed design on this integrative space to begin in 2019. Elevate Denver funding will allow construction to start in 2020, with the project anticipated to be completed in 2021. Elevate Denver provides $5 million to this project, which brings a much-needed escape into nature for all city dwellers to enjoy.

REPLACING AN AGING PLAYGROUND AT CITY PARK

This project replaces the aging Dustin-Redd playground on the west side of the park, which is lacking in today’s standard safety features and suffering from deterioration after many years of love and use. Elevate Denver funding allowed the project to start with design and community outreach in 2019. This year, we expect a groundbreaking for construction, which will be completed in 2021. Elevate Denver provides $2 million to create a new playground with updated equipment and safety features.
BUILDING A NEW PLAYGROUND AND RESTORING A HISTORIC WALL AT INSPIRATION POINT PARK
This project builds a new playground and picnic area, plus restores the historic masonry wall at the 110-year-old Inspiration Point Park. Conceptual design and community outreach occurred prior to bond funding. Elevate Denver funding allows for final design to begin in 2020 with additional community outreach. Elevate Denver funding provides more than $2 million for this project, which is expected to begin construction in 2021.

RECONSTRUCTING AND ADDING COMMUNITY POOLS
To improve safety and provide new recreation opportunities for Denver residents, Elevate Denver is reconstructing the Congress Park Pool and building a new pool at the Green Valley Ranch Recreation Center.

Built in 1955, the Congress Park Pool needs extensive upgrades to meet community needs and safety standards. Elevate Denver funding allowed Congress Park Pool to begin design in 2019. Several community meetings and outreach events were held in 2019 and more are planned before design concludes in 2020. Construction procurement begins this year with construction set to begin in 2021.

The Green Valley Ranch Recreation Center was built to accommodate a future pool when funding became available, and now Elevate Denver is making that possible. In 2019, Elevate Denver funding allowed the project to begin design with community meetings and outreach events. Community outreach and design continues in 2020 and construction is expected to begin in 2021.

Congress Park Pool will receive extensive upgrades to meet community needs and safety standards.
PUBLIC FACILITIES

ELEVATE DENVER WILL ENHANCE THE EFFICIENCY AND ACCESSIBILITY OF CITY BUILDINGS AND SERVICES.

PUBLIC FACILITY PROJECTS

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>COUNCIL DISTRICT</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>ISSUANCE AMOUNT RECEIVED TO DATE ¹</th>
<th>REMAINING ELEVATE DENVER AMOUNT</th>
<th>CURRENT PROJECT PHASE ²</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADA Projects</td>
<td>Citywide</td>
<td>$10,000,000</td>
<td>$4,250,000</td>
<td>$5,750,000</td>
<td>Varies</td>
</tr>
<tr>
<td>Deferred Maintenance</td>
<td>Citywide</td>
<td>$5,000,000</td>
<td>$5,000,000</td>
<td>$0</td>
<td>Varies</td>
</tr>
<tr>
<td>Contingency - Public Facilities System</td>
<td></td>
<td>$1,500,000</td>
<td>$1,300,000</td>
<td>$200,000</td>
<td>Varies</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>$16,500,000</strong></td>
<td><strong>$10,550,000</strong></td>
<td><strong>$5,950,000</strong></td>
<td></td>
</tr>
</tbody>
</table>

¹ Projects that have not received issuance funding are continuing work through other non-bond funding sources.

² Project phases are as of the publishing date of the annual report (April 2020). Citywide projects include numerous individual projects that are in varying phases of the project life cycle, including development, design, and construction.

The Lindsey-Flanigan Courthouse is one of the city buildings receiving accessibility improvements.
PROJECT HIGHLIGHTS

ADA PROJECTS
To make public buildings more accessible for people with disabilities, Elevate Denver is making improvements in accordance with the Americans with Disabilities Act (ADA) requirements. Improvements include reconstructing exterior sidewalks and pavement areas, replacing or adding accessible exterior and interior routes, accessible parking and visual alarms, and modifying courtrooms, restrooms and other areas in buildings.

