2021 General Obligation Bond Executive Committee Meeting

Friday, June 18, 2021
Meeting #3 – Project Presentations (Partner Institutions)
Proposed Schedule

• Meeting #1 (June 11th) – Orientation, Education, Equity, Guiding Principles discussion

• Meeting #2 (June 14th) – Proposed project presentations by city agencies

• Meeting #3 (June 18th) – Proposed project presentations by cultural/partner institutions

• Meeting #4 (June 21st) – Community engagement feedback, project economic/jobs analysis, internal project evaluation overview, project discussion

• Meeting #5 (June 23rd) – Scenario deliberation and recommendation
Meeting Agenda

• Welcome and Roll Call
• Recovery Capital Project Presentations
  • National Western Center
  • Denver Arts and Venues
  • Denver Center for the Performing Arts
  • Denver Museum of Nature and Science
  • Denver Botanic Gardens
  • Denver Zoo
  • Denver Health and Hospital Authority
• Requests for Additional Information
## Cultural and Health Facilities

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Location</th>
<th>Funding</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bonfils Complex – Critical Maintenance &amp; Community Access</td>
<td>9</td>
<td>$15,910,000</td>
<td></td>
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<tr>
<td>Denver Botanic Gardens Renovation, Repair and Revitalization</td>
<td>10</td>
<td>$5,830,000</td>
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<tr>
<td>Denver Museum of Nature and Science Critical Deferred Maintenance Projects</td>
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<tr>
<td>Denver Museum of Nature and Science Future First: Rehabilitation and Activation</td>
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<td>Denver Public Market at the Historic 1909 Building</td>
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<td>May Bonfils Stanton Theater on the Loretto Heights Campus</td>
<td>2</td>
<td>$42,250,000</td>
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<tr>
<td>National Western Center Arena</td>
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<td>$170,000,000</td>
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<tr>
<td>Zoo Bilingual Signage Enhancements</td>
<td>9</td>
<td>$810,000</td>
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<tr>
<td>Zoo Parking Garage Maintenance</td>
<td>9</td>
<td>$950,000</td>
<td></td>
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<tr>
<td>Zoo Pathway Repair, Additions and Lighting Improvements</td>
<td>9</td>
<td>$2,910,000</td>
<td></td>
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<tr>
<td>Zoo Primate Panorama Roof Replacements and Mechanical Upgrades</td>
<td>9</td>
<td>$1,360,000</td>
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<tr>
<td>Zoo Restroom Remodel and Additions</td>
<td>9</td>
<td>$1,540,000</td>
<td></td>
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<tr>
<td>Zoo Stormwater Improvements &amp; Restoration</td>
<td>9</td>
<td>$680,000</td>
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<tr>
<td>Zoo Tropical Discovery Glass Pyramid</td>
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<td>$1,950,000</td>
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<tr>
<td><strong>Cultural and Health Facilities Subtotal</strong></td>
<td></td>
<td><strong>$353,740,000</strong></td>
<td></td>
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</tbody>
</table>
National Western Center
RECOVERY PROJECTS AT THE NATIONAL WESTERN CENTER

2021 GO Bond Proposals
The Mayor's Office of the National Western Center is responsible for construction of the campus, holds the lease and is the principal landowner.

The NWC Authority is responsible for programming and maintaining the campus for the next 100 years.

The Western Stock Show Association is building their own headquarters, the Legacy Building, and will continue to host the Stock Show, Denver County Fair and All-Star Rodeo.

The CSU Spur campus is made up of 3 buildings focused on food, water and health and will be a hub for research related to important world issues and be open to the public as a place for experiential education.

Further programming by:
VISION
To be the global destination for agricultural heritage and innovation.

MISSION
Convene the world at the National Western Center to lead, inspire, create, educate and entertain in pursuit of global food solutions.
Located near I-70 and Brighton Boulevard, the arena will be a new and modern venue to showcase and advance arts and culture in Denver. Designed for live music, family entertainment, sporting events, rodeos, expos and more, the 10,000-seat arena fills a gap in the metro area for a venue of its size.

