VISION
Elevating Denver toward a vibrant tomorrow that’s rich with environmental, economic and community vitality.

MISSION
Achieve the Vision by delivering projects consistent with community expectations utilizing engaging, transparent, sustainable and cost-effective approaches.

GOALS

Goal 1: Deliver valuable and high-quality projects equitably across the city that are consistent with community expectations.

Goal 2: Complete projects within the established budget and anticipated schedule, while helping to achieve reduced long-term operating and maintenance costs.

Goal 3: Use effective design and construction practices to produce projects that improve quality of life by enhancing environmental, economic and social sustainability.

Goal 4: Instill effective project delivery and program management practices that can be replicated for the benefit of future city projects and programs.

Goal 5: Proactively identify opportunities for small business enterprise and minority-/woman-owned business enterprise participation, as well as for workforce development.

Goal 6: Actively, consistently and accurately communicate the status of the program to stakeholder groups and the Denver community.
The COVID-19 pandemic and global economic collapse impacted cities across the world in 2020. But Denver is on the rise. In 2021, we saw our residents and neighborhoods look toward the future and lay the groundwork for an equitable and sustainable recovery. Sometimes that recovery was visible and played out on our streets and in our businesses as residents and children returned to schools and workplaces. These gains were momentous and had immediate benefits for our city. Equally as important, though, were the actions we took today for the sake of our long-term recovery.

In 2021, we asked residents to invest in our city’s future through a new $260 million General Obligation (GO) Bond to build on the momentum of the Elevate Denver Bond Program. RISE Denver was approved by voters in November 2021 and will ensure the economic and social benefits from Elevate Denver live on for the next generation. Denver has a legacy of employing GO Bonds to deliver critical infrastructure, especially during times of economic hardship. The 2007 Better Denver Bond Program propelled us through the Great Recession while the 2017 Elevate Denver program was accelerated to minimize the impacts from the economic crisis. Now, RISE Denver will pave the way for a brighter future.

At its heart, social infrastructure is just that — an investment in the future. Some of our state and region’s greatest treasures are here today because of thoughtful social infrastructure from decades ago. For instance, the City purchased Red Rocks in 1936 and the amphitheater opened to the public in 1941. Today, the venue draws music and nature enthusiasts from across the world. Elevate Denver invested $2.1 million to keep the facility running smoothly and build a new roof over the stage.

On a smaller scale, Denver’s parks are vital to the health and wellbeing of our residents. City Park Playground was originally constructed in 1996 and received a full reconstructed thanks to Elevate Denver. The new playground now has accessible equipment so that all Denver’s children can play, engage, and grow.

Whether it’s a venue or a park, a bike lane or a library, social infrastructure serves as a sort of scaffolding for our future, providing a solid framework for a more vibrant and sustainable tomorrow.

I’m thankful for the infrastructure that past generations provided us, and I’m proud that residents chose to continue to invest in our future through Elevate Denver. And as I look ahead, I’m hopeful and excited for the new improvements and successes that RISE Denver will offer our future generations.

Michael B. Hancock
Mayor
Elevate Denver is a 10-year, $937 million general obligation bond program approved by voters in 2017 to enhance the City and County of Denver by providing critical improvements to the city’s infrastructure — our roads, sidewalks, parks, recreation centers, libraries, cultural facilities and safety facilities, including other public-owned buildings. Through the completion of nearly 500 projects, Elevate Denver is critical to preserving and improving the things that define Denver and make it a city that works for everyone — both now and into the future. These diverse projects are located throughout the city, improving infrastructure in all of Denver’s unique neighborhoods.
TRANSPORTATION AND MOBILITY
Accelerating Denver’s connectivity, mobility and safety by upgrading streets, bridges, sidewalks and the bicycle network.

CULTURAL FACILITIES
Restoring iconic buildings and making critical improvements to institutions that have educated and entertained Denver residents for more than a century, including:

- Denver Zoo
- Denver Museum of Nature & Science
- Denver Art Museum
- Denver Botanic Gardens
- Denver Center for the Performing Arts
- Red Rocks Amphitheatre
- Buell Theatre

DENVER HEALTH
Building a new Outpatient Medical Center to increase patient capacity and meet health care needs of Denver residents.

PUBLIC SAFETY
Prioritizing the well-being of Denver residents and our first responders by improving police and fire stations.

LIBRARIES
Modernizing the Denver Central Library and 10 other library branches to better connect people with information, ideas and educational experiences.

PARKS AND RECREATION
Revitalizing recreation centers and parks to bring health and wellness to neighborhoods across the city.

PUBLIC FACILITIES
Enhancing the efficiency and accessibility of city buildings and services.
GENERAL OBLIGATION BONDS AND ISSUANCES

A general obligation bond is a financial tool used by governments to fund public improvements. Funds are secured by a pledge to use legally available resources, such as property tax revenues, to repay bond holders over the life of the bonds. In other words, a city is loaned funds, usually raised by financial institutions, to pay for capital projects it wouldn’t be able to afford otherwise. Those funds, including interest, are paid back over time.

In Denver, general obligation bonds typically are sold in a competitive sale to ensure the lowest interest rate. The bonds are tax exempt because Denver is a government entity. Denver holds a AAA GO bond credit rating (the highest rating possible), a direct result of the City’s strong fiscal management practices. The City’s strong economy, strong financial performance and healthy reserve levels also factored into the AAA rating.

HISTORY OF GENERAL OBLIGATION BONDS IN DENVER

General obligation bond packages need to be approved by voters, and Denver residents have a strong history supporting these kinds of programs. Before Elevate Denver, there was the Better Denver Bond Program passed by voters in 2007. That nearly $550 million program funded more than 380 projects to address critical maintenance issues as well as the growing impact of increased use and wear of facilities brought on by the city’s increasing population. The Better Denver Bond Program also served as a powerful economic stimulus and job creator during the recovery from the Great Recession.

General obligation bonds will likely remain an important funding tool for infrastructure projects in Denver. When a new list of projects is proposed, voters will be asked again to consider a general obligation bond package and vote to continue maintaining and improving our city for generations to come.

WILL BOND ISSUANCES INCREASE TAXES?

The City does not anticipate an increase in tax rates to pay Elevate Denver bond issuances. The City has older debt being paid off and has seen an increase in property values over the last several years, which generates more revenue and allows the capacity for the new debt of $937 million without triggering an increase in taxes.

WHY NOT ISSUE ALL $937 MILLION AT ONCE?

General obligation bonds are a valuable financial tool for state and local governments. However, due to their tax-exempt nature, they do come with restrictions. The Internal Revenue Service (IRS) has numerous restrictions for how and when the funds can be used, such as the City must reasonably expect that 85% of the issuance proceeds will be spent to carry out the qualified purpose within a three-year period beginning on the date the bonds were issued/closed. Therefore, instead of issuing the entire $937 million at once, bonds are issued in amounts that can meet the 85% spend within the three-year restriction, other IRS restrictions, and state and federal law requirements as well as alignment with project schedules. By meeting spend requirements, the general obligation bonds can be classified as tax-exempt, which typically maintains lower interest rates than traditional bonds.
FIFTH ISSUANCE IN 2022

In 2022, Denver anticipates a $246 million fifth issuance for Elevate Denver to support construction and construction-related activities in 2022 and beyond. Projects will include major corridors such as the 16th Street Mall, South Broadway and Morrison Road, safety and mobility improvements on the Alameda Underpass, public safety construction funding for DPD6 and design for DFD40 and construction of four library renovations. Recreation center projects will include the Swansea indoor Pool, Harvey Park and Westwood Recreation Centers.

**First issuance, June 2018:** $193 million of general obligation bonds to support more than 100 of the approximately 500 Elevate Denver projects. Much of this funding focused on setting the foundation for the entire 10-year program and laying the groundwork for project design efforts. It also helped fund projects that were ready to enter construction — such as the Denver Art Museum and Denver Botanic Gardens. In 2019 and 2021, first issuance funding supported arterial paving, sidewalk installation, repairs to bridges, and necessary upgrades to parks, recreation centers and public facilities.

**Second issuance, May 2019:** $82 million of general obligation bonds dedicated to completing construction on Denver Health’s new Outpatient Medical Center and several city cultural facilities.

**Third issuance, November 2019:** $117 million focused heavily on supporting projects that connect residents, including nearly $50 million toward transportation and mobility projects, $28 million toward parks and recreation improvements, $19 million toward improving six libraries across the city and almost another $20 million to address improvements at public facility and public safety buildings.