The City of Denver continued the ongoing evaluation of structural deficiencies/barriers of more than 580 city-owned facilities in need of ADA improvements. Through this evaluation, projects have been identified and reviewed for potential design and construction packaging.

In 2019, nine projects were identified and five of them have completed construction. The remaining four projects have been designed and will begin construction in 2020.

DEFERRED MAINTENANCE
More than 15 projects have been identified as critical for deferred maintenance work, with all funding received in first and third issuance.

In 2019, the Minoru Yasui building elevator received partial funding through Elevate Denver to begin design activities to address essential maintenance needs. Design and construction procurement began in 2019, and equipment procurement will begin in early 2020 with construction progressing throughout the year.

Additional evaluations of deferred maintenance needs will be performed in 2020 to identify design and construction packages.
BUSINESS EQUITY, INCLUSION, AND WORKFORCE DEVELOPMENT

The nearly $1 billion infrastructure investment from the Elevate Denver Bond Program was developed in coordination and partnership with the public, City Council, and Mayor with diversity, equity, and inclusion as core principles. The bond program recognizes that the investment in the city’s infrastructure must also be an investment in the development of small, minority and women-owned business and workforce development. As a result, one of the foundational goals of the program is to “proactively identify opportunities for small business enterprise and minority-/woman-owned business enterprise participation, as well as for workforce development.”

BUSINESS EQUITY AND INCLUSION

For the past two years, the Elevate Denver Bond Program has solidified and continued to build on its commitment to advancing the city’s vision for increasing minority business equity and development. Aligning with the mission of the Denver Economic Development & Opportunity’s (DEDO) Division of Small Business Opportunity (DSBO) to strengthen our small, minority and women-owned business community, Elevate Denver is working toward this mission by ensuring that certified small businesses are actively participating on bond projects at all tiers and phases. The bond program will continue to advance its commitment to the small, minority- and women-owned business community throughout the life of the program.

In 2019, Elevate Denver helped to promote the DSBO-Small Business Enterprise (SBE) Defined Selection Pool program, which allowed a number of certified SBE companies to bid and compete as prime contractors on Elevate Denver library and parks and recreation construction and professional design contracts. Through participation in the City’s Business Equity Leadership Team (BELT), Elevate Denver intensified its efforts to ensure small, minority- and women-owned business participation on 2019 projects. A few of the 2019 highlights included:

• Developed an SBE pre-goal analysis to streamline the DSBO goal-setting process.
• Participated in numerous small business outreach events and community meetings, including: Citywide Bridging the Gap to Success, Construction Empowerment Initiative (CEI) monthly meetings, Conference of Minority Transportation Officials (COMTO) meetings, and Hispanic Contractors of Colorado (HCC) meetings.

Representatives from Elevate Denver and DOTI present to the Colorado chapter of the Conference of Minority Transportation Officials (COMTO).
WORKFORCE DEVELOPMENT

Elevate Denver is committed to ensuring that Denver residents — particularly those in economically disadvantaged areas and from disadvantaged backgrounds — benefit from the unprecedented investments being made in Denver’s infrastructure. With Elevate Denver as a key project partner, the Denver Construction Careers Pilot (DCCP) from DEDO is the next step in the city’s efforts to strengthen training and job placement for large public projects, building Denver’s workforce of the future.


- There were over 4,900 workers on projects in 2019.
- Over 1,400 live in Denver (29 percent) and over 780 were from priority zip codes (16 percent).*
- Average Wage: $30.96

- Numerous jobs were created with over 1,500 people newly hired on projects in 2019.
- Over 450 of those new hires live in Denver (30 percent) and over 220 were from priority zip codes (15 percent).*
- Average Wage for New Hires: $29.11

Throughout the year, WORKNOW — an employment platform the City has partnered with — collaborated with the projects. Overall, 75 WORKNOW members worked on these projects, and 32 percent were registered apprentices. In total, members received $24,600 in emergency supportive services including gas, tools and food award stipends to support them staying and advancing in their positions. Members also participated in upskilling courses such as OSHA 10, OSHA 30, Blueprint Reading, Estimating and Traffic Safety Basics.

*Zip codes goals were not part of these projects but are captured and reported here for Pilot informational purposes only.