The arena will transform the visitor experience for events currently held at the 70-year-old Denver Coliseum. It is expected to yield thousands of short- and long-term jobs.
Construction of NWC Arena

- Multi-functional facility that will accommodate activities currently held in the aging Denver Coliseum with approximately 10,000 seats and space for NWSS rodeo events, concerts, sporting events, expositions and other year-round activities.
- Advancing the arena will create a key community asset and will add a unique event venue to the Denver landscape.

**Cost**

$215,000,000  
($170m from GO Bond)

**Readiness**

- Market analysis, feasibility analysis, concept design, infrastructure master plan complete. Concurrent site work underway.

**Equity**

- Workforce development (apprenticeships)
- Local jobs
- Long-term business and career opportunities
- Construction workforce development
- Small business growth and development
- M/WBE participation/inclusion
- Community Investment Fund support
Rehabilitate the historic 1909 Stadium Building to enable its adaptive reuse as a year-round public market. Opens the door for healthy, fresh, affordable foods in a food desert, addressing a significant need and desire in Globeville & Elyria-Swansea.

Builds bridges between Colorado’s urban and rural communities & economies.

Becomes a local, regional and national destination showcasing Colorado products and culture.
**Rehabilitation of 1909 Building**

- Rehabilitate the historic 1909 Building to enable its adaptive reuse as a year-round public market. The project will address critical deficiencies in the building and will seek to make fundamental changes to the building to maximize retail square footage to establish a public market.

- Builds bridges between Colorado’s urban and rural communities & economies while increasing healthy and affordable food access for GES neighborhood residents.

**Cost**

<table>
<thead>
<tr>
<th>Cost</th>
<th>$30,000,000 ($30m from GO Bond)</th>
</tr>
</thead>
</table>

**Readiness**

- Historic structure assessment, economic feasibility plan, public market advisory working group, infrastructure master plan complete. Concurrent site work underway.

**Equity**

- Fresh, healthy, local foods
- Small business growth and development
- Long term business and career opportunities
- Local jobs
- Construction workforce development
- M/WBE participation/inclusion
ADDRESSES **RISE DENVER PRIORITIES**

- Bring back and enhance lost jobs. Create jobs.
- Strengthen small business and nonprofit growth and resiliency.
- Revitalize Denver’s neighborhoods through targeted community support.
- Accelerate public investment.
nationalwesterncenter.com
facebook.com/nationalwesterncenter
twitter.com/DiscoverTheWest
instagram.com/national.western.center
linkedin.com/company/national-western-center/
City Facilities
Denver Arts and Venues Facilities
### Denver Arts and Venues Facilities

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Council District</th>
<th>Amount Requested*</th>
<th>Six Year Plan</th>
<th>City Council</th>
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<tbody>
<tr>
<td>14th Street Retail Renovation</td>
<td>9</td>
<td>$4,033,600</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Arts Complex Garage Improvements</td>
<td>9</td>
<td>$1,252,800</td>
<td></td>
<td></td>
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<tr>
<td>Boettcher Concert Hall Improvements</td>
<td>9</td>
<td>$1,041,800</td>
<td>X</td>
<td>X</td>
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<tr>
<td>Buell &quot;Back of House&quot; Renovation</td>
<td>9</td>
<td>$1,048,400</td>
<td></td>
<td></td>
</tr>
<tr>
<td>DAV Agency Wide Broadband Improvements</td>
<td>9</td>
<td>$1,208,100</td>
<td></td>
<td></td>
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<tr>
<td>Denver Performance Arts Complex Touchless Increased Security</td>
<td>9</td>
<td>$1,953,400</td>
<td></td>
<td></td>
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<tr>
<td>DPAC HVAC Ionization</td>
<td>9</td>
<td>$193,600</td>
<td></td>
<td></td>
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<tr>
<td>Ellie Caulkins HVAC Overhaul</td>
<td>9</td>
<td>$671,000</td>
<td></td>
<td></td>
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<tr>
<td>Ellie Caulkins Opera House - Fly Tower Soffit Repair</td>
<td>9</td>
<td>$201,600</td>
<td></td>
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<tr>
<td>Red Rocks South Ramp Rehabilitation</td>
<td>Mountain</td>
<td>$2,817,000</td>
<td></td>
<td></td>
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<tr>
<td>Red Rocks Visitors Center Renovation</td>
<td>Mountain</td>
<td>$5,996,600</td>
<td>X</td>
<td></td>
</tr>
</tbody>
</table>

* Two DAV projects included in the Water and Environment portfolio.

