VISION
Elevating Denver toward a vibrant tomorrow that’s rich with environmental, economic, and community vitality.

MISSION
Achieve the Vision by delivering projects consistent with community expectations utilizing engaging, transparent, sustainable, and cost-effective approaches.

GOALS

Goal 1: Deliver valuable and high-quality projects equitably across the city that are consistent with community expectations.

Goal 2: Complete projects within the established budget and anticipated schedule, while helping to achieve reduced long-term operating and maintenance costs.

Goal 3: Use effective design and construction practices to produce projects that improve quality of life by enhancing environmental, economic, and social sustainability.

Goal 4: Instill effective project delivery and program management practices that can be replicated for the benefit of future city projects and programs.

Goal 5: Proactively identify opportunities for small business enterprise and minority-/woman-owned business enterprise participation, as well as for workforce development.

Goal 6: Actively, consistently, and accurately communicate the status of the program to stakeholder groups and the Denver community.
Those who visit the Wellington E. Webb Municipal Building will find the words of a poem inscribed on the atrium walls: “You didn’t know you came to make a city.” The poet, Denver resident Thomas Hornsby Ferril, described early settlers in the 1850s and their struggles to build the city we know today, now filled with roads and bridges, businesses and buses.

It’s been more than 160 years since Denver’s early days, and none of us view ourselves as settlers, but we were thrown into unknown circumstances in 2020 when the COVID-19 pandemic threatened our city. Those busy roads, businesses and buses emptied. The words of that poem spoke out to a vacant building as offices closed. This was unfamiliar territory, but residents navigated the challenging terrain, and together we found ways forward. Restaurants donated food to frontline workers. Neighbors connected through encouraging messages chalked onto sidewalks, and recreation centers hosted community testing and food banks.

Infrastructure, which those settlers laid the foundation for so many decades ago, is the thread throughout our rescue and recovery efforts. The Elevate Denver Bond Program paves the roads frontline workers travel and pours those sidewalks that promoted hope. The bond program constructs a new medical facility for Denver Health to aide our fight against the virus and upgrades fire and police stations for first responders. It renovates library branches and improves recreation centers offering community resources.

The $937 million infrastructure package was approved by voters in 2017 but became more important as the pandemic threatened not only the health of our community, but the health of our economy. As industry slowed, the unemployment rate rose, reaching a high of 13% in the spring. The private sector halted work and more than 70% of Colorado jurisdictions deferred or canceled projects. But Denver was different. We had the bond program at the ready so instead of delaying, we drove forward, accelerating Elevate Denver to infuse the economy when it needed it most. The fourth bond issuance was originally intended to be $70 million but increased to $170 million to put more dollars into the community, faster. With shovel-ready projects, a robust small business community, and a skilled workforce, Elevate Denver’s fourth issuance is forecasted to create or support more than 1,800 jobs and produce a $3.8 billion impact on the regional economy.

It wasn’t lucky that Denver had local stimulus projects at our fingertips. It was preparation. It was a city that, three years ago, understood the value of infrastructure investments, not just for the concrete it would pour and air ducts it would build, but for the people those projects would serve, employ and protect. Because of that foresight, thousands of workers and small businesses are building critical infrastructure for the next 160 years. These residents make our city with hammers and steel, but bond programs are just as important tools, and we all help build Denver by supporting those investments.

The world tumbled into unknown terrain in 2020. Amidst the chaos, Denver turned to what we do know. We know infrastructure works to revitalize the economy – we saw it after the Great Recession with the Better Denver Bond Program. We know community matters more than anything, so we put peoples’ health and livelihoods first. We know there is no quick solution, but the actions we take now will position us for a sustainable and equitable recovery. We know we will move forward, and the resiliency displayed this year proves we will emerge from the pandemic a stronger, elevated Denver.

Michael B. Hancock
Mayor

Mayor Michael B. Hancock at a youth community event in Montbello.
Elevate Denver is a 10-year, $937 million general obligation bond program approved by voters in 2017 to enhance the City and County of Denver by providing critical improvements to the city’s infrastructure — our roads, sidewalks, parks, recreation centers, libraries, cultural facilities and safety facilities, including other public-owned buildings. Through the completion of nearly 500 projects, Elevate Denver is critical to preserving and improving the things that define Denver and make it a city that works for everyone — both now and into the future. These diverse projects are located throughout the city, improving infrastructure in all of Denver’s unique neighborhoods.
TRANSPORTATION AND MOBILITY
Accelerating Denver’s connectivity, mobility and safety by upgrading streets, bridges, sidewalks and the bicycle network.

CULTURAL FACILITIES
Restoring iconic buildings and making critical improvements to institutions that have educated and entertained Denver residents for more than a century, including:
- Denver Zoo
- Denver Museum of Nature & Science
- Denver Art Museum
- Denver Botanic Gardens
- Denver Center for the Performing Arts
- Red Rocks Amphitheatre
- Buell Theatre

DENVER HEALTH
Building a new Outpatient Medical Center to increase patient capacity and meet health care needs of Denver residents.

PUBLIC SAFETY
Prioritizing the well-being of Denver residents and our first responders by improving police and fire stations.

LIBRARIES
Modernizing the Denver Central Library and 10 other library branches to better connect people with information, ideas and educational experiences.

PARKS AND RECREATION
Revitalizing recreation centers and parks to bring health and wellness to neighborhoods across the city.

PUBLIC FACILITIES
Enhancing the efficiency and accessibility of city buildings and services.
A general obligation bond is a financial tool used by governments to fund public improvements. Funds are secured by a pledge to use legally available resources, such as property tax revenues, to repay bond holders over the life of the bonds. In other words, a city is loaned funds, usually raised by financial institutions, to pay for capital projects it wouldn’t be able to afford otherwise. Those funds, including interest, are paid back over time.

In Denver, general obligation bonds typically are sold in a competitive sale to ensure the lowest interest rate. The bonds are tax exempt because Denver is a government entity. Denver holds a AAA GO bond credit rating (the highest rating possible), a direct result of the City’s strong fiscal management practices. The City’s strong economy, strong financial performance and healthy reserve levels also factored into the AAA rating.

**HISTORY OF GENERAL OBLIGATION BONDS IN DENVER**

General obligation bond packages need to be approved by voters, and Denver residents have a strong history supporting these kinds of programs. Before Elevate Denver, there was the Better Denver Bond Program passed by voters in 2007. That nearly $550 million program funded more than 380 projects to address critical maintenance issues as well as the growing impact of increased use and wear of facilities brought on by the city’s increasing population. The Better Denver Bond Program also served as a powerful economic stimulus and job creator during the recovery from the Great Recession.

General obligation bonds will likely remain an important funding tool for infrastructure projects in Denver. When a new list of projects is proposed, voters will be asked again to consider a general obligation bond package and vote to continue maintaining and improving our city for generations to come.