**Fourth issuance, December 2020:** $170 million that allowed for construction to begin more than a dozen major projects, including $23.7 million toward design and construction of 56th Avenue from Peoria Street to Peña Boulevard, $23 million toward the construction of the Central Library renovation, $14.1 million toward the construction of the Green Valley Ranch Recreation Center indoor pool, and $10.5 million toward building out the citywide bike network.
Design rendering of Inspiration Point (left) and public meeting to discuss design plans (right).

**PROJECT LIFE CYCLE**

This graphic represents a general life cycle for projects, identifying common activities that occur in each phase. Project phases funded by Elevate Denver vary based on the status of the project when the Elevate Denver funds are available, supplemental funding sources and other considerations. Every project is unique, and durations for each phase may vary based on project-specific considerations. Current project phase status is noted in each purpose summary table.

**DEVELOPMENT**

This phase includes the establishment of fundamental design criteria and decision-making processes, which form the essential design choices made to meet the project goals.

**DESIGN**

This phase includes development of the means, techniques and criteria to meet the requirement of the project goals and design intent.

**CONSTRUCTION**

In this phase, construction activities are initiated and completed as per the project’s design requirements.
FINANCIAL PROGRESS

THROUGHOUT THE PROGRAM, ELEVATE DENVER COMMITS TO PROVIDING CLEAR AND TRANSPARENT INFORMATION DETAILING THE PROGRESS OF USING BOND FUNDS. WE KNOW THAT THE PEOPLE OF DENVER PUT THEIR TRUST IN US TO IMPLEMENT A PROGRAM THAT IS A SMART AND RESPONSIBLE USE OF TAXPAYER DOLLARS.

Just four years into the Elevate Denver Bond Program, 60% of the bonds have been issued, funding major projects throughout the city. As of Dec. 31, 2021, $340 million has been expended, representing approximately 36% of the total Elevate Denver authorization ($937 million).

The table and graph below detail financial progress through the end of 2021.

**Purpose** identifies the categories of Elevate Denver projects consistent with the ballot measures approved by voters.

**Total Elevate Denver Voter Authorized Amount** identifies the total voter authorized amount allocated to each purpose.

**Total Elevate Denver Dollars Expended** identifies the amount that has been distributed to the contractor or other party owed the money to date.

<table>
<thead>
<tr>
<th>PURPOSE</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>TOTAL ELEVATE DENVER DOLLARS EXPENDED</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transportation and Mobility</td>
<td>$431,042,500</td>
<td>$71,370,917</td>
</tr>
<tr>
<td>Cultural Facilities</td>
<td>$116,907,000</td>
<td>$116,799,592</td>
</tr>
<tr>
<td>Denver Health</td>
<td>$75,000,000</td>
<td>$75,000,000</td>
</tr>
<tr>
<td>Public Safety</td>
<td>$77,011,000</td>
<td>$7,474,248</td>
</tr>
<tr>
<td>Libraries</td>
<td>$69,343,000</td>
<td>$21,956,571</td>
</tr>
<tr>
<td>Parks and Recreation</td>
<td>$151,615,000</td>
<td>$44,676,163</td>
</tr>
<tr>
<td>Public Facilities</td>
<td>$16,500,000</td>
<td>$3,462,464</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$937,418,500</strong></td>
<td><strong>$340,739,955</strong></td>
</tr>
</tbody>
</table>
RISE DENVER — FROM RESCUE TO ECONOMIC RECOVERY

BACKGROUND AND PURPOSE

During the COVID-19 pandemic, economies across the globe suffered some of the most severe economic impacts since the 1930s, and Denver was no exception. The city pulled together, and Denver is on the RISE with a plan to Rebuild for an Inclusive and Sustainable Economy.

General Obligation (GO) bond programs are one tool for recovery and will create thriving jobs, invest in local businesses and support those hit hardest by the pandemic. Denver has a strong history of launching GO Bonds during economic downturns to deliver infrastructure and reinvigorate a slowed economy. Voters trusted GO bonds during the Great Recession and again in 2021 with the approval of the $260 million RISE Denver Bond Program. Coupled with the Elevate Denver Bond Program, the city’s infrastructure investments will create a combined 17,063 jobs and generate more than $2 billion in economic output for businesses across the city, state and region.

At its core, RISE Denver focuses on the economy, our unhoused and unsheltered neighbors, and overall community safety.

HOUSING & SHELTER

$38.6 M
JOBS: 400+
WAGES: $26M+
ECONOMIC IMPACT: $60M+

DENVER FACILITIES

$104 M
JOBS: 1,800+
WAGES: $116M+
ECONOMIC IMPACT: $250M+

TRANSPORTATION

$63.3 M
JOBS: 800+
WAGES: $54M+
ECONOMIC IMPACT: $122M+

2021 ANNUAL REPORT | RISE DENVER
COMMUNITY INPUT

Through telephone town halls, surveys and forums, the city engaged more than 6,800 residents and collected nearly 10,000 surveys and comments about their priorities for investment in the 2021 RISE Denver GO Bond. The highest participation rates during the outreach process were in neighborhoods hit hardest by the pandemic, with historically underserved communities providing their input and laying the foundation for the bond program.

The feedback was clear: The community desired a bond package that drives economic recovery by investing in our people. This bond package delivers on that priority by creating thousands of jobs, preserving historic structures, creating much-needed community assets in underserved areas of our city, improving safety, serving our most vulnerable and increasing accessibility to city facilities for all residents.

NUTS AND BOLTS

The RISE Denver GO Bond package includes more than 80 distinct infrastructure projects in all areas of Denver with a focus on equity and economic opportunity, from replacing existing infrastructure improvements and maintenance to building new parks and libraries and implementing critical ADA improvements. RISE Denver will maintain momentum of Elevate Denver’s investments in infrastructure and communities.

<table>
<thead>
<tr>
<th>BOND PURPOSE</th>
<th>ESTIMATED PROJECT COST</th>
</tr>
</thead>
<tbody>
<tr>
<td>Denver Facilities</td>
<td>$104,040,000</td>
</tr>
<tr>
<td>Housing &amp; Sheltering</td>
<td>$38,600,00</td>
</tr>
<tr>
<td>Transportation</td>
<td>$63,320,000</td>
</tr>
<tr>
<td>Parks &amp; Recreation</td>
<td>$54,070,000</td>
</tr>
<tr>
<td><strong>TOTAL ESTIMATED PROJECT COST</strong></td>
<td><strong>$260,030,000</strong></td>
</tr>
</tbody>
</table>

RESULT AND NEXT STEPS

In the November 2021 election, RISE Denver bond measures 2A, 2B, 2C and 2D were all passed by voters with more than 60 percent approval, demonstrating the effectiveness of thorough due diligence and communications in the planning phase and illustrating just how committed the people of Denver are to investing in their community.

From improving mobility, resolving homelessness, and strengthening our cultural institutions, libraries and parks-and-rec facilities, these projects will help us build back better and create an economy that works for everyone.

The first debt issuance for the bond is anticipated to occur in May 2022 in the amount of $120,310,000.
COMMUNITY ENGAGEMENT AND COMMUNICATIONS

COMMUNITY ENGAGEMENT AND INVOLVEMENT IS THE FOUNDATION OF ELEVATE DENVER. EVERY ELEVATE DENVER PROJECT IS A DIRECT RESULT OF COMMUNITY INPUT.

OUTREACH DURING COVID-19
Throughout 2021, the City continued to use the innovative community engagement practices developed at the start of the COVID-19 pandemic. Social distancing and masks have changed the way everyone interacts with relatives, friends and neighbors. But the pandemic did not shake the value the City places on community engagement, which will always be the foundation of Elevate Denver. The City engaged with the community on Elevate Denver projects by leveraging different approaches, such as virtual open houses, video updates and more outdoor events to safely maximize outreach during this difficult year.

ONGOING COMMUNICATIONS AND ENGAGEMENT
Residents helped choose the nearly 500 projects Elevate Denver will fund. As the program progresses, many projects still need engagement from residents from project planning to completion. Whether virtual or in-person, public meetings and working groups provide an opportunity for the City to engage local communities and communicate the value of each project. It’s also a chance for project teams to listen to residents and ensure each project meets the expectations and needs of the community. Recreation center and parks improvements, construction of bike lanes, and road and intersection improvements are just a few of the many projects that offer regular opportunities for residents to give feedback, see progress and influence projects in their community. Residents are invited to take ownership in these projects all the way through completion.