*Amount subject to change based on additional cost estimation due diligence.
Denver Arts & Venues

MISSION
So that all may thrive, Arts & Venues enriches and advances Denver’s quality of life and economic vitality through premier public venues, arts, cultural and entertainment opportunities.

Denver is home to some of the country’s best venues for concerts, theater, events and film. The City of Denver owns and operates several of them, including the iconic Red Rocks Park & Amphitheatre, and the country’s largest performing arts center under one roof, the Denver Performing Arts Complex. The city also owns the historic Denver Coliseum, the recently refurbished McNichols Civic Center Building and the state-of-the-art Colorado Convention Center.
As a Special Revenue Fund, Arts & Venues generates its own money and spends that revenue to sustain operations without support from the City’s General Fund*.

Money raised at our venues pays not only for operating expenses, but also for maintenance of buildings, new construction projects and free City-sponsored cultural programs like the Five Points Jazz Festival.

As a Special Revenue Fund, 2020 was a challenging year. A&V utilized $23.8M of capital funds to provide liquidity for its operating budget.

*Colorado Convetion Center operates as a separate Special Revenue Fund
DAV Project Summary

Projects
13 capital projects totaling $24M
• Venue enhancements: $12M
• DPAC-wide improvements: $12M
Special Project: Loretto Heights: $42M

Equity
DAV facilities are a regional draw bringing visitors from near and far, including serving more than 250,000 school-aged patrons, and reflecting visitation from every Denver neighborhood.

Economic Activity
With four million visitors per year, DAV facilities generate millions of dollars in economic activity and are an engine for thousands of jobs in our community, including to the vital creative class. Proposed projects will not only prime venues for long-term impact, but also provide jobs and spur further economic stimulus through construction activity.
• Arts Complex generates $300M in total annual economic activity
• Red Rocks is Denver’s #1 free tourist attraction
Denver Arts & Venues Projects

Red Rocks Stormwater/Bridge Project
- Improves stormwater drainage throughout Red Rocks Park and Amphitheatre. This project also includes a pedestrian bridge in lieu of low points on the trail that are constantly damaged/washed out due to stormwater.
- This effort will save on labor to repair the park after heavy rain and will also enable DAV to make Red Rocks even safer for the enjoyment of all.

<table>
<thead>
<tr>
<th>Cost</th>
<th>$1,907,400</th>
</tr>
</thead>
<tbody>
<tr>
<td>Readiness</td>
<td>100% Design Complete/Shovel Ready</td>
</tr>
<tr>
<td>Equity</td>
<td>This effort serves all communities who visit Red Rocks Park and Amphitheatre</td>
</tr>
</tbody>
</table>

Red Rocks Visitor Center Renovation
- The Visitor Center at Red Rocks Park and Amphitheatre is in need of renovation. In addition, this project would include and address a number of known outstanding ADA findings.
- Red Rocks is one of Colorado’s most visited tourist attractions—day and night, year-round. Improvements will modernize the experience and bring the building into compliance for years of enjoyment for all.

<table>
<thead>
<tr>
<th>Cost</th>
<th>$5,996,600</th>
</tr>
</thead>
<tbody>
<tr>
<td>Readiness</td>
<td>100% Design Complete/Shovel Ready</td>
</tr>
<tr>
<td>Equity</td>
<td>This effort serves all communities who visit Red Rocks Park and Amphitheatre</td>
</tr>
</tbody>
</table>
## Denver Arts & Venues Projects

### Boettcher Concert Hall Improvements

- The carpet, paint, and other finishes in the Boettcher Concert Hall are worn and beyond their useful life. In addition, the wear in some areas have potential to create safety concerns.
- Until the future of Boettcher Concert Hall is determined, investment is required to ensure patron safety and guest experience.