**WILL BOND ISSUANCES INCREASE TAXES?**

The City does not anticipate an increase in tax rates to pay Elevate Denver bond issuances. The City has older debt being paid off and has seen an increase in property values over the last several years, which generates more revenue and allows the capacity for the new debt of $937 million without triggering an increase in taxes.

**WHY NOT ISSUE ALL $937 MILLION AT ONCE?**

General obligation bonds are a valuable financial tool for state and local governments. However, due to their tax-exempt nature, they do come with restrictions. The Internal Revenue Service (IRS) has numerous restrictions for how and when the funds can be used, such as the City must reasonably expect that 85% of the issuance proceeds will be spent to carry out the qualified purpose within a three-year period beginning on the date the bonds were issued/closed. Therefore, instead of issuing the entire $937 million at once, bonds are issued in amounts that can meet the 85% spend within the three years restriction, other IRS restrictions, and state and federal law requirements as well as alignment with project schedules. By meeting spend requirements, the general obligation bonds can be classified as tax-exempt, which typically maintains lower interest rates than traditional bonds.
FOURTH ISSUANCE IN 2020

In December 2020, Denver closed on its fourth issuance — $170 million of general obligation bonds — which will allow construction (or construction-related activities) to begin on dozens of major projects in 2021, including:

- $23.7 million toward design and construction of 56th Avenue from Peoria Street to Peña Boulevard
- $4.4 million toward design and construction of pedestrian connectivity improvements in the Globeville Elyria-Swansea neighborhoods
- $10.5 million toward building out the citywide bike network
- $23 million toward the construction of the Central Library renovation
- $14.1 million toward the construction of the Green Valley Ranch Recreation Center indoor pool

An economic model of the $170 million fourth issuance forecasts a $3.8 billion impact on the regional economy, including direct effects to jobs and businesses, as well as indirect and induced effects down the supply chain.

As of the end of 2020, Elevate Denver has issued more than $562 million, or roughly 60%, of the nearly billion-dollar investment into projects prioritized by the Denver community.

The prior three issuances occurred in 2018 and 2019:

**First issuance, June 2018:** $193 million of general obligation bonds to support more than 100 of the approximately 500 Elevate Denver projects. Much of this funding focused on setting the foundation for the entire 10-year program and laying the groundwork for project design efforts. It also helped fund projects that were ready to enter construction — such as the Denver Art Museum and Denver Botanic Gardens. In 2019 and 2020, first issuance funding supported arterial paving, sidewalk installation, repairs to bridges, and necessary upgrades to parks, recreation centers and public facilities.

**Second issuance, May 2019:** $82 million of general obligation bonds dedicated to completing construction on Denver Health’s new Outpatient Medical Center and several city cultural facilities.

**Third issuance, November 2019:** $117 million focused heavily on supporting projects that connect residents, including nearly $50 million toward transportation and mobility projects, $28 million toward parks and recreation improvements, $19 million toward improving six libraries across the city and almost another $20 million to address improvements at public facility and public safety buildings.
Design rendering of the Arkins Promenade (left) and a look at active construction on the site (right).

**PROJECT LIFE CYCLE**

This graphic represents a general life cycle for projects, identifying common activities that occur in each phase. Project phases funded by Elevate Denver vary based on the status of the project when the Elevate Denver funds are available, supplemental funding sources and other considerations. Every project is unique, and durations for each phase may vary based on project-specific considerations. Current project phase status is noted in each purpose summary table.

**DEVELOPMENT**

This phase includes the establishment of fundamental design criteria and decision-making processes, which form the essential design choices made to meet the project goals.

**DESIGN**

This phase includes development of the means, techniques and criteria to meet the requirement of the project goals and design intent.

**CONSTRUCTION**

In this phase, construction activities are initiated and completed as per the project’s design requirements.
Through the program, Elevate Denver commits to providing clear and transparent information detailing the progress of using bond funds. We know that the people of Denver put their trust in us to implement a program that is a smart and responsible use of taxpayer dollars.

Just three years into the Elevate Denver Bond Program, 60% of the bonds have been issued, funding major projects throughout the city. As of Dec. 31, 2020, $270 million has been expended, representing approximately 29% of the total Elevate Denver authorization ($937 million).

The table and graph below detail financial progress through the end of 2020.

**Purpose** identifies the categories of Elevate Denver projects consistent with the ballot measures approved by voters.

**Total Elevate Denver Voter Authorized Amount** identifies the total voter authorized amount allocated to each purpose.

**Total Elevate Denver Dollars Expended** identifies the amount that has been distributed to the contractor or other party owed the money to date.

<table>
<thead>
<tr>
<th>PURPOSE</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>TOTAL ELEVATE DENVER DOLLARS EXPENDED</th>
</tr>
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<tbody>
<tr>
<td>Transportation and Mobility</td>
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<td>$43,877,737</td>
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<td>Cultural Facilities</td>
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<td>Denver Health</td>
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<td>Public Safety</td>
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<td>Libraries</td>
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<td>Parks and Recreation</td>
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<td>Public Facilities</td>
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<td><strong>Total</strong></td>
<td><strong>$937,418,500</strong></td>
<td><strong>$270,345,259</strong></td>
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</tbody>
</table>
OUTREACH DURING COVID-19

The COVID-19 pandemic that began in 2020 changed the way everyone interacts with relatives, friends and neighbors. But the pandemic did not shake the value the City places on community engagement, which will always be the foundation of Elevate Denver. The City engaged with the community on Elevate Denver projects by leveraging different approaches, such as virtual open houses with breakout rooms, video updates, and online workshops to maximize outreach during this difficult year.

ONGOING COMMUNICATIONS AND ENGAGEMENT

Residents helped choose the nearly 500 projects Elevate Denver will fund. As the program progresses, many projects still need input from residents.

Whether virtual or in-person, public meetings and working groups provide an opportunity for the City to engage local communities and communicate the value of each project. It’s also a chance for project teams to listen to residents and ensure each project meets the expectations and needs of the community. Recreation center and parks improvements, construction of bike lanes, and road and intersection improvements are just a few of the many projects that offer regular opportunities for residents to give feedback, see progress and influence projects in their community.

Here are some of the project engagements that occurred in 2020:

- 16th Street Mall project open house and virtual meetings with breakout groups
- 47th and York Bike Pedestrian Bridge ribbon cutting
- 56th Avenue improvements from Peoria Street to Peña Boulevard virtual open house
- Green Valley Ranch Rec Center pool addition update video and open house
- Congress Park Pool project update video
- Skyline Park vision and goals project workshop
- Cook Park virtual public meeting for design concepts review
- Arkins Promenade groundbreaking
- Westwood Rec Center community meeting
- Community Transportation Network (bike lanes) virtual meetings
- Blair-Caldwell African American Research Library virtual design workshops
PROGRAM WEBSITE

In 2020, the City’s website was upgraded with a goal of ultimately making it easier for residents to access city services and find information. For Elevate Denver, this new and improved web platform remains the best resource for learning the history of the program, getting updates on projects and learning about contracting opportunities. The homepage features a short educational video about Elevate Denver. At the bottom of the homepage, visitors can sign up to receive email updates about Elevate Denver from the City.