Here are some of the project engagements that occurred in 2021:

- Inspiration Point Park groundbreaking
- Bear Valley Tennis and Pickleball Courts opening celebration
- Green Valley Ranch Indoor Pool groundbreaking
- City Park Playground ribbon cutting
- Robinson Park ribbon cutting
- Arkins Promenade construction tour
- Bible Park Playground ribbon cutting
- Denver Art Museum grand opening events
- Library events during Denver Days
- 16th Street Mall 60% design update video
- Bike rack, plaque and project sign installations
PROGRAM WEBSITE

In 2021, the City of Denver’s website was upgraded to make it easier for residents to access city services and find information. Aligning with this change, the Elevate Denver website was reorganized and improved in 2021 to provide consistent program updates and more information about specific projects. With the goal of making the information accessible to everyone, all project summary sheets were also made ADA compliant.

The Elevate Denver website remains the best resource for learning the history of the program, getting updates on projects and learning about contracting opportunities. The homepage features a short educational video about Elevate Denver. At the bottom of the homepage, visitors can sign up to receive email updates about Elevate Denver from the City.

Visit the website at denvergov.org/ElevateDenver.

PROJECT SIGNAGE

Elevate Denver’s projects take place in spaces where community members live, work and play! Sometimes, the best place to learn about an Elevate Denver project is at the project site itself. As each project approaches construction, signs are installed to help residents recognize the project as part of the bond program. Whenever these signs are seen, voters will see that their vote made the project a reality and know how bond funding is being used throughout the city. When a project is completed, a “Complete” sticker is applied to the sign.

In 2021, the program added more unique approaches to project signage, including plaques at fire stations, recreation centers and cultural facilities. The first Elevate Denver bike racks were also installed along completed bike lanes. Looking forward, Elevate Denver will continue to install signage as projects progress toward construction.

Large sign at the Montclair Recreation Center (left) and a custom Elevate Denver bike rack (right).
BUSINESS EQUITY, INCLUSION AND WORKFORCE DEVELOPMENT

The nearly $1 billion infrastructure investment from the Elevate Denver Bond Program was developed in coordination and partnership with the public, City Council and Mayor with diversity, equity and inclusion as core principles. The bond program recognizes that the investment in the city’s infrastructure must also be an investment in the development of small, minority and women-owned business and workforce development. As a result, one of the foundational goals of the program is to “proactively identify opportunities for small business enterprise and minority-/woman-owned business enterprise participation, as well as for workforce development.”

BUSINESS EQUITY AND INCLUSION

For the past four years, the Elevate Denver Bond Program has been dedicated to supporting small and minority businesses and ensuring they have access to the major infrastructure projects being delivered by the program. Since the program began, Elevate Denver has aligned with the mission of the Denver Economic Development & Opportunity’s (DEDO) Division of Small Business Opportunity (DSBO) to strengthen our small, minority and women-owned business community by working to ensure that certified small businesses are actively participating on bond projects at all tiers and phases.

Since 2018, the program has been heavily involved in the City’s Business Equity Leadership Team (BELT) focused on developing strategies to increase engagement efforts and identifying projects best suited for Minority/Woman-Owned Business Enterprises and Small Business Enterprises to work as prime contractors. Additionally, through greater outreach efforts, MWBE-SBEs have been made aware of the forecasted project opportunities.

In 2021, Elevate Denver coordinated with DSBO to solidify and build upon its commitment to advancing the City’s vision for increasing minority and small business equity and development. By focusing on the success and long-term involvement of MWBE-SBEs on bond-related projects, the City promoted business growth and development within the community. The outcome of this process was a list of opportunities for small and minority businesses on Elevate Denver projects. DSBO was then able to use that list to set project-specific MWBE goals and SBE Defined Pool requirements.

The City continued to focus on outreach within the small business community, attending and participating in various events as speakers, agency representatives, attendees and panelists. Communication strategies included the development of a new digital handout with information for outreach events and project inquiries and participation in numerous outreach events and community meetings.

Those events and meetings included:

- DOTI Business and Bagels events to provide updates on new and upcoming procurements and provide insight to community members looking to do business on Elevate Denver projects.
- DSBO Bridging the Gap events to provide updates on new and upcoming procurements and hold virtual Q&A sessions.
• Construction Empowerment Initiative (CEI) meetings to provide updates on new and upcoming procurements and collaborate with the DOTI Equity and Inclusion Manager to deliver project updates.
• Conference of Minority Transportation Officials-Colorado events to present full updates on Elevate Denver projects and new issuances.
• Hispanic Contractors of Colorado meetings to provide project updates to members.

Throughout the life of the program, Elevate Denver will continue to advance its commitment to the small, minority- and women-owned business community with consistent reporting, outreach and awareness.

Mayor Hancock and Happy Haynes, Executive Director of Denver Parks & Recreation visit the Arkins Promenade construction site.
WORKFORCE DEVELOPMENT

Elevate Denver is committed to ensuring that Denver residents — particularly those in economically disadvantaged areas and from disadvantaged backgrounds — benefit from the unprecedented investments being made in Denver’s infrastructure. With Elevate Denver as a key project partner, the Denver Construction Careers Program (DCCP) from DEDO is the next step in the City’s efforts to strengthen training and job placement for large public projects, building Denver’s workforce of the future.

The following summarizes data from 15 projects including the 9 Elevate Denver Bond projects listed below:

- Denver Art Museum
- Denver Botanic Gardens
- Denver Center for the Performing Arts
- Denver Health and Hospital Authority
- Denver Museum of Nature and Science
- Denver Zoo
- 47th and York Bike Pedestrian Bridge
- Green Valley Ranch Pool
- Central Branch Library Renovations

**Overall Workforce Development Results:**
- There were more than 9,679 workers on 15 capital improvement projects between 2019 and 2021 who earn an average of $30.67 per hour.
- 777 of the workers were apprentices earning an average of $24 per hour.

**Elevate Denver Bond Projects Results:**
- 7,211 of those workers were on the 9 Elevate Denver Bond Projects included in the program earning an average wage of $31.37. 2,008 workers reside in Denver. Total gross wages for workers on elevate Denver bond projects exceeded $59.5M.
- The Elevate Denver Bond Projects have 666 apprentices working on the projects earning an average of $23 per hour. Total gross wages for apprentices were $5.5M.
- Numerous jobs were created from the Elevate Denver projects. 3,081 people were newly hired on projects over the last 3 years. 889 of those new hires live in Denver (29%)
  » Average Wage for New Hires: $30.10 per hour.
  » Throughout the 3-year program, WORKNOW — an employment platform the City has partnered with — collaborated with the projects. 2,638 people enrolled as WORKNOW members, and 259 worked on City projects. WORKNOW members have been employed by more than 100 contractors across the Denver metro area.

*ZIP codes goals were not part of these projects but are captured and reported here for informational purposes only.

A look at a workforce training session.
**Workforce Highlight**

I am a Denver native and product of the social service and justice system. I was incarcerated for 13 years, and it wasn’t until my release in 2017 that I found my true calling.

Servicios de La Raza and Local 9 have provided me with plenty of new opportunities. After attending the apprentice readiness program, I selected “sheet metal” tradesman as my career. In my first four years, I have worked for two contractors and been involved in 13 separate projects including DIA, the Federal Center and two hospitals.

I have attended elite courses, tabled at job fairs and produced promotional videos for WORKNOW Colorado and Local 9. I continue to excel in my position as an apprentice, which has given me the opportunity to become a foreman faster than most. Since the pandemic began, I’ve worked continuously without a layoff. I have also had the opportunity to give back to my community, assisting with the MC3 curriculum at the Second Chance Center. The classroom and hands-on lab setting allow me to help people like myself, explaining what it takes for a successful career within the trades. I’m also involved in my community through arts districts and the National Campadres Network, where I can visibly demonstrate my pride in my heritage.

I have been busy in my apprenticeship and am a proud WORKNOW member. I was able to make it through my apprenticeship comfortably because of WORKNOW Colorado. I know the sky is the limit, and I will continue to strive for the success of my community.

Ralph Left Hand Bull

*Ralph Left Hand Bull conducting in-classroom and hands-on training.*
TRANSPORTATION AND MOBILITY

WITH NEARLY HALF OF THE TOTAL AUTHORIZATION AMOUNT, ELEVATE DENVER WILL COMPLETE MAJOR IMPROVEMENTS TO DENVER’S TRANSPORTATION AND MOBILITY NETWORK TO ACCELERATE CONNECTIVITY, MOBILITY AND SAFETY BY UPGRADING STREETS, BRIDGES, SIDEWALKS AND BICYCLE INFRASTRUCTURE.