<table>
<thead>
<tr>
<th>Cost</th>
<th>$1,041,800</th>
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</thead>
<tbody>
<tr>
<td>Readiness</td>
<td>“Shovel Ready”</td>
</tr>
<tr>
<td>Equity</td>
<td>This effort serves all communities who perform and visit the Boettcher Concert Hall</td>
</tr>
</tbody>
</table>

### Buell Theater Back of House Renovation/ADA

- Updates to the dressing rooms and back of house spaces at the Buell Theater. In addition, this project will mitigate known ADA findings in these spaces and bring the building into compliance.
- This effort is long overdue as the back of house spaces have not been updated since the early 1990’s. This effort will make the spaces compliant and refreshed for decades to come.

<table>
<thead>
<tr>
<th>Cost</th>
<th>$1,048,400</th>
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</thead>
<tbody>
<tr>
<td>Readiness</td>
<td>100% Design Complete/Shovel Ready</td>
</tr>
<tr>
<td>Equity</td>
<td>This effort serves all communities who perform and work in the Buell Theater</td>
</tr>
</tbody>
</table>
Ellie Caulkins Opera House Fly Tower Roof Repair

- The fly tower soffit of the Ellie Caulkins roof needs replacing. The existing soffit requires complete removal and new material in its place.
- This effort is needed to mitigate additional moisture entering the fly tower space. If this correction is not made it could impact performances and ultimately the structural integrity of the entire roof.

Cost | $201,600
Readiness | “Shovel Ready”/Design is at 100%
Equity | This effort serves all communities who visit the Ellie Caulkins Opera House.

Renovate 14th Street Retail Spaces

- This project is to renovate the retail spaces between Arapahoe and Curtis on 14th Street. This effort is to create business opportunities, dining options, and activation for the Arts Complex and 14th Street corridor.
- This existing space is not utilized to its full advantage. This plan will create jobs and opportunities for many residents, workers and visitors to the downtown.

Cost | $4,033,600
Readiness | Conceptual/Planning Phase
Equity | This effort serves all communities who visit the Arts Complex, including stakeholders, surrounding businesses, and neighborhoods.
Arts Complex Parking Garage Improvements

- Overhauls the heat pumps and chilled water towers that support the Arts Complex garage. In addition, this effort would update old electrical systems.
- For the Arts Complex garage to continue to be a viable parking solution for the future, capital dollars need to be invested to ensure the facility’s functionality.

Touchless and Improved Security

- Improve security efforts and systems at the Arts Complex, including lighting, security cameras, and access control throughout the complex.
- Today’s world requires DAV to modernize the security infrastructure at the Arts Complex. It is our goal to provide a welcoming and safe environment for all.
## Denver Arts & Venues Projects

### Agency Wide Broadband Improvements

- Increases wireless capabilities of DAV venues, allowing for better customer service, streamlined ticketing service, and a safer experience overall.
- This effort will modernize operations that are expected in the industry: reduce paper ticketing, programs, and “high touch” items while increasing patron ease of use and communication.

<table>
<thead>
<tr>
<th>Cost</th>
<th>$1,208,100</th>
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<tbody>
<tr>
<td>Readiness</td>
<td>Conceptual Design/Planning</td>
</tr>
<tr>
<td>Equity</td>
<td>This effort serves all communities who visit all Arts &amp; Venues facilities.</td>
</tr>
</tbody>
</table>

### Red Rocks South Ramp Rehabilitation

- The South Ramp leading to the Amphitheatre is in need of structural repair. This ramp needs to be supported and repaired to be considered safe/viable for use moving forward.
- This effort has been evaluated and assessed by structural engineers and the City Bridge team who have all determined this is a need that should be remedied sooner than later.

<table>
<thead>
<tr>
<th>Cost</th>
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<td>Readiness</td>
<td>Currently in Design/Planning Phase</td>
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<td>Equity</td>
<td>This effort serves all communities who visit Red Rocks Park and Amphitheatre.</td>
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</table>
Denver Arts & Venues Projects

Ellie Caulkins Opera House HVAC

- To evaluate, balance, and repair major issues with the HVAC systems in the Ellie Caulkins Opera House lobby and house.
- At present the HVAC system creates major imbalances due to poor design and value engineering at original construction. This has caused major swings in temperature and airflow impacting performances and patron comfort in the building.