In 2021, additional improvements are planned for the Elevate Denver website to provide consistent program updates and more information about specific projects being delivered.

Visit the website at denvergov.org/ElevateDenver.

PROJECT SIGNAGE

Sometimes, the best place to learn about an Elevate Denver project is at the project site itself! As each project approaches construction, signs are installed to help residents recognize the project as part of Elevate Denver. Whenever these signs are seen, voters will see that their vote made the project a reality and know how bond funding is being used throughout the city. When a project is completed, a “Complete” sticker is applied to the sign.

In 2020, the program added more unique approaches to project signage, including plaques at fire stations and branded bike racks to be installed along completed bike lanes. Looking forward, Elevate Denver will continue to install signage as projects progress toward construction. The program is also exploring installing permanent plaques at projects visited by high numbers of residents.

Large sign at the Bear Valley Tennis Courts project (left) and a plaque installed at Denver Fire Department Station 17 (right).
BUSINESS EQUITY, INCLUSION AND WORKFORCE DEVELOPMENT

The nearly $1 billion infrastructure investment from the Elevate Denver Bond Program was developed in coordination and partnership with the public, City Council and Mayor with diversity, equity and inclusion as core principles. The bond program recognizes that the investment in the city’s infrastructure must also be an investment in the development of small, minority and women-owned business and workforce development. As a result, one of the foundational goals of the program is to “proactively identify opportunities for small business enterprise and minority-/woman-owned business enterprise participation, as well as for workforce development.”

BUSINESS EQUITY AND INCLUSION

For the past three years, the Elevate Denver Bond Program has been dedicated to supporting small and minority businesses and ensuring they have access to the major infrastructure projects being delivered by the program. Since the program began, Elevate Denver has aligned with the mission of the Denver Economic Development & Opportunity’s (DEDO) Division of Small Business Opportunity (DSBO) to strengthen our small, minority and women-owned business community by working to ensure that certified small businesses are actively participating on bond projects at all tiers and phases. In 2018 and 2019, the program was heavily involved in the City’s Business Equity Leadership Team, helping to identify projects best suited for Minority/Woman-Owned Business Enterprises and Small Business Enterprises (MWBE-SBE) to become prime contractors, as well as forecasting upcoming projects for MWBE-SBEs to prepare for.

In 2020, Elevate Denver continued to solidify and build on its commitment to advancing the City’s vision for increasing minority and small business equity and development. This was achieved through continued coordination with and support to DSBO as projects were identified to be led by small businesses. By focusing on the success and long-term involvement of MWBE-SBEs on bond-related projects, the City continues to promote business growth and development within the community.

The outcome of this process is a list of opportunities for small and minority businesses on Elevate Denver projects. DSBO is then able to use that list to set project-specific MWBE-SBE goals.

The City continued to focus on outreach within the small business community, attending and participating in various events as speakers, agency representatives, attendees and panelists. Communication strategies included the development of a new digital handout with information for outreach events and project inquiries and participation in numerous outreach events and community meetings. Those events and meetings included:

- DOTI Business and Bagels events to provide updates on new and upcoming procurements and provide insight to community members looking to do business on Elevate Denver projects.
- DSBO Bridging the Gap meetings to provide updates on new and upcoming procurements and hold virtual Q&A sessions.
- Construction Empowerment Initiative meetings to provide updates on new and upcoming procurements and collaborate with the DOTI Equity and Inclusion Manager to deliver project updates.
Conference of Minority Transportation Officials-Colorado events to present full updates on Elevate Denver projects and new issuances.

Hispanic Contractors of Colorado meetings to provide project updates to members.

Throughout the life of the program, Elevate Denver will continue to advance its commitment to the small, minority- and women-owned business community with consistent reporting, outreach and awareness.

Bob’s local construction firm performed work at the Byers Branch Library.

Workforce Highlight

Bob started a local general construction firm with his business partner in 1985. In 2020, his company worked on a number of Elevate Denver projects, including the improvements at the Byers and Smiley library branches. These projects included maintenance work, interior remodels, painting, concrete sidewalks and ADA accessibility.

Bob takes a lot of pride in the way his company manages the taxpayer dollars used to fund city projects and makes sure that every project is built to last. “We want our reputation to proceed us and for the City to be happy to hear that we won a bid.”

Bob notes that becoming an SBE was incredibly beneficial for his business, saying that it has helped his company remain competitive and accountable. “We respect how important it is to cultivate small businesses. There have been incredible relationships that have come out of this program — an aspect of construction that you don’t find everywhere.”
WORKFORCE DEVELOPMENT

Elevate Denver is committed to ensuring that Denver residents — particularly those in economically disadvantaged areas and from disadvantaged backgrounds — benefit from the unprecedented investments being made in Denver’s infrastructure. With Elevate Denver as a key project partner, the Denver Construction Careers Pilot (DCCP) from DEDO is the next step in the City’s efforts to strengthen training and job placement for large public projects, building Denver’s workforce of the future.


- **There were more than 3,475 workers on projects in 2020.**
  - More than 940 live in Denver (27%) and more than 505 were from target ZIP codes (15%).
  - Average Wage: $31.09 per hour

- **Numerous jobs were created with more than 665 people newly hired on projects in 2020.**
  - More than 195 of those new hires live in Denver (29%) and more than 100 were from target ZIP codes (15%).
  - Average Wage for New Hires: $28.78 per hour

Throughout the year, WORKNOW — an employment platform the City has partnered with — collaborated with the projects. In 2020, 37 WORKNOW members worked on Elevate Denver project, and 24% were registered apprentices. In total, members received $12,238 in emergency supportive services including gas, tools and food award stipends to support them staying and advancing in their positions. Members also participated in upskilling courses such as OSHA 10 and Blueprint Reading.

*ZIP codes goals were not part of these projects but are captured and reported here for informational purposes only.

Construction Careers Now (CCN) class, February 2020.
Through her involvement with WORKNOW, Shekinah has worked on multiple commercial projects, including the new Denver Health Outpatient Medical Center.

Workforce Highlight

Meet Shekinah, a jack of all trades for jobs. She's been a group home mom, a preschool teacher, and worked in restaurants and sales, but no job ever felt like the right fit until she connected with WORKNOW at a job fair. She soon applied to the SMART Sheetmetal Apprenticeship and has since worked on multiple commercial projects, including the new Denver Health Outpatient Medical Center. In this role, Shekinah works with sheet metal required to build HVAC, duct work and ventilation in buildings. She is responsible for welding the parts, installing them and maintaining them.