TRANSPORTATION AND MOBILITY PROJECTS

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>COUNCIL DISTRICT</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>TOTAL ELEVATE DENVER DOLLARS EXPENDED</th>
<th>CURRENT PROJECT PHASE</th>
</tr>
</thead>
<tbody>
<tr>
<td>8th Avenue Bridge Reconstruction (Over Platte)</td>
<td>3</td>
<td>$9,600,000</td>
<td>$942,534</td>
<td>Construction</td>
</tr>
<tr>
<td>16th Street Mall Plan Implementation</td>
<td>9</td>
<td>$28,196,000</td>
<td>$1,340,446</td>
<td>Construction</td>
</tr>
<tr>
<td>47th and York Bike Pedestrian Bridge</td>
<td>9</td>
<td>$8,320,523</td>
<td>$8,320,525</td>
<td>Complete</td>
</tr>
<tr>
<td>56th Avenue (Peoria to Peña)</td>
<td>11</td>
<td>$31,000,000</td>
<td>$1,453,883</td>
<td>Design/Construction</td>
</tr>
<tr>
<td>Alameda Avenue Underpass Replacement - Bike/Ped/ADA (Santa Fe to Broadway)</td>
<td>7</td>
<td>$7,000,000</td>
<td>$0</td>
<td>Development</td>
</tr>
<tr>
<td>Broadway Corridor Multimodal Improvements (Colfax to I-25)</td>
<td>7</td>
<td>$7,575,000</td>
<td>$458,125</td>
<td>Design</td>
</tr>
<tr>
<td>Buchtel &amp; Colorado Blvd Intersection Improvements</td>
<td>4, 6</td>
<td>$8,400,000</td>
<td>$18,715</td>
<td>Design</td>
</tr>
<tr>
<td>Central Street Improvements (Central Street Promenade)</td>
<td>1</td>
<td>$850,000</td>
<td>$0</td>
<td>Development</td>
</tr>
<tr>
<td>Citywide Bike Infrastructure</td>
<td>Citywide</td>
<td>$18,000,000</td>
<td>$3,209,248</td>
<td>Varies</td>
</tr>
<tr>
<td>Colfax Corridor Improvements</td>
<td>1, 3, 5, 8, 9, 10</td>
<td>$15,500,000</td>
<td>$121,529</td>
<td>Design</td>
</tr>
<tr>
<td>Colfax BRT</td>
<td>3, 5, 8, 9, 10</td>
<td>$51,800,000</td>
<td>$1,269,660</td>
<td>Design</td>
</tr>
<tr>
<td>Connecting Auraria (Auraria</td>
<td>Downtown Connection Vision Plan)</td>
<td>9</td>
<td>$7,000,000</td>
<td>$318,572</td>
</tr>
<tr>
<td>Deferred Maintenance (Arterial/Collector Repaving, Curb &amp; Gutter, Major Bridge Rehab)</td>
<td>Citywide</td>
<td>$101,000,000</td>
<td>$41,865,268</td>
<td>Varies</td>
</tr>
<tr>
<td>Federal Boulevard Pedestrian Improvements</td>
<td>1</td>
<td>$1,779,000</td>
<td>$392,617</td>
<td>Design</td>
</tr>
<tr>
<td>Globeville Elyria-Swansea Pedestrian Connectivity Improvements</td>
<td>9</td>
<td>$17,000,000</td>
<td>$454,244</td>
<td>Varies</td>
</tr>
<tr>
<td>Hampden Corridor Multimodal Improvements</td>
<td>4</td>
<td>$5,000,000</td>
<td>$501,070</td>
<td>Varies</td>
</tr>
<tr>
<td>High Line Canal Connections</td>
<td>4</td>
<td>$3,700,000</td>
<td>$0</td>
<td>Development</td>
</tr>
<tr>
<td>Jewell/Evans Station Bike/Pedestrian Bridge</td>
<td>7</td>
<td>$13,000,000</td>
<td>$100,353</td>
<td>Design</td>
</tr>
<tr>
<td>Morrison Road Improvements</td>
<td>3</td>
<td>$12,242,500</td>
<td>$139,307</td>
<td>Design</td>
</tr>
<tr>
<td>Citywide Sidewalk Construction</td>
<td>Citywide</td>
<td>$30,700,000</td>
<td>$4,495,801</td>
<td>Varies</td>
</tr>
<tr>
<td>West 13th Avenue Multimodal Reconstruction</td>
<td>3</td>
<td>$16,700,000</td>
<td>$4,637,724</td>
<td>Construction</td>
</tr>
<tr>
<td>Washington Street Reconstruction (47th to 52nd)</td>
<td>9</td>
<td>$23,000,000</td>
<td>$491,325</td>
<td>Design</td>
</tr>
<tr>
<td>West Colfax Transit Enhancements</td>
<td>1, 3</td>
<td>$1,900,000</td>
<td>$121,529</td>
<td>Design</td>
</tr>
<tr>
<td>Yale Avenue Improvements (I-25 to Quebec)</td>
<td>4</td>
<td>$1,000,000</td>
<td>$0</td>
<td>Development</td>
</tr>
<tr>
<td>Yale Station Pedestrian Safety</td>
<td>4</td>
<td>$1,200,000</td>
<td>$718,442</td>
<td>Complete</td>
</tr>
<tr>
<td>Contingency - Transportation and Mobility Systems</td>
<td></td>
<td>$9,579,477</td>
<td>$0</td>
<td></td>
</tr>
</tbody>
</table>

TOTAL $431,042,500 $71,370,917

1 Total Elevate Denver dollars expended are as of December 31, 2021. Total amounts are reflective of Bond Executive Committee approved changes. The amounts listed in the table differ from totals indicated in bond issuance documents.

2 Project phases are as of March 2022. Citywide projects include numerous individual projects that are in varying phases of the project life cycle, including development, design and construction.
PROJECT HIGHLIGHTS

8TH AVENUE BRIDGE RECONSTRUCTION (OVER THE SOUTH PLATTE RIVER)

On Sept. 28, 2021, the bridge over the South Platte River on 8th Avenue was closed to all traffic so demolition operations could commence on the 92-year-old 8th Avenue Bridge. This critical project will enhance and modernize the transportation infrastructure in the area by adding a bridge with wider travel lanes, an additional eastbound through travel lane and multi-use sidewalks on both sides of the bridge. Connections to the South Platte River Trail will be enhanced to provide an important regional link for recreation and commuting.

The bridge replacement project remains on schedule with 8th Avenue scheduled to open to the public by spring 2022 and final completion of the project scheduled for September 2022.
What’s next for the 16th Street Mall?

Colorful project branding conveys the vibrant, positive nature of the project and will be used in 16th Street Mall Project materials and along the construction site.

16TH STREET MALL IMPROVEMENT PROJECT

Great cities never stand still. We think big. We think to the future. That mindset inspires us to take on large endeavors that benefit the people who live, work and visit the Mile High City. The future depends on what we do in the present, and the only way to actively steer the future is to create it. As we endeavor to build our future, we are mindful of our today. These projects can cause short-term disruptions, and we take great care to minimize those impacts by communicating clearly while partnering with and supporting our community.

The 16th Street Mall Project is our past, present and future. It is the backbone of our City, our version of a Main Street and the catalyst for a great future ahead. As a cultural and mobility corridor where modern life unfolds for locals and visitors alike, the 16th Street Mall is a place where inclusivity is celebrated, business is done and people can come to experience the vibrancy of our world-class city.

Elevate Denver is funding a substantial portion of the project, which builds on nearly a decade of planning and community input to inform how we reconstruct and revitalize the Mall from Market Street to Broadway. The feedback and input from hundreds of community members resulted in today’s effort to rebuild the Mall to be not just more structurally sound, but also a welcoming space where all people can gather.

The investment will improve safety and mobility, address deteriorating infrastructure and create more opportunities for leisure, commerce, entertainment and tourism so people from near or far can enjoy the Mall as a vibrant community gathering place for years to come. Construction is expected to begin in 2022 and continue through 2024.
56TH AVENUE TRAVEL AND SAFETY IMPROVEMENTS: PEORIA STREET TO PEÑA

As a major east-west regional thoroughfare and connection to Denver International Airport and the Montbello and Parkfield neighborhoods, preparations are well underway to improve the stretch of 56th Avenue from Peoria Street to Peña Boulevard to help move more people safely, whether they're in a car, on a bike, on foot or taking transit.