Cost $671,000
Readiness Conceptual Design/Planning
Equity This effort serves all communities who visit The Ellie Caulkins Opera House

HVAC Ionization in all Arts and Venues Facilities

- Installs HVAC needlepoint ionization in all DAV facilities.
- This system enhancement will help mitigate and minimize airborne and surface viruses and bacteria.

Cost $193,600
Readiness “Shovel Ready”
Equity This effort supports the public health of all communities who visit and work in Arts & Venues facilities.
### Red Rocks Wastewater Improvements

- Ties the wastewater systems into the town of Morrison’ Wastewater Treatment Plant
- This effort will reduce maintenance issues and labor costs associated with antiquated methods of wastewater mitigation.

<table>
<thead>
<tr>
<th>Cost</th>
<th>$1,526,000</th>
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</thead>
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<td>Readiness</td>
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<tr>
<td>Equity</td>
<td>This effort serves all communities who visit Red Rocks Park and Amphitheatre</td>
</tr>
</tbody>
</table>
## Special Project

### Renovation of the May Bonfils Stanton Theatre at Loretto Heights

- City Council unanimously approved the rezoning and related Development Agreement, putting in place a sustainable plan that assures this iconic site will be respectfully reborn as a major activity center in a part of town that has lacked one.
- A central component in that plan is the revival of the May Bonfils Stanton Theater.
  - Renovate and update the theater on the Loretto Heights Campus
  - ADA/Accessibility updates
  - 400-car parking facility to adequately fulfill the inevitable need.
- The 2019 Theater Feasibility Study by Keen Independent, jointly funded by District 2, Denver Arts & Venues, Westside and Bonfils Stanton Foundation, identified a line-item list of necessary capital improvements to bring the 60-year-old facility up to current standards.
- The Keen study also documented a strong demand by users for a facility of this size, which is lacking in the market;
- The study also found that southwest Denver lacks reasonable access to cultural or performing arts venues since the theater closed five years ago.

### Cost

<table>
<thead>
<tr>
<th>Cost</th>
<th>$42,254,700*</th>
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<tbody>
<tr>
<td>Readiness</td>
<td>Conceptual/Planning Phase</td>
</tr>
<tr>
<td>Equity</td>
<td>The southwest Denver neighborhoods surrounding this project score among the lowest on our equity index, the project provides a place for community to conduct arts-related programming including classes and rehearsal spaces.</td>
</tr>
</tbody>
</table>

*Possible fundraising for portion of the capital cost. Philanthropy Expert, LLC has been retained to conduct a feasibility study for a capital campaign.*
Denver Center for the Performing Arts
General Obligation Bond Funding Request
Friday, June 18, 2021 | 8 – 10 a.m.
Janice Sinden, President & CEO and
Gretchen Hollrah, COO
DCPA MISSION STATEMENT

WE ENGAGE AND INSPIRE THROUGH THE TRANSFORMATIVE POWER OF LIVE THEATRE.
CORE VALUES

1. ACT WITH INTEGRITY
   • Held meaningful community conversations and post-show talkbacks
   • Updated policies and practices to advance transparency and collaboration

2. ADVANCE EQUITY, DIVERSITY AND INCLUSION
   • Provided training for staff and Trustees
   • Encouraged staff to create affinity groups around common interests
   • Launched a messaging campaign to promote respect and equity for internal and external audiences

3. PUT CUSTOMERS FIRST
   • Exceeded accessibility standards in Space Theatre renovation
   • Offered Spanish-language translation at select performances of American Mariachi and Native Gardens
   • Developed software to provide closed captioning on personal handheld devices at select Theatre Company performances
   • Offered our first sensory-friendly performances in conjunction with Theatre for Young Audiences

4. PROMOTE A CULTURE OF EXCELLENCE & INNOVATION
   • Launched Theatre for Young Audiences, providing scholarships for 80% of attendees