“I quite love my job,” said Shekinah. “We are essential because we help buildings breathe. We are the lungs of the building.”

During the 2020 COVID-19 pandemic, Shekinah’s company helped schools and hospitals protect students and patients from the virus. She loves that her training has made her an expert in a field that can provide a fulfilling and stable career for many years.

“It wasn’t construction specifically that drove me into this work, but the actual trade,” said Shekinah. “I wanted to work with my hands and make some decent money. Now I dream about starting my own all-woman welding business someday.”
TRANSPORTATION AND MOBILITY

With nearly half of the total authorization, Elevate Denver will complete major improvements to Denver’s transportation and mobility network to accelerate connectivity, mobility and safety by upgrading streets, bridges, sidewalks and bicycle infrastructure.

TRANSPORTATION AND MOBILITY PROJECTS

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Council District</th>
<th>Total Elevate Denver Voter Authorized Amount</th>
<th>Total Elevate Denver Dollars Expended</th>
<th>Current Project Phase ¹</th>
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<td>$8,600,000</td>
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<td>16th Street Mall Plan Implementation</td>
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<td>47th and York Bike Pedestrian Bridge</td>
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<td>Alameda Avenue Underpass Replacement - Bike/Ped/ADA (Santa Fe to Broadway)</td>
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<td>Development</td>
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<td>Broadway Corridor Multimodal Improvements (Colfax to I-25)</td>
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<td>$12,000,000</td>
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<td>Buchtel &amp; Colorado Blvd Intersection Improvements</td>
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<td>Central Street Improvements (Central Street Promenade)</td>
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<td>Citywide Bike Infrastructure</td>
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<td>Downtown Connection Vision Plan)</td>
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<td>Deferred Maintenance (Arterial/Collector Repaving, Curb &amp; Gutter, Major Bridge Rehab)</td>
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<td>Citywide Sidewalk Construction</td>
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<td>Yale Avenue Improvements (I-25 to Quebec)</td>
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<td>Yale Station Pedestrian Safety</td>
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<td><strong>TOTAL</strong></td>
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¹ Project phases are as of March 2021. Citywide projects include numerous individual projects that are in varying phases of the project life cycle, including development, design and construction.
PROJECT HIGHLIGHTS

47TH AND YORK BIKE PEDESTRIAN BRIDGE
Elementary school students have a safer route to school with the 47th and York bicycle and pedestrian bridge, which opened in October 2020.

Elevate Denver issued $9.4 million to the bridge, which includes stairs and ramps crossing over the Union Pacific railroad line, south of the existing crossing at 47th Avenue and York Street. The critical mobility improvement is focused on providing safe bicycle and pedestrian connections between the Elyria and Swansea neighborhoods, and between Swansea Elementary School and the Valdez-Perry Branch Library.

The bridge is capable of holding 1.1 million pounds, or about 7,500 people. As an added community benefit, the site features a plaza on the east side with seating areas and skateboard elements to create a community-gathering space. In 2020, the project was the recipient of the American Public Works Association, Colorado Chapter award in the Large Structures Category.

The 47th and York Bike Pedestrian Bridge over the Union Pacific Railroad line (left) and an inside look of the bridge (right).
CITYWIDE BIKE LANES

Bicyclists have more than 40 miles of new lanes to use throughout the City and County Denver, following improvements to bicycle facilities funded by Elevate Denver and the Department of Transportation & Infrastructure (DOTI) in 2020.

These high-comfort bike lanes provide dedicated space on the street for bicyclists, reducing potential conflicts between bikes and cars and creating better connections to the places Denver residents want to go. Protected bike lanes are beneficial for all ages and abilities and can include vertical separation elements, intersection improvements, green infrastructure, concrete construction (medians/diverters/bulb-outs), signage and striping.

In 2020, high-comfort bike lanes along West 13th Avenue and West 14th Avenue were constructed to provide bike connectivity between the Sun Valley neighborhood and downtown, but final lane infrastructure will be installed in 2021 after part of West 13th Avenue is repaved. The Green Valley Ranch protected bike lane was completed in 2020, and four other bike lane projects went to construction procurement with construction anticipated to begin in 2021.

Elevate Denver also designs and constructs neighborhood bikeways, which are roadways that provide a comfortable and attractive bicycling environment in shared street conditions. The roadway design, signage and traffic calming measures emphasize multimodal travel, discouraging through traffic for motorized vehicles while preserving local access needs for residents.

Mayor Hancock set a goal for creating 125 miles of new bicycle facilities by 2023. Elevate Denver anticipates constructing an additional 10 miles in 2021, for a total of 50 miles toward this goal.
CITYWIDE AND GLOBEVILLE ELYRIA-SWANSEA PEDESTRIAN IMPROVEMENTS

Throughout the duration of the bond program, Denver’s Sidewalk Gap Program works to fill sidewalk gaps and create a complete sidewalk network, enabling pedestrians to safely access their destinations.

The Sidewalk Gap Program intends to improve pedestrian infrastructure by constructing new sidewalks in areas currently lacking, with an emphasis of transit connections across the city. The Globeville Elyria-Swansea (GES) Pedestrian and Connectivity Program aims to create a safer walking, running and biking environment within the GES neighborhoods by building new or improving existing infrastructure. Elevate Denver has allocated $30.7 million to citywide sidewalk gap construction and $17 million to GES pedestrian and connectivity improvements, with the largest portions ($12.8 million and $4.4 million respectively) coming from the fourth issuance in December 2020.

In 2020, design began on the first round of projects, which are anticipated to be constructed over the next two years (2021-2022). Each program is also planning to begin design on the second round of projects in 2021.
YALE STATION PEDESTRIAN IMPROVEMENTS
A new traffic signal now makes it easier for pedestrians to access RTD’s Yale Station.

In 2020, construction began on a new signal at the intersection of Yale Avenue and Yale Circle. In addition, the project constructed a new pedestrian refuge median in the center of Yale Avenue, which can act as a safety midpoint for pedestrians crossing the busy Yale Avenue.

Pedestrian access to the Yale Station from the residential neighborhood to its south has been limited, and the heavy traffic on Yale Avenue makes it difficult for bus drivers to turn onto the access road to the station. This project, which is now complete, addresses both of these problems.

14TH AVENUE BRIDGE OVER CHERRY CREEK
Construction began in 2020 to replace the 60-year-old bridge on West 14th Avenue between northbound and southbound Speer Boulevard over Cherry Creek. An older bridge, like the 14th Avenue Bridge, often has a 50-year service life, and annual maintenance and repair became cost-prohibitive. The new bridge will reduce maintenance costs and also have a 75-year service life.

In addition to the bridge replacement, the project also includes improvements for walkers and bikers, such as wider sidewalks and a new bike lane on the 14th Avenue Bridge. Crews will also upgrade traffic signals and pedestrian ramps on West 14th Avenue at the intersections of northbound and southbound Speer Boulevard.