Planned enhancements include widening the roadway from one to two travel lanes in each direction, adding a concrete median to separate eastbound and westbound vehicle traffic and to carving a safe place pedestrians can stop in the middle of the street, if needed, before continuing to cross. The project also completes the multi-use bike and pedestrian trail between Peoria Street and Peña Boulevard with connections to neighborhood bike paths and the Arsenal trail system.

Elevate Denver is providing $27 million for the project. The design and construction team was given notice to proceed in December 2021; a phased construction will begin in 2022.
The new Marion Parkway Bikeway offers a safe transportation option for cyclists and pedestrians.

CITYWIDE BIKE INFRASTRUCTURE

Sun Valley Protected Bike Lane
Connecting the Sun Valley Neighborhood to Downtown Denver, a new protected bike lane completed in October 2021 in the Sun Valley neighborhood has closed a critical gap in the City’s bike network. Elevate Denver funded $16.7 million for the project.

The new protected bike lanes create a circulator route from the Sun Valley neighborhood to Downtown Denver and back. The new high comfort facility on West 13th Avenue spans from the Platte River Trail to Mariposa Street, connecting with another protected bike lane on West 14th Avenue that leads to the Cherry Creek Trail, the Golden Triangle neighborhood, downtown destinations and beyond.

The bike lanes use rubber curbs and bollards to separate people on bikes from people in cars, greatly expanding the places people can comfortably access by bike and providing a practical, safe way to get from the west to east side of town.

Marion Parkway Bikeway
Another key project forming the backbone of Denver’s safe and accessible bike network, the Marion Parkway Bikeway, connecting Washington Park with the Cherry Creek Trail, is nearing completion. Public input has been plentiful during project phases, and cyclists who have given the trail a ride in recent months report positive feedback and markedly improved safety, thanks to the new location of the lane in the median of the parkway, raised concrete curb and vertical barriers separating bicycles from cars.
DEFERRED MAINTENANCE
(ARTERIAL COLLECTOR REPAVING, CURB & GUTTER/MAJOR BRIDGE REHAB)

Paving Program
Spring 2021 marked the beginning of a plentiful street paving season in Denver. Repaving is essential to help preserve existing infrastructure, improve maintenance, reduce vehicle wear-and-tear and address the existing backlog of more than 800 lane miles due to historical underfunding.

One lane mile is equal to a one mile-long, 12-foot wide stretch of roadway. In all, 49.5 lane miles were completed in 2021, a significant step toward raising the Pavement Condition Index (PCI) from 64.2 at the end of 2018 to 70.0 at the end of 2022.

Elevate Denver will be funding the paving projects in the amount of $45 million, of which $30 million was issued in 2021.

West 14th Avenue Bridge
As part of the Elevate Denver Bond Program, a 60-year-old bridge on West 14th Avenue between northbound and southbound Speer Boulevard has been replaced to preserve and extend the life of the bridge.

Safety improvements were also made for those who walk and bike over the bridge, including building wider sidewalks and a new, raised bicycle track on the 14th Avenue Bridge. Crews also upgraded the traffic signals and pedestrian ramps on West 14th Avenue at the intersections of northbound and southbound Speer Boulevard.

The bridge closed in October 2020 and re-opened in April 2021.

Park Avenue Bridge and Roadway Improvement Project
With a portion of funding through Elevate Denver, the City and County of Denver reached a major milestone on the Park Avenue Bridge and Roadway Improvement Project from the Platte River east to Wazee Street.

Crews have completed bridge and wall repairs, and paving and waterproofing the roadway surface will continue through spring 2022.
A recreation of the Elevate Denver logo on a Denver sidewalk courtesy of our own Denver Parks & Rec Executive Director (left), a stretch of new sidewalk at East Iowa Ave. and South Josephine Street in the Cory Merrill neighborhood, of one of the many sidewalk projects completed in 2021 (right).

CITYWIDE SIDEWALK CONSTRUCTION
Sidewalks are critical connectors between neighborhoods, bus stops and rail stations, enabling pedestrians to safely access their destinations. There has been much progress made thus far using funds from Elevate Denver, and 2021 was no exception. Completed sidewalk infrastructure in 2021 included:

- Cory Merrill Sidewalks
- Council District 4 Phase 1
- Council District 6 Phase 1
- Council District 7 Phase 1
- Council District 8 – Smith Road Phase 1
- Fred Thomas Park Irrigation Modification Sidewalks

Work has begun on the following sidewalk projects:

- Green Valley Ranch Boulevard Gateway Medians Sidewalks
- Peoria Sidewalks
- Council Districts 5 and 8 – Quebec Pedestrian/Transit Safety Improvement Project design
CULTURAL FACILITIES

ELEVATE DENVER WILL RESTORE AND MAKE CRITICAL IMPROVEMENTS TO INSTITUTIONS THAT HAVE EDUCATED AND ENTERTAINED DENVER RESIDENTS FOR MORE THAN A CENTURY.

CULTURAL FACILITY PROJECTS

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>COUNCIL DISTRICT</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>TOTAL ELEVATE DENVER DOLLARS EXPENDED¹</th>
<th>CURRENT PROJECT PHASE ²</th>
</tr>
</thead>
<tbody>
<tr>
<td>Denver Art Museum - North Building Renovation and Transportation Improvements</td>
<td>Citywide</td>
<td>$35,500,000</td>
<td>$35,500,000</td>
<td>Complete</td>
</tr>
<tr>
<td>Denver Arts &amp; Venues - Improvements to Red Rocks Amphitheatre and Buell Theatre</td>
<td>Citywide</td>
<td>$6,800,000</td>
<td>$6,692,592</td>
<td>Varies</td>
</tr>
<tr>
<td>Denver Botanic Gardens - Center for Science, Art and Education</td>
<td>Citywide</td>
<td>$18,000,000</td>
<td>$18,000,000</td>
<td>Complete</td>
</tr>
<tr>
<td>Denver Center for the Performing Arts - Bonfils Theatre Complex Upgrades</td>
<td>Citywide</td>
<td>$19,000,000</td>
<td>$19,000,000</td>
<td>Complete</td>
</tr>
<tr>
<td>Denver Museum of Nature &amp; Science - Critical Deferred Maintenance</td>
<td>Citywide</td>
<td>$17,607,000</td>
<td>$17,607,000</td>
<td>Complete</td>
</tr>
<tr>
<td>Denver Zoo - Phase One Master Plan Improvements</td>
<td>Citywide</td>
<td>$20,000,000</td>
<td>$20,000,000</td>
<td>Complete</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>$116,907,000</strong></td>
<td><strong>$116,799,592</strong></td>
<td></td>
</tr>
</tbody>
</table>

¹ Total Elevate Denver dollars expended are as of December 31, 2021. Total amounts are reflective of Bond Executive Committee approved changes. The amounts listed in the table differ from totals indicated in bond issuance documents.

² Project phases are as of March 2022.

Stakeholders work as a team to cut a ribbon commemorating the reopening of the Denver Art Museum.
Reopening event at the new Anna and John J. Sie Welcome Center.

PROJECT HIGHLIGHTS

DENVER ART MUSEUM

Just in time for its 50th anniversary at the end of 2021, The Denver Art Museum reopened its expanded and reimagined campus to the public with a free general admission day on Oct. 24, unveiling all seven levels of its iconic Gio Ponti-designed Lanny & Sharon Martin Building (formerly the North Building) and the new Anna & John J. Sie Welcome Center.

One of the first major Elevate Denver projects to be completed, Elevate Denver funded $35.5 million of the total $150 million project cost.

Highlights of the Sie Welcome Center include a large event center and program space with a view of downtown Denver, the Sturm Grand Pavilion connecting the two buildings, and a learning and engagement center, which will provide an opportunity for children, families and adults looking for an immersive art experience. Designed by Italian architect Gio Ponti and Denver-based James Sudler Associates, the Martin Building first opened in 1971. The space has been fully restored and renovated throughout, which includes realizing Ponti’s original vision for the 7th floor to span both towers, expanding gallery space, and offering visitor access to stunning city and mountain views.

The completion of the campus expands the museum’s ability to serve the community, welcome guests to our city, and preserve and present priceless works of art from cultures around the world and throughout history for generations to come.
DENVER ARTS & VENUES - IMPROVEMENTS TO RED ROCKS AMPHITHEATRE AND BUELL THEATRE

In summer 2021, a new state-of-the-art roof was installed on the iconic open-air Red Rocks Amphitheatre stage.