5. INVEST IN STATE-OF-THE-ART FACILITIES
   • Re-opened the newly renovated Space Theatre, enhancing accessibility, technology and overall patron experience
   • Participated in the passage of “Elevate Denver” to renovate the Bonfils lobby, Stage and Ricketson theatres
   • Trained staff on emergency response protocol and worked with the City to implement increased security measures in our venues
AT THE DENVER CENTER, WE BELIEVE:

- All people are equal
- Moments are shared
- Differences are valued
- Discussion is encouraged

We respect that everyone experiences our stories differently.
THEATRE COMPANY
Powerful performances with a personal touch, all crafted by our talented team

EDUCATION & COMMUNITY ENGAGEMENT
Opportunities that inspire creativity, theatre skills, and storytelling for artists of all ages

BROADWAY
Our taste of the Great White Way with award-winning tours served Big Apple big

EVENT SERVICES
Our designers, managers and technical specialists use innovation to create extraordinary occasions

OFF-CENTER
Unconventional experiences that connect people and transcend what theatre can be

CABARET
Get up close and personal with Broadway-sized talent in a casual setting
ARTISTIC IMPACT

1,143 PERFORMANCES
850,782 ATTENDANCE

43 SHOWS
29,891 SUBSCRIBERS
8,442 $10 SCFD TICKETS

$193.4M ECONOMIC IMPACT
EDUCATION IMPACT

231 UNIQUE SCHOOLS
2,125 EDUCATIONAL OPPORTUNITIES
134,826 CONTACT HOURS
12,354 SCHOLARSHIPS VALUED AT $300,357

144,229 ENGAGED STUDENTS
COMMUNITY IMPACT

DCPA BEGINS FIVE-YEAR STRATEGIC PLAN

In Fall 2019, we embarked on a Strategic Planning process. Led by AMS Planning & Research Corporation, the initial goal was to gather input from Fugen, team members, and the community to help set a course for the next five years. More than 500 individuals representing cultural organizations, educators, patrons, and volunteers joined us for one or eight Town Hall sessions held throughout the metro area. Their input will now help us shift focus to the development of a Strategic Recovery Plan as we return to full strength in FY22.

More than 530 committed individuals gave voice to their questions, hopes and dreams for the future of the DCPA.

LIBRARIES EXTEND REACH INTO SEVEN-COUNTY METRO AREA

Whether our educators participated in Denver Public Library’s Performance Library program for children or the Mobile Library visited our Theatre for Young Audiences program, the DCPA has had a long and fruitful relationship with area libraries. In FY20, libraries throughout our metro area enthusiastically hosted our Strategic Planning Town Hall meetings, shared discounts for upcoming productions, displayed community boards to solicit feedback in conjunction with Avenue 520 and attended post-show discussions that, in turn, took the impact of theatre back to our ever-expanding neighbor hood.

We expanded our reach thanks to Anythink Libraries, Arapahoe Libraries, Broomfield Library System, Denver Public Library System, Douglas Library System and Jefferson Library System.

104 partnerships
1,765 guests at invited dress rehearsals
62,401 free or discounted tickets or classes
$332,519 value of vouchers, scholarships and donated space
VENUE IMPACT
HELEN BONFILS THEATRE COMPLEX

194 RENTAL AND PARTNER EVENTS
60,390 GUESTS UTILIZING VENUES
### Bonfils Critical Building Life/Safety Upgrades
- Complete fire suppression and sprinkler system requirements identified by Denver Fire Department, including fire pump, sprinkler riser and fire panel modifications to improve coverage.
- This will fulfill phased City requirements in areas of the building that have not yet been renovated.

<table>
<thead>
<tr>
<th>Cost</th>
<th>$3,431,400</th>
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</thead>
<tbody>
<tr>
<td>Readiness</td>
<td>System mapped, final phase of upgrades</td>
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<tr>
<td>Equity</td>
<td>Downtown, all populations</td>
</tr>
</tbody>
</table>

### Bonfils Lobby/Box Office Improvements
- Add a new lobby entrance and marqueses at the Bonfils Complex, with lobby redesign to create a more welcoming, dynamic space with increased offerings.
- Increased activation of the Bonfils and outdoor Galleria is a step to enliven, diversify and sustain the Arts Complex as envisioned in *The Next Stage*.