Bridge construction will continue into 2021, with the entire project expected to wrap up in spring 2021.
For almost 40 years, Downtown Denver’s 16th Street Mall has been the city’s busiest transit artery and premier public space. It is also one of the longest and most successful pedestrian and transit malls in the world and is designated as a transit fixed guideway. The Mall was designed in the late 1970s as a transit and pedestrian mall by the renowned architectural firm of I.M. Pei & Partners and Hanna/Olin. Construction was completed in 1982, with an iconic diamond-patterned granite paver surface inspired by southwestern imagery, including the Navajo rug and a diamondback rattlesnake’s skin.

Today, the transit route along the Mall, known as the Free MallRide, eliminates daily bus trips from downtown Denver, reducing traffic congestion and providing transportation for residents and visitors alike. After four decades of use, the Mall’s infrastructure has deteriorated, resulting in increasing maintenance costs and pedestrian safety concerns. A flexible and sustainable solution is needed to address aging infrastructure, improve pedestrian and vehicle safety, provide equitable and sufficient space for high-quality public gatherings, expand the tree canopy, and continue reliable two-way Free MallRide transit service while honoring the Mall’s use and iconic design.

Previous studies helped identify the need for long-term changes to the Mall as the premier pedestrian and transit environment in the Rocky Mountain Region, and the design will improve infrastructure, mobility, safety and increase public use. The project will provide better public space within the Mall blocks and replace the failing pavement system with a new granite paver system that offers improved surface friction and proper drainage. The spatial reconfiguration will create wider pedestrian areas next to amenity zones with trees on both sides of each block and will create more usable space by removing underutilized center medians and consolidating the transit lanes toward the center of the block.

In 2020, the City procured and selected a design/build firm to complete the project. Design is anticipated to begin in spring 2021, with construction beginning in 2022 and expected to last three years. The Mall reconstruction project will play a key role in Denver’s economic recovery from the COVID-19 pandemic, including creating or supporting more than 1,400 jobs and resulting in $3.7 billion in gross regional economic impact.
CULTURAL FACILITIES

ELEVATE DENVER WILL RESTORE AND MAKE CRITICAL IMPROVEMENTS TO INSTITUTIONS THAT HAVE EDUCATED AND ENTERTAINED DENVER RESIDENTS FOR MORE THAN A CENTURY.

CULTURAL FACILITY PROJECTS

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>COUNCIL DISTRICT</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>TOTAL ELEVATE DENVER DOLLARS EXPENDED</th>
<th>CURRENT PROJECT PHASE ¹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Denver Art Museum - North Building Renovation and Transportation Improvements</td>
<td>Citywide</td>
<td>$35,500,000</td>
<td>$35,500,000</td>
<td>Complete</td>
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<tr>
<td>Denver Arts &amp; Venues - Improvements to Red Rocks Amphitheatre and Buell Theatre</td>
<td>Citywide</td>
<td>$6,800,000</td>
<td>$4,407,121</td>
<td>Construction</td>
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<tr>
<td>Denver Botanic Gardens - Center for Science, Art and Education</td>
<td>Citywide</td>
<td>$18,000,000</td>
<td>$18,000,000</td>
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<tr>
<td>Denver Center for the Performing Arts - Bonfils Theatre Complex Upgrades</td>
<td>Citywide</td>
<td>$19,000,000</td>
<td>$19,000,000</td>
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<td>Denver Museum of Nature &amp; Science - Critical Deferred Maintenance</td>
<td>Citywide</td>
<td>$17,607,000</td>
<td>$17,032,516</td>
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<tr>
<td>Denver Zoo - Phase One Master Plan Improvements</td>
<td>Citywide</td>
<td>$20,000,000</td>
<td>$20,000,000</td>
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<td><strong>TOTAL</strong></td>
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<td><strong>$113,939,637</strong></td>
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</table>

¹ Project phases are as of March 2021.
PROJECT HIGHLIGHTS

DENVER BOTANIC GARDEN

The Denver Botanic Garden’s new Freyer-Newman Center for Science, Art and Education was completed in 2020. Due to COVID-19 limitations, the new center began operating at 50% in June. Installation of art in all three new galleries inside the new facility occurred over the summer and opened to the public in September.

This new facility will expand scientific research programs and increase education opportunities for children and adults. The Center will fuse art and science with a library, art galleries, auditorium for public lectures and film series, state-of-the-art laboratories and herbaria (collections of preserved plants).

In addition to the construction of the Freyer-Newman Center, a coffee shop is now accessible from York Street. The Copper Door Coffee Shop was completed in July and opened to the public in August. Additional work completed in 2020 included a new children’s zone in the Boettcher Memorial Center and 142 added parking spaces to improve access.

Elevate Denver provided the Denver Botanic Gardens $18 million out of the approximately $39 million total project cost.
DENVER ART MUSEUM
Completed near the end of 2019, the Denver Art Museum (DAM) was ready for visitors when the COVID-19 pandemic hit.

Improvements to the museum include three floors of art galleries, new classrooms, a new restaurant and café, and a new glass-clad welcome center between the DAM and the Denver Central Library. Also ready is the Bartlit Learning and Engagement Center, designed to take students out of formerly scattered classroom spaces and put them at the campus center, when the time is right for in-person learning.

In 2020, the first of several phased openings of the renovated Martin Building (formerly known as the North Building) occurred, and the entire building is scheduled to reopen by its 50th anniversary at the end of 2021.

The DAM will be one of the first major Elevate Denver projects to be completed, with Elevate Denver funding $35.5 million of the total $150 million project cost.
DENVER ZOO

More than 3,000 unique animals at the Denver Zoo have a new state-of-the-art hospital to ensure they continue to receive the highest level of animal care available. The new Helen and Arthur E. Johnson Animal Hospital opened in October 2020.

The 22,000-square-foot hospital ranks as one of the most sophisticated veterinary medical facilities among institutions accredited by the Association of Zoos and Aquariums. It features a public lobby with viewing windows where guests can watch exams and procedures, as well as a world-class diagnostic laboratory, indoor and outdoor holding and quarantine spaces, and one of the only animal hospital CT scanners in the country.

The hospital was completed in August and became operational in October, allowing the Zoo’s veterinary team to begin caring for animals ranging from small amphibians and reptiles to some of its larger mammals weighing upwards of 1,000 pounds, including African lions, Amur tigers and grizzly bears.

Part of the Zoo’s 125th anniversary celebration will include the public grand opening of the hospital in summer 2021. Guests will soon have the opportunity to watch the Zoo’s expert team care for animals in real time in a state-of-the-art lobby that overlooks a suite of treatment rooms. Interactive video displays will educate guests about the many procedures, treatments and surgeries the Zoo performs each year to ensure its wild residents thrive.

Elevate Denver contributed $20 million in funding to the hospital.
DENVER CENTER FOR THE PERFORMING ARTS – BONFILS THEATRE COMPLEX UPGRADES

Forty years after Denver’s home for the performing arts delighted audiences for the first time, the Helen Bonfils Theater Complex is getting refreshed.

The Helen Bonfils Theatre Complex originally opened on New Year’s Eve 1979 and is now home to four theatres and the 10,000-square-foot Seawell Ballroom. On those four stages, DCPA produces favorite musicals, new works by emerging playwrights, and classic plays including an annual production of A Christmas Carol, serving tens of thousands of patrons and students each year.

This renovation project will make significant improvements to fire/life safety, ADA access, and technology infrastructure for the Wolf and Singleton theatres, backstage support areas (wigs, wardrobe and dressing rooms), administrative offices (featuring a new computer server room), and public access points. Improvements began in 2019 and made significant progress in 2020.

The backstage support areas and new administrative offices have been completed, and the Wolf Theatre is all but ready for its first opening night where audiences will enjoy new seating, HVAC and acoustics.

Additionally, performers and crew will enjoy new ADA-equipped dressing rooms and stage access, theatrical stage system, rigging platform, and modern technology to support lighting, sound and video.

Elevate Denver is providing $19 million for these renovations.
DENVER MUSEUM OF NATURE & SCIENCE
The Denver Museum of Nature & Science was founded in 1900 by a group of Denver residents interested in preserving the natural history of the Rocky Mountain region. Over more than a century, the Museum has grown into one of largest natural history museums in the west and has served more than 70 million visitors.

Elevate Denver projects at the Museum were focused specifically on improvements to critical deferred maintenance for various heating, cooling, electrical and fire alarm systems throughout the Museum’s 14 buildings.

Several maintenance projects began in 2019 and were completed in 2020, including:
- Replacement of a single 52-year-old air handling unit with four new units
- Installation of one new cooling tower
- Complete replacement of the main medium voltage electrical feeders and various switchgear components
- Installation of a new cooling tower that provides pre-cooling to various air handlers and supplements the cooling capacity of the chiller plant installed in 2019
- Replacement of all main feeders that provide electrical distribution throughout the Museum

Projects started in 2019 that will be completed in 2021 include:
- Replacement of two 35-year-old boilers
- Upgrades to the Museum’s smoke control system

Elevate Denver funded 100% of the repairs ($17.6 million).
DENVER HEALTH

ELEVATE DENVER WILL CONSTRUCT A NEW OUTPATIENT MEDICAL CENTER TO INCREASE PATIENT CAPACITY AND MEET HEALTH CARE NEEDS OF DENVER RESIDENTS.

DENVER HEALTH PROJECT

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
</tr>
</thead>
<tbody>
<tr>
<td>Denver Health and Hospital Authority (DHHA) Ambulatory Care Center</td>
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<table>
<thead>
<tr>
<th>PROJECT PHASE</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>TOTAL ELEVATE DENVER DOLLARS EXPENDED</th>
</tr>
</thead>
<tbody>
<tr>
<td>Complete</td>
<td>$75,000,000</td>
<td>$75,000,000</td>
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</table>

TOTAL $75,000,000 $75,000,000

1 Project phases are as of March 2021.

Exterior of the new Outpatient Medical Center (left) and a new cafe for employees, patients and visitors (right).
Construction is complete on the new Denver Health Outpatient Medical Center. In November 2020, staff started to move in to prepare the building and go through various trainings to be ready for patients in early 2021. The hospital’s 40 clinics within 27 total departments will began going live in February, with all clinics expected to be serving patients by June 2021.

This new 293,000-square-foot facility increases patient capacity to meet the health care needs of nearly one-third of Denver’s population. It increases Denver Health’s ability to offer essential treatment for heart disease, cancer, diabetes and other treatable illnesses in adults and children. It centralizes numerous specialty clinics, a surgery center, an expanded pharmacy, and lab and radiology services in one easy-to-access, downtown location. It also creates new spaces to provide mental health care, treat substance abuse and enable ongoing relationships between health providers and patients.

Elevate Denver funding provided $75 million of the more than $150 million project cost.
PUBLIC SAFETY

ELEVATE DENVER WILL PRIORITIZE THE WELL-BEING OF DENVER RESIDENTS, FIRST RESPONDERS, AND PUBLIC SAFETY STAFF BY IMPROVING POLICE STATIONS AND FIRE STATIONS.

DENVER SAFETY PROJECTS

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>COUNCIL DISTRICT</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>TOTAL ELEVATE DENVER DOLLARS EXPENDED</th>
<th>CURRENT PROJECT PHASE</th>
</tr>
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<tbody>
<tr>
<td>County Jail Improvements</td>
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<td>$1,500,000</td>
<td>$1,383,066</td>
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<tr>
<td>Fire Station at 72nd &amp; Tower Road</td>
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<td>$16,170,000</td>
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<td>Development</td>
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<tr>
<td>Fire Station Restrooms and Kitchen Upgrades</td>
<td>Citywide</td>
<td>$4,600,000</td>
<td>$857,960</td>
<td>Varies</td>
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<tr>
<td>Improvements to Police Department Buildings</td>
<td>Citywide</td>
<td>$2,441,000</td>
<td>$330,412</td>
<td>Varies</td>
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<td>Police District 5 Replacement</td>
<td>8</td>
<td>$17,300,000</td>
<td>$2,301,894</td>
<td>Design</td>
</tr>
<tr>
<td>Police District 6 Replacement</td>
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<td>Contingency - Public Safety System</td>
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<td>$10,000,000</td>
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<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>$77,011,000</strong></td>
<td><strong>$4,873,333</strong></td>
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</table>

1 Project phases are as of March 2021. Citywide projects include numerous individual projects that are in varying phases of the project life cycle, including development, design and construction.

Before kitchen upgrades at Denver Fire Department Station 17.
PROJECT HIGHLIGHTS

FIRE STATION RENOVATIONS
As round-the-clock operations, fire stations experience wear and tear from extremely high use. The Denver Fire Department has been serving its community for more than 150 years, and many of its stations are more than 40 years old and in need of critical upgrades.

As part of Elevate Denver, 19 of Denver’s 38 existing fire stations will be repaired and upgraded with new equipment, restrooms and improved living spaces to ensure better functionality, safety and gender equity.

In 2020, construction began on five stations — No. 1, No. 17, No. 19, No. 27 and No. 28. On another eight stations, design was completed — No. 4, No. 7, No. 12, No. 13, No. 16, No. 20, No. 22 and No. 25. Construction on these eight stations is expected to begin 2021.

Most stations house up to eight firefighters per shift and 16 firefighters during shift changes. In between calls, firefighters eat, sleep and spend their 24-hour shifts in their firehouse. Equipment, restrooms, kitchens and living spaces throughout the department will be updated to create functionality and comfort for these employees and visitors.

POLICE STATION NO. 5
As the City and County of Denver strives to maintain levels of public safety service during dramatic population growth, Police Station No. 5, which serves the Montbello, Stapleton and Green Valley Ranch neighborhoods, will get a renovation in 2021.

In 2009, this station was home to 57 officers and staff. Due to dramatic population growth and the City’s effort to increase patrol staffing, the same station now houses 117 officers and staff. The station is currently at 180% of its workspace capacity and lacks appropriate space for interview rooms, restrooms, holding cells and a secure entrance.

In 2020, architects began designing the transformation of a vacant space at 12025 E. 45th Ave. into a modern police facility. This project will address capacity issues and add community rooms for public meetings and use by residents.

The new building will also serve the greater Denver community as a joint facility with the 911 Combined Communications Center, allowing public safety staff to better serve and respond to the growing community.

Construction is expected to take about one year, starting in 2021.
LIBRARIES

ELEVATE DENVER WILL MODERNIZE THE DENVER CENTRAL LIBRARY AND 10 OTHER LIBRARY BRANCHES TO CREATE WELCOMING SPACES WHERE ALL ARE FREE TO EXPLORE AND CONNECT.

LIBRARY PROJECTS

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>COUNCIL DISTRICT</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>TOTAL ELEVATE DENVER DOLLARS EXPENDED</th>
<th>CURRENT PROJECT PHASE ¹</th>
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<tbody>
<tr>
<td>Athmar Park Branch Library Renovation</td>
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<td>$2,416,000</td>
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<td>Blair-Caldwell African American Research Library Renovation</td>
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<td>$2,891,000</td>
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<td>Byers Branch Library Renovation</td>
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<td>Eugene Field Branch Library Renovation</td>
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<td>$2,145,000</td>
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<td>Development</td>
</tr>
<tr>
<td>Pauline Robinson Branch Library Renovation</td>
<td>8</td>
<td>$1,524,000</td>
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<tr>
<td>Ross-Barnum Branch Library Renovation</td>
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<td>$2,261,000</td>
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<td>Development</td>
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<tr>
<td>Ross-Broadway Branch Library Renovation</td>
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<tr>
<td>Ross-University Hills Branch Library Renovation</td>
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<td>Schlessman Family Branch Library Renovation</td>
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<td>Smiley Branch Library Renovation</td>
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<td>Contingency - Library System</td>
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¹ Project phases are as of March 2021.
PROJECT HIGHLIGHTS

SMILEY BRANCH LIBRARY AND BYERS BRANCH LIBRARY
Two library branches are nearly ready again for booklovers of all ages. After closures in 2020 while the branches underwent renovations, both the Smiley Branch Library and Byers Branch Library are expected to be ready for customers in spring 2021.

Both built in 1918, the historic, Carnegie-funded libraries needed major maintenance and updates. Critical building components and architectural features at both libraries had exceeded their life expectancy. Community gathering spaces and staff work spaces were inadequate, and there were multiple safety and security concerns. In addition to addressing these concerns, the improvements will restore aging architecture, renovate the interior and exterior space, and upgrade technology.

Construction underway at the Smiley Branch Library (left) and an area of the improved interior at the Byers Branch Library (right).
DENVER CENTRAL LIBRARY
The Denver Central Library is the epicenter of all Denver Public Library operations. As the premier public library and research facility in Colorado, it is the main library for the changing and growing communities of Capitol Hill, Golden Triangle, Civic Center and downtown Denver and is a tourist attraction and cultural center. It is the most publicly accessible and visited civic building in Denver, hosting approximately 1 million visitors each year. It must remain functional, welcoming and preserved for future generations.

Elevate Denver is providing $38 million for this project, with the additional needed funds provided by a capital campaign led by the Denver Public Library Friends Foundation. This project makes significant upgrades to ensure it remains a modernized, safe and premier public library and research facility. It addresses safety and security issues, corrects deferred maintenance, and reconfigures the building for modern library programs, services and resources. Renovations throughout the 540,000-square-foot building will ensure the building remains a safe and accessible library for all.

In quarter four of 2020, renovations started at the Central Library with improvements to the public restrooms. Other improvements will follow, with the whole project expected to be completed in 2023.

To view a video walk-through of the new library design, click here.
BLAIR-CALDWELL AFRICAN AMERICAN RESEARCH LIBRARY RENOVATION

Back in 2003, the Blair-Caldwell Library was a one-room library branch. By 2018, employees had grown the facility into a full-service branch library, which also houses a nationally recognized museum, collection of archives, research library and art/exhibit gallery. The library is a dedicated educational and cultural resource, specifically focused on collecting and preserving the history and culture of African Americans in Colorado and throughout the Rocky Mountain West.

As part of Elevate Denver, this library branch will see much-needed improvements including a renovated space, enhanced sidewalks, landscaping and parking lots, and outdated equipment replacement. A designer has been hired, and community engagement began in 2020. Construction is expected to begin in 2022.
PARKS AND RECREATION

ELEVATE DENVER WILL REVITALIZE RECREATION CENTERS AND PARKS TO BRING HEALTH AND WELLNESS TO NEIGHBORHOODS ACROSS THE CITY.

PARKS AND RECREATION PROJECTS

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>COUNCIL DISTRICT</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>TOTAL ELEVATE DENVER DOLLARS EXPENDED</th>
<th>CURRENT PROJECT PHASE</th>
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<tbody>
<tr>
<td>Arkins Promenade</td>
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<td>$5,000,000</td>
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<td>Bear Valley Tennis Courts Replacement</td>
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<td>$1,800,000</td>
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<td>City Park Playground Replacement</td>
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<td>Civic Center - Greek Theater Improvements</td>
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<td>Congress Park Pool Reconstruction</td>
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<td>Downtown Park Acquisition &amp; Existing Park Improvements - Skyline Park</td>
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<td>Green Valley Ranch Indoor Pool</td>
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<td>Harvey Park Recreation Center Improvements</td>
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<td>Inspiration Point Playground</td>
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<td>Irrigation Renovation Projects</td>
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<td>Mountain Parks Conservation Camp Facility Restoration</td>
<td>MTN</td>
<td>$2,000,000</td>
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<td>Neighborhood Park Improvements</td>
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<td>Paco Sanchez Re-Imagine Play (Phases II)</td>
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1 Project phases are as of March 2021. Citywide projects include numerous individual projects that are in varying phases of the project life cycle, including development, design and construction.

2020 ANNUAL REPORT | PARKS AND RECREATION
PROJECT HIGHLIGHTS

MOUNTAIN PARKS CONSERVATION CAMP FACILITY RESTORATION

Back in 1935, what is now Red Rocks Park at Mt. Morrison was home to a Civilian Conservation Corp. This group of more than 200 men lived on site to build the world-renowned Red Rocks amphitheater. Now, an effort is underway to pay homage to that group by restoring three buildings at the conservation camp, along with two other buildings at Katherine Craig Park.