The original roof for the stage was installed in 1988 and had outlived its life expectancy. The new roof will provide more protection from the weather, hold more weight for lighting and equipment, and provide improved safety for musicians and performers.

The new roof includes the installation of IA Stage’s SkyDeck tension-wire grid. The grid keeps lighting and audio gear from falling on performers while giving crews maximum flexibility so each tour can install its unique lighting and sound setup. The rigging can accommodate complex production needs of touring shows and will be a model for other venues in the future.

While the roof is strong enough to hold massive rigging, it still appears weightless, with supporting columns tapering from bottom to top. Avoiding an industrial aesthetic and utilizing natural materials like Douglas fir, the design is unobtrusive and virtually invisible to the crowd.

The new roof over the Red Rocks Amphitheatre Stage.
DENVER CENTER FOR THE PERFORMING ARTS - BONFILS THEATRE COMPLEX UPGRADES
Called a “Triumph of Architecture in Denver” by The New York Times, the Bonfils Theatre Complex has welcomed nearly 6 million guests to more than 400 productions since its opening in 1979.

Venues were forced to close in March 2020, and over the course of 16 months, which spanned the entirety of fiscal year 2021, the Denver Center for the Performing Arts (DCPA) lost an estimated $100 million in revenue, furloughed 130 team members and laid off 37 individuals.

While the Bonfils Theatre Complex experienced this pandemic-induced intermission from live, indoor theatre, renovation of the Complex continued in a phased approach throughout this challenging time. Elevate Denver provided $19 million for renovations, which encompassed the Wolf and Singleton Theatres, backstage and support areas and the central lobby.

The project achieved substantial completion on April 20, 2021, and in a moment of celebration and recommitment, a return to theatre on their stages was announced on June 29, 2021.

The reinvigorated space has restored the Complex’s former glory as the “Crown Jewel” of Denver and is poised to accommodate artists’ imaginations, inspire students’ creativity and welcome guests to stories of a lifetime.

The project received 2021 Best Projects Merit award recognition from ENR Mountain States.
DENVER HEALTH

ELEVATE DENVER WILL CONSTRUCT A NEW OUTPATIENT MEDICAL CENTER TO INCREASE PATIENT CAPACITY AND MEET HEALTH CARE NEEDS OF DENVER RESIDENTS.

DENVER HEALTH PROJECT

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>COUNCIL DISTRICT</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>TOTAL ELEVATE DENVER DOLLARS EXPENDED</th>
<th>CURRENT PROJECT PHASE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Denver Health and Hospital Authority (DHHA) Ambulatory Care Center</td>
<td>Citywide</td>
<td>$75,000,000</td>
<td>$75,000,000</td>
<td>Complete</td>
</tr>
</tbody>
</table>

**TOTAL** $75,000,000 $75,000,000

1 Total Elevate Denver dollars expended are as of December 3, 2021. Total amounts are reflective of Bond Executive Committee approved changes. The amounts listed in the table differ from totals indicated in bond issuance documents.

2 Project phases are as of January 2022.

The Outpatient Medical Center played a major role in helping to vaccinate thousands of Denver Public Schools teachers and staff in 2021 (left), A look inside the completed facility (right).
Patients were welcomed to the Denver Health Outpatient Medical Center in 2021.

The brand new Denver Health Outpatient Medical Center began caring for patients in February 2021, with phased opening dates for all departments occurring throughout the year and fully complete by September 2021.

Thanks to the new 293,000-square-foot facility, new and expanded community-facing services were made possible in 2021, including:

**Pharmacy**
- State-of-the-art technology and a larger space allows the pharmacy team to focus on providing personalized health care

**Radiology**
- Expanded space and a clinic open longer hours to better serve the community
- Positron Emission Tomography (PET) scans offered for the first time at Denver Health

**Lab**
- More than double the space of lab in the main hospital to serve the needs of Denver Health’s growing patient population for years to come

**Expanded Rehabilitation Facilities**
- Younger patients have a rehabilitation gym of their own, which is a first for Denver Health and features its own climbing wall
- Much larger physical therapy and occupational therapy gym with city skyline views
- Speech therapy department doubled in space, offering two dedicated rooms for children and two for adults

**Dental Division**
- New Dental Clinic doubled the size of Denver Health’s Dental division
- Patients benefit from advanced dental technology and equipment including air purification and 3-D imaging

Elevate Denver funding provided $75 million of the more than $150 million project cost.
Public Safety

Elevate Denver will prioritize the well-being of Denver residents, first responders, and public safety staff by improving police stations and fire stations.

Denver Safety Projects

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Council District</th>
<th>Total Elevate Denver Voter Authorized Amount</th>
<th>Total Elevate Denver Dollars Expended</th>
<th>Current Project Phase</th>
</tr>
</thead>
<tbody>
<tr>
<td>County Jail Improvements</td>
<td>8</td>
<td>$1,500,000</td>
<td>$1,485,000</td>
<td>Complete</td>
</tr>
<tr>
<td>Fire Station DFD 40</td>
<td>11</td>
<td>$16,170,000</td>
<td>$0</td>
<td>Development</td>
</tr>
<tr>
<td>Fire Station Restrooms and Kitchen Upgrades</td>
<td>Citywide</td>
<td>$4,600,000</td>
<td>$2,301,502</td>
<td>Varies</td>
</tr>
<tr>
<td>Improvements to Police Department Buildings</td>
<td>Citywide</td>
<td>$2,441,000</td>
<td>$515,281</td>
<td>Varies</td>
</tr>
<tr>
<td>Police District 5 Replacement</td>
<td>8</td>
<td>$20,175,000</td>
<td>$2,942,973</td>
<td>Construction</td>
</tr>
<tr>
<td>Police District 6 Replacement</td>
<td>10</td>
<td>$25,000,000</td>
<td>$229,492</td>
<td>Design</td>
</tr>
<tr>
<td>Contingency - Public Safety System</td>
<td></td>
<td>$7,125,000</td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td><strong>$77,011,000</strong></td>
<td><strong>$7,474,248</strong></td>
<td></td>
</tr>
</tbody>
</table>

1 Total Elevate Denver dollars expended are as of December 31, 2021. Total amounts are reflective of Bond Executive Committee approved changes. The amounts listed in the table differ from totals indicated in bond issuance documents.

2 Project phases are as of March 2022. Citywide projects include numerous individual projects that are in varying phases of the project life cycle, including development, design and construction.
PROJECT HIGHLIGHTS

POLICE DISTRICT 5 REPLACEMENT
Progress continues on the Police District 5 Station replacement, which will transform a vacant space into a modern police facility to support the growing northeast Denver community including the Montbello, Central Park and Green Valley Ranch neighborhoods.

This project will create a site that can appropriately house the current staffing, which is currently at 180 percent capacity. The new building will also serve the greater Denver community as a joint facility with the 911 Combined Communications Center, allowing public safety staff to better serve and respond to the growing community.

Design was completed in 2021, and construction bids are in process to be awarded in Q1 2022.

Elevate Denver is providing $17.3 million to the Police District 5 project.

FIRE STATION RESTROOMS AND KITCHEN UPGRADES
Just as our fire department is a crucial part of Denver’s safety and well-being, meeting the fundamental needs of our firefighters is cornerstone as they eat, sleep and spend their 24-hour shifts in their firehouse between calls.

In 2021, four Denver fire stations received needed renovations, including gender equity restroom renovations, accessibility upgrades, kitchen renovations including cabinet, countertop and flooring updates and redesign of failing apparatus bay floors.

Nine additional fire stations completed design in 2021 and are currently in the construction phase for various kitchen, restroom and gender equity improvements.

Elevate Denver will contribute $4.6 million to these efforts in total.
LIBRARIES

ELEVATE DENVER WILL MODERNIZE THE DENVER CENTRAL LIBRARY AND 10 OTHER LIBRARY BRANCHES TO CREATE WELCOMING SPACES WHERE ALL ARE FREE TO EXPLORE AND CONNECT.