<table>
<thead>
<tr>
<th>Cost</th>
<th>$3,880,600</th>
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</thead>
<tbody>
<tr>
<td>Readiness</td>
<td>Concept design complete, final phase of upgrades</td>
</tr>
<tr>
<td>Equity</td>
<td>Downtown, all populations</td>
</tr>
</tbody>
</table>

### Jones Theatre & Lobby Renovation & Accessibility Improvements
- Reconfigure stage and add telescoping seating, with other lobby, exterior, ramp and stair improvements.
- These renovations will create a flexible and affordable space for use by arts and culture community groups.

<table>
<thead>
<tr>
<th>Cost</th>
<th>$8,597,100</th>
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</thead>
<tbody>
<tr>
<td>Readiness</td>
<td>Concept design complete</td>
</tr>
<tr>
<td>Equity</td>
<td>Downtown, all populations</td>
</tr>
</tbody>
</table>
Denver Museum of Nature and Science
2021 Denver Bond Program
DMNS Project Proposals
GO Bond Executive Committee
June 18, 2021
DMNS Introductions

• Ed Scholz, VP of Finance and Business Operations
  • Jeff Joplin, Director of Facilities
  • Jamie Klein, Future First Project Manager
DMNS Building Over Time
DMNS Building Over Time
OUR MISSION
Be a catalyst! Ignite our community’s passion for nature and science.

OUR VISION
The Denver Museum of Nature & Science envisions an empowered community that loves, understands, and protects our natural world.

OUR CORE VALUES
• We love science.
• We are curious, creative, and playful.
• We cultivate relationships: with each other, diverse communities, the environment, and for our future.
• We think critically and act with empathy.
OUR STRATEGIC OBJECTIVE

Increase the number and diversity of people who connect with the Museum around nature and science in ways that are meaningful to them.
OUR STRATEGIC PLAN AIMS

- Catalyze the next generation of innovators, explorers, problem solvers, and critical thinkers
- Make science accessible, understandable, fun, and meaningful
- Contribute to a strong and vibrant future for Colorado
OUR MUSEUM AUDIENCE

- In 2019, served 2.3 million people (1.4 million onsite and 845,000 offsite)
- Typically, a third or more of all those served are served for free
- 74% metro Denver, 87% Colorado, 13% US outside of CO
- Serve nearly 300,000 students and teachers annually
- Offsite attendance increased from 7% of total audience in 2014 to 38% of our audience in 2019
Proposal #1  – FUTURE FIRST

Today’s learners are more diverse than ever. Future First will offer mind-expanding opportunities to explore our planet and our relationship to it and each other through science stories and environments that are captivating and welcoming to groups of friends and family, alike.

TIMELINE:
Concept & Schematic Design: Complete Design Development: through 2022 Fundraising Feasibility Study: Q2 2021- Q1 2022 Construction and Opening: 2023 / 2024

PROJECT COST:
$41M

FUNDING:
Raised to date: $11,106,000 Construction (GO Bond request): $14,096,000 Remainder to Raise: $16,347,700
COMMUNITY CO-CREATION

- All seven SCFD counties represented
- Community involved in every phase, over several years
- Thousands of people engaged through surveys, online and in-person focus groups
- Resulted in favorite content areas, preferred engagement techniques and overall design direction

“Exploring, discovering, and creating, are science!”

“I want the Museum to make me an expert, to allow me to share my own knowledge while I’m learning something new.”

“I think it’s really innovated, it’s really thinking beyond the box, I don’t know of another museum that does something like that, so I’m really excited!”
Big Idea:

Our planet is changing at an unprecedented rate. By understanding our relationship as humans to the natural world and the ways in which our behavior and our biases—both conscious and unconscious—contribute to this change, we can activate our capacity for creativity and conscious action.
“[I want to be]...moving between large, monumental objects and up-close interesting gems and minerals.” -- community member

“...my kids like spaces they can enter into and become a part of, be surrounded on all sides. They can feel, touch and experience the area, maybe it’s like a real cave: hidden gems around corners. Maybe there’s a small space to crawl under, maybe have to dig out a gem...really gets their imaginations going!” – community member
Proposal #2 – CRITICAL DEFERRED MAINTENANCE

This will address the next group of deferred maintenance projects including skylight replacement; roof replacement; and HVAC, electrical and life safety upgrades. These systems are critical to the Museum’s operation in providing a safe environment for our guests, exhibits and collections. They are part of an integrated approach in reducing energy consumption, which is necessary in achieving Denver’s 80 x 50 Climate Action Plan.

TIMELINE:
Design phase:  Ready to initiate construction documents, will be project ready by bond issuance.
Construction:  2022-2024

PROJECT COST:
$14.8M

FUNDING:
Without bond funding, these projects will be accomplished using City CIP funding (currently at $350K/year) which will take decades to complete. Additionally, this does not address any other projects on the Museum’s CIP list over this same period of time.
Denver Museum of Nature & Science

Future First

The Future First Initiative will transform three of the Museum’s oldest buildings (opened in 1908, 1918, 1928) in the heart of the first floor into a brand new, 20,000 s.f., community-driven exhibit experience designed to be a bi-lingual, repeatable and dynamic guest experience.

Today’s learners are more diverse than ever. Through two all-new experiences – Choose Your Adventure and Gems & Minerals – Future First will offer mind-expanding opportunities to explore the wonders of our planet and our relationship to it and each other through immersive environments, innovative media and scientific storylines driven by our guests’ own curiosities.

Critical Deferred Maintenance

This project encompasses multiple projects within the 14 building, 113 year old Museum. Project scopes include the replacement of 35+ year old skylights, HVAC equipment, fire alarm system, emergency lighting and roofing systems.

These systems are critical to the Museum’s operation in providing a safe environment for our guests, exhibits and collections as many of these systems are interconnected through the central plant operation. These systems are part of an integrated approach in reducing electrical consumption and are necessary in achieving Denver’s 80 x 50 Climate Action Plan.

<table>
<thead>
<tr>
<th>Cost</th>
<th>$14.1M</th>
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</thead>
<tbody>
<tr>
<td>Readiness</td>
<td>Conceptual &amp; Schematic Design complete</td>
</tr>
<tr>
<td>Equity</td>
<td>Denver metro region, all populations</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Cost</th>
<th>$14.8M</th>
</tr>
</thead>
<tbody>
<tr>
<td>Readiness</td>
<td>Ready to initiate Construction Documents.</td>
</tr>
<tr>
<td>Equity</td>
<td>Denver metro region, all populations</td>
</tr>
</tbody>
</table>
Denver Botanic Gardens
DENVER BOTANIC GARDENS

MISSION: TO CONNECT PEOPLE WITH PLANTS, ESPECIALLY PLANTS FROM THE ROCKY MOUNTAIN REGION AND SIMILAR REGIONS AROUND THE WORLD, PROVIDING DELIGHT AND ENLIGHTENMENT TO EVERYONE.

CORE VALUES: DIVERSITY, RELEVANCE, SUSTAINABILITY AND TRANSFORMATION.

VISION: TO CREATE GARDENS AND EXPERIENCES FOR ALL PEOPLE.

PROJECTS: RESOLVE ACCESSIBILITY GAPS, REVITALIZE GARDENS, SAVE WATER, INCREASE SOLAR ENERGY PRODUCTION, CONDUCT VITAL REPAIRS.

TOTAL COST: $5,828,900
DEDICATION TO IDEA PRINCIPLES AND COMMUNITY IMPACT

The Gardens has worked vigorously for over a decade to advance inclusion, diversity, equity and accessibility. Visitors now reflect the whole community and over 80 partnerships with organizations that work with the underserved have revolutionized programs and outreach. A board, idea committee and staff leadership oversee projects including Urban Food Initiatives, Center for Global Initiatives, One World One Water, Shuttle Program (Free Access and Transportation), School Access Programs, Urban Advantage, Growing Scientists, Therapeutic Horticulture, Veterans to Farmers, Horticulture Outreach.
REPAIR AND SUSTAINABILITY PROJECTS