Full restoration and interior finishes are needed at the buildings to address structural integrity, infrastructure (roofing, HVAC, ADA, etc.), health and safety. The historic integrity of the buildings will be preserved, and the buildings will be protected from further deterioration.

Parks and Recreation has completed the restoration of one of the buildings at Mt. Morrison, and Elevate Denver funded the restoration of a second. That work began in August 2020 and is nearly complete. The third building at Mt. Morrison is in the planning stage but will not be funded by Elevate Denver. The restoration of the buildings at Katherine Craig Park will be funded by Elevate Denver and are currently in the planning stages.

Before (left) and after (right) images from the CCC Camps renovation work.
**INSPIRATION POINT PARK**
During 2020, design was completed on a new playground and picnic area for this 110-year-old historic park. Construction procurement will occur in early 2021, with construction largely completed by the end of the year. Final irrigation work and landscaping will occur with warmer weather in spring 2022.

Elevate Denver is contributing $2 million to this project, which also includes restoration of the park’s historic masonry wall.

**SKYLINE PARK**
More than 425 community members engaged with the Skyline Park project through a variety of outreach activities accomplished in 2020.

During the first public engagement workshop in July, 88 participants discussed their most memorable experiences at parks in other cities as well as their favorite aspects of Denver’s current parks and public places. The City also held focus groups, online surveys, stakeholder committee meetings and more. Participants represented a variety of ages, races or ethnic groups, household incomes, and how often they visit Skyline Park already. Common themes emerged that will be used to create the conceptual design for the park in 2021.
NEIGHBORHOOD PARKS

Many Denver neighborhood parks are aging and need replacements and improvements to existing walks, trails, playgrounds, courts and landscape areas. Elevate Denver is helping fund about 50 maintenance projects at parks throughout the city, including restoring or replacing outdated facilities, providing new and accessible amenities and landscaping, increasing safety, and improving water conservation.

In 2020, two projects were completed — the Byers & Pecos park improvements and playground replacement, and the new Harvard Gulch playground. In addition, design began on another nine projects; of those, three are already under construction. Construction on the other six will begin in 2021, and another group of projects will enter design.
BEAR VALLEY PARK TENNIS COURTS
During 2020, construction began on the new tennis courts and pickleball courts at Bear Valley Park. Construction is expected to be complete in spring 2021. New courts will be regulation-size and include LED lighting and updated fencing and netting. There will also be new site furnishings and enhanced landscaping and irrigation.

ARKINS PROMENADE
The Arkins Promenade project will convert an existing industrial backroad — Arkins Court, between 35th to 38th Avenues — into a new linear park that provides pedestrian connectivity from Globeville Landing Park to Arkins Park along the South Platte River corridor.

The Promenade will complement adjacent mixed-use development, providing outdoor areas with trees, planting areas, shade and stormwater management that improves water quality in the river. It is a key part of a mile-long riverfront pedestrian corridor.

Construction began in fall 2020 and is expected to be complete in 2021.
**GREEN VALLEY RANCH RECREATION CENTER POOL**
Elevate Denver is helping make good on a promise of a new pool for Green Valley Ranch residents. In 2020, input from the community helped complete design for a new pool at the Green Valley Ranch Recreation Center. Construction is expected to begin in 2021 and be completed in 2023. This project also includes the construction of a natatorium and other support services such as an office, dressing rooms, storage and chemical rooms.

**CONGRESS PARK POOL**
While the COVID-19 pandemic prevented a planned in-person meeting, the project team updated the community on progress of the Congress Park Pool via video.

Based on community feedback, the pool will be 50 meters long with six lanes and designed in a ‘L’ shape. While the bath house will be replaced, historic elements and public art will be maintained, along with most of the site’s mature trees. The improved youth pool will be 50% larger and accommodate two depths to provide more opportunities for lessons, programs and play.

Design was completed in 2020, and construction is expected to start in early 2021. The pool will be closed for the 2021 summer season, but open with new facilities and amenities in time for the 2022 summer season.
CITY PARK PLAYGROUND

Using hundreds of comments from the community at various events and from online surveys in 2018, design was complete for the new playground at City Park in 2020, and construction is now underway.

Due to lots of playtime and enjoyment, the City Park Playground, which was built in 1996, had reached the end of its useful life. As part of Elevate Denver, the 17,000-square-foot playground will be completely replaced, including equipment, paving and landscaping. Once completed, the playground is envisioned to be a regional “destination” playground that fulfills the vision identified in the City’s Playground Master Plan.

Renderings of the new City Park Playground.
PACO SANCHEZ PARK
The new Paco Sanchez Park opened to its community in September!

The park is an homage to community leader Paco Sanchez, Denver’s first Spanish-language radio personality who went on to own his own radio station and would later become a community leader and State Representative.

Based on community input, the park includes vibrant colors, broadcast-themed play elements and a giant 1950s microphone-inspired tower, evoking the culture and history synonymous with Paco Sanchez and the West Denver neighborhood. The park also reimagines play, with structures that encourage parents to play alongside their kids. The park’s new plaza and stage will accommodate future community gatherings and events.

To view a video about the park, click here.
PUBLIC FACILITIES

ELEVATE DENVER WILL ENHANCE THE EFFICIENCY AND ACCESSIBILITY OF CITY BUILDINGS AND SERVICES.

PUBLIC FACILITY PROJECTS

<table>
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<tr>
<th>PROJECT NAME</th>
<th>COUNCIL DISTRICT</th>
<th>TOTAL ELEVATE DENVER VOTER AUTHORIZED AMOUNT</th>
<th>TOTAL ELEVATE DENVER DOLLARS EXPENDED</th>
<th>CURRENT PROJECT PHASE</th>
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PROJECT HIGHLIGHTS

DEFERRED MAINTENANCE

More than 15 projects have been identified as critical for deferred maintenance work, with all funding received in first and third issuances. Several maintenance projects began in 2020, and design on the Minoru Yasui building elevator was completed. Construction on the elevator in downtown Denver is expected in 2021.
ADA PROJECTS
To make public buildings more accessible for people with disabilities, Elevate Denver is making improvements in accordance with the Americans with Disabilities Act (ADA) requirements. Improvements include reconstructing exterior sidewalks and pavement areas; replacing or adding accessible exterior and interior routes, accessible parking and visual alarms; and modifying courtrooms, restrooms and other areas in buildings.

In 2020, five projects were completed, which included ADA renovations to facility parking stalls, ramps and stairs, including the Denver Animal Shelter.

Also in 2020, the City continued its ongoing evaluation of structural deficiencies/barriers of more than 580 city-owned facilities in need of ADA improvements. Through this evaluation, additional projects will be identified and reviewed for potential design and construction packaging.
denvergov.org/ElevateDenver