LIBRARY PROJECTS

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>COUNCIL DISTRICT</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>TOTAL ELEVATE DENVER DOLLARS EXPENDED</th>
<th>CURRENT PROJECT PHASE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Athmar Park Branch Library Renovation</td>
<td>7</td>
<td>$2,416,000</td>
<td>$6,881</td>
<td>Design</td>
</tr>
<tr>
<td>Blair-Caldwell African American Research Library Renovation</td>
<td>9</td>
<td>$2,891,000</td>
<td>$298,767</td>
<td>Construction</td>
</tr>
<tr>
<td>John “Thunderbird Man” Emhoolah Jr. Branch Library Renovation</td>
<td>3</td>
<td>$1,474,000</td>
<td>$1,379,568</td>
<td>Complete</td>
</tr>
<tr>
<td>Central Library Renovation</td>
<td>10</td>
<td>$38,000,000</td>
<td>$18,862,410</td>
<td>Construction</td>
</tr>
<tr>
<td>Eugene Field Branch Library Renovation</td>
<td>6</td>
<td>$2,145,000</td>
<td>$0</td>
<td>Development</td>
</tr>
<tr>
<td>Pauline Robinson Branch Library Renovation</td>
<td>8</td>
<td>$1,524,000</td>
<td>$6,230</td>
<td>Design</td>
</tr>
<tr>
<td>Ross-Barnum Branch Library Renovation</td>
<td>3</td>
<td>$2,261,000</td>
<td>$0</td>
<td>Design</td>
</tr>
<tr>
<td>Ross-Broadway Branch Library Renovation</td>
<td>7</td>
<td>$2,386,000</td>
<td>$0</td>
<td>Development</td>
</tr>
<tr>
<td>Ross-University Hills Branch Library Renovation</td>
<td>4</td>
<td>$3,204,000</td>
<td>$0</td>
<td>Development</td>
</tr>
<tr>
<td>Schlessman Family Branch Library Renovation</td>
<td>5</td>
<td>$3,508,000</td>
<td>$0</td>
<td>Design</td>
</tr>
<tr>
<td>Smiley Branch Library Renovation</td>
<td>1</td>
<td>$1,534,000</td>
<td>$1,402,715</td>
<td>Complete</td>
</tr>
<tr>
<td>Contingency - Library System</td>
<td></td>
<td>$8,000,000</td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>$69,343,000</strong></td>
<td><strong>$21,956,571</strong></td>
<td></td>
</tr>
</tbody>
</table>

1 Total Elevate Denver dollars expended are as of December 31, 2021. Total amounts are reflective of Bond Executive Committee approved changes. The amounts listed in the table differ from totals indicated in bond issuance documents.

2 Project phases are as of March 2022.
PROJECT HIGHLIGHTS

CENTRAL LIBRARY RENOVATION
Significant progress continued in 2021 at the Central Library, Denver's most-visited civic building.

Portions of the library remain operational throughout renovations, with the first floor open to the public for limited in-person service starting in summer 2021. A large milestone is upcoming in spring 2022, when librarians and visitors can look forward to a new children's library, which will reshape the area close to the Broadway doors into a colorful space for tinkering and story time.

The old children's space, which was once on the first floor and closer to the Denver Art Museum side of the building, is poised for a transformation into a very large meeting area for events and performances of all sizes.

The library's bathrooms were a priority update and have been completed, replete with open and clean communal upgrades.

With completion marked for 2023 and $38 million of the project funded through Elevate Denver, renovations will continue to occur throughout the 540,000-square-foot building to ensure the space remains a safe and accessible library for all.
JOHN “THUNDERBIRD MAN” EMHOOLAH JR. BRANCH LIBRARY RENOVATION

The library formerly known as the Byers Branch has officially been renamed the Thunderbird Man Branch in honor of John Emhoolah Jr., an Indigenous activist who spent 50 years advocating for Indigenous students.

One of Denver’s five historic Carnegie libraries, the branch had not been renovated for nearly 30 years.

With $1.4 million in funding coming from Elevate Denver, the refreshed library reopened in June 2021 with a new teen space and literacy space for kids, which had been identified as top priorities for the renovation. Other interior and exterior renovations include landscaping, lighting, ventilation and air conditioning, restroom and ADA updates, upgrades to electrical systems, and IT and telecommunications capabilities.

Completion of these much-needed updates ensures the branch can continue to serve its diverse urban service area in a safe, accessible and engaging way.

In August 2021, as part of the Denver Days event, the City and project design firm shared key components of the intricate renovation process of the Smiley and Thunderbird Man branches with the public, covering topics from the Landmark Preservation review and approval process to ADA accessibility.
SMILEY BRANCH LIBRARY RENOVATION

Denver Public Library’s Smiley Branch Library welcomed people back in April 2021 after more than a year of being closed to the public. Built in 1918 and designated as a Denver landmark, the charmingly historic, Carnegie-funded library offered returning visitors a refreshing blend of historic preservation and critical updates.

Built-in wood shelving has been carefully refinished, the large, curved ceiling has been repaired and freshly painted, and the fireplace has new comfortable and cozy seating nearby. The entry has been improved, the much-used community room has received a major facelift, and technology upgrades abound to meet the needs of patrons and open up possibilities for program expansion. The public restrooms have been completely updated and are now significantly cleaner, safer and more accessible.

Outside of Smiley, the beautiful brickwork and front facade has been tended to and repaired. The front lawn and path to the building’s ADA ramp has been updated, making it more obvious and safer to use. An internal book drop located on the side of the library allows customers to drop off returns any time of day, and a fun new public art piece by local artist Maureen Hearty welcomes visitors from multiple vantage points.

In August 2021, as part of the Denver Days event, the City and project design firm shared key components of the intricate renovation process of the Smiley and Thunderbird Man branches with the public, covering topics from the Landmark Preservation review and approval process to ADA accessibility.
ELEVATE DENVER WILL REVITALIZE RECREATION CENTERS AND PARKS TO BRING HEALTH AND WELLNESS TO NEIGHBORHOODS ACROSS THE CITY.

PARKS AND RECREATION PROJECTS

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>COUNCIL DISTRICT</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>TOTAL ELEVATE DENVER DOLLARS EXPENDED (^1)</th>
<th>CURRENT PROJECT PHASE (^2)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Arkins Promenade</td>
<td>9</td>
<td>$5,000,000</td>
<td>$4,765,269</td>
<td>Construction</td>
</tr>
<tr>
<td>Bear Valley Tennis Courts Replacement</td>
<td>2</td>
<td>$1,800,000</td>
<td>$1,763,009</td>
<td>Complete</td>
</tr>
<tr>
<td>City Park Playground Replacement</td>
<td>9</td>
<td>$2,000,000</td>
<td>$1,919,904</td>
<td>Complete</td>
</tr>
<tr>
<td>Civic Center - Greek Theater Improvements</td>
<td>10</td>
<td>$4,000,000</td>
<td>$125,487</td>
<td>Design</td>
</tr>
<tr>
<td>Congress Park Pool Reconstruction</td>
<td>10</td>
<td>$10,100,000</td>
<td>$4,237,986</td>
<td>Construction</td>
</tr>
<tr>
<td>Downtown Park Acquisition &amp; Existing Park Improvements - Skyline Park</td>
<td>9</td>
<td>$2,500,000</td>
<td>$244,444</td>
<td>Design</td>
</tr>
<tr>
<td>Green Valley Ranch Indoor Pool</td>
<td>11</td>
<td>$15,600,000</td>
<td>$3,377,715</td>
<td>Construction</td>
</tr>
<tr>
<td>Harvey Park Recreation Center Improvements</td>
<td>2</td>
<td>$2,000,000</td>
<td>$62,642</td>
<td>Design</td>
</tr>
<tr>
<td>Inspiration Point Playground</td>
<td>1</td>
<td>$2,135,000</td>
<td>$1,602,382</td>
<td>Construction</td>
</tr>
<tr>
<td>Irrigation Renovation Projects</td>
<td>1, 2, 8, 11</td>
<td>$5,000,000</td>
<td>$3,692,853</td>
<td>Varies</td>
</tr>
<tr>
<td>Mountain Parks Conservation Camp Facility Restoration</td>
<td>Citywide</td>
<td>$2,000,000</td>
<td>$1,350,390</td>
<td>Complete</td>
</tr>
<tr>
<td>Neighborhood Park Improvements</td>
<td>Citywide</td>
<td>$15,000,000</td>
<td>$5,077,778</td>
<td>Varies</td>
</tr>
<tr>
<td>Paco Sanchez Re-Imagine Play (Phases II)</td>
<td>3</td>
<td>$6,555,000</td>
<td>$6,489,001</td>
<td>Complete</td>
</tr>
<tr>
<td>Park Maintenance Facilities</td>
<td>Citywide</td>
<td>$2,000,000</td>
<td>$394,713</td>
<td>Varies</td>
</tr>
<tr>
<td>Recreation Center Renovations and Improvements</td>
<td>Citywide</td>
<td>$8,000,000</td>
<td>$3,502,225</td>
<td>Varies</td>
</tr>
<tr>
<td>Sun Valley Park Development - Phase I</td>
<td>3</td>
<td>$2,000,000</td>
<td>$0</td>
<td>Design</td>
</tr>
<tr>
<td>Swansea Recreation Center Indoor Pool</td>
<td>9</td>
<td>$15,225,000</td>
<td>$23,927</td>
<td>Design</td>
</tr>
<tr>
<td>Westwood Recreation Center</td>
<td>3</td>
<td>$37,500,000</td>
<td>$6,046,438</td>
<td>Design</td>
</tr>
<tr>
<td>Contingency - Parks and Recreation System</td>
<td></td>
<td>$13,200,000</td>
<td>$0</td>
<td></td>
</tr>
</tbody>
</table>

**TOTAL** | **$151,615,000** | **$44,676,163**

\(^1\) Total Elevate Denver dollars expended are as of December 31, 2021. Total amounts are reflective of Bond Executive Committee approved changes. The amounts listed in the table differ from totals indicated in bond issuance documents.

\(^2\) Project phases are as of March 2022. Citywide projects include numerous individual projects that are in varying phases of the project life cycle, including development, design and construction.
PROJECT HIGHLIGHTS

ARKINS PROMENADE
Construction began in 2020 on Arkins Promenade, which transforms an existing industrial back road along the Platte River into a lively part of a mile-long riverfront pedestrian corridor with walking and bicycle access, gathering and play areas, overlooks and seating areas.

Mayor Hancock visited Arkins Promenade in October 2021. “In the next few years, this area is going to be one space for music and recreation and become a new destination,” he said.

The Arkins Promenade project complements adjacent mixed-use development, providing outdoor areas with trees, planting areas, shade and stormwater management that improves water quality in the river. The project will create an important connection between the growing Five Points neighborhood and other surrounding communities such as Globeville, Elyria-Swansea, and the South Platte River Trail, which connects to neighborhoods farther away. The project is expected to be complete in summer 2022.
BEAR VALLEY TENNIS COURTS REPLACEMENT
The Bear Valley Tennis Court replacement project was completed in 2021 with courts officially open to the public in May, just in time for summer.

Mayor Hancock, Councilman Flynn and other city officials gathered to hold a community event at the renovated facility, consistently one of Denver’s most popular facilities.

The $1.8 million investment from the Elevate Denver Bond Program enabled replacement of six asphalt tennis courts with new concrete courts, which have a 40-year life span. Other improvements included better posts and netting, fencing and lighting.

During the project’s community outreach phase, city representatives heard from a dedicated group of community members who wanted pickleball courts to be added to the park. The city identified another half million dollars in funding for the construction of four pickleball courts just south of the tennis courts.

Photos from the October 2021 Bear Valley Tennis Court replacement project community event.
Photos from the October 2021 City Park Playground ribbon-cutting ceremony.

**CITY PARK PLAYGROUND**

Established in 1882, City Park is Denver’s largest urban park, occupying nearly 320 acres between 17th and 23rd avenues from York Street to Colorado Boulevard. One of the well-loved amenities at the park is the large playground, which was nearly 25 years old and rapidly declining. Elevate Denver provided $2 million in funding toward the replacement of the entire existing wood playground, which opened in October 2021.

In a ribbon-cutting ceremony, Mayor Hancock, Executive Director of Parks and Recreation, Happy Haynes and other community partners gathered at City Park to celebrate the opening.

Community input played a central role in defining the design, which includes open-air pavilions and picnic areas, a dragon and castle climbing structure and slide, towers and a rope bridge, an under-5 play area, a wavy walk, spinners, an accessible swing and a spinner merry-go-round.

“The City Park Playground project delivers on the community investment promise we made to residents in the Elevate Denver Bond Program and is a creative and fun way to enjoy one of the many amenities within City Park,” Haynes said. “The playground design and play elements encourage children and families of all ages and abilities to engage in active and physically healthy activities.” The playground is envisioned to be a regional destination playground and fulfills the vision identified in the City’s Playground Master Plan and recently completed City Park Master Plan.
COMMUNITY ENGAGEMENT ADDS KEY INPUT TO FUTURE IMPROVEMENT

CIVIC CENTER - GREEK THEATRE IMPROVEMENTS
Located at the heart of the city and surrounded by many key civic and cultural institutions, the community has played an active role in influencing the next chapter for Denver’s first National Historic Landmark.

Elevate Denver funding amount: $4 million

February 2021
• Public feedback workshop
• Received more than 1,000 responses

June 2021
• Workshop presenting concepts for key areas in the park including the Greek Theatre

September 2021
• Final public workshop unveiling preferred concept designs and soliciting feedback

SKYLINE PARK
Community input has been fundamental in ongoing planning and design to transform Skyline Park in Downtown Denver into an iconic and vibrant community asset.

Elevate Denver funding amount: $2.5 million

March 2021
• Focus groups, surveys and the second public workshop to present concepts and provide feedback

June 2021
• Survey and public workshop to review final draft of concept plan

GREEN VALLEY RANCH INDOOR POOL
The population in Green Valley Ranch continues to rapidly expand at one of the highest rates in Denver. As such, the area is in need of aquatic amenities to accommodate its ever-growing community. Elevate Denver is delivering on this need through funding the nearly $16 million indoor pool addition project, which broke ground in July 2021.

Over the past year, Denver Parks and Recreation led a community-driven process to guide the design, features and pool layout, and the final result is impressive to say the least, boasting 16,000 square feet of pools, a 100-foot-long lazy river, waterslides, dressing rooms, storage and more. Construction is estimated to be complete in late 2022.
**NEIGHBORHOOD PARK IMPROVEMENTS**

**Bible Park**

City officials and Denver Parks and Recreation (DPR) commemorated the grand reopening of the James A. Bible Park playground with a ribbon-cutting event on Nov. 20, 2021.

The community was actively engaged at key milestones during the design phase, providing input on their wishes for the park during community meetings, pop-up events and surveys. Throughout this process, accessibility was identified as a major design priority.

The playground has been relocated to a more central location and includes many improvements and exciting new playground features for children of all ages and abilities, along with site amenities and accessibility upgrades including an inclusive swing and merry-go-round, offering strategic seating and room for wheelchairs so families and children of all abilities can play together.
PUBLIC FACILITIES

Elevate Denver will enhance the efficiency and accessibility of city buildings and services.

PUBLIC FACILITY PROJECTS

PROJECT HIGHLIGHTS

DEFERRED MAINTENANCE

More than 15 projects have been identified as critical for deferred maintenance work, with all funding received in first and third issuances. Several maintenance projects began in 2021, including:

- Police Academy Switchgear — Switchgear Replacement
- Roslyn Building — Replace windows and exhaust fan replacement
- 10 Galapago Building — Core/shell exterior façade repair and deferred maintenance
- City and County Building — Miscellaneous HVAC equipment replacements
- South Cherry Creek Transfer Station Pumps — Replace pumps

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>COUNCIL DISTRICT</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>TOTAL ELEVATE DENVER DOLLARS EXPENDED ¹</th>
<th>CURRENT PROJECT PHASE ²</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADA Projects</td>
<td>Citywide</td>
<td>$10,000,000</td>
<td>$2,611,055</td>
<td>Varies</td>
</tr>
<tr>
<td>Deferred Maintenance</td>
<td>Citywide</td>
<td>$6,270,094</td>
<td>$851,409</td>
<td>Varies</td>
</tr>
<tr>
<td>Contingency - Public Facilities System</td>
<td></td>
<td>$229,906</td>
<td>$0</td>
<td></td>
</tr>
</tbody>
</table>

**TOTAL** $16,500,000 $3,462,464

¹ Total Elevate Denver dollars expended are as of December 31, 2021. Total amounts are reflective of Bond Executive Committee approved changes. The amounts listed in the table differ from totals indicated in bond issuance documents.

² Project phases are as of January 2022. Citywide projects include numerous individual projects that are in varying phases of the project life cycle, including development, design and construction.
The City and County Building (top) and repair of the exterior facade of the 10 Galapago city building (bottom) were two of the more than 15 city facilities that received critical deferred maintenance work in 2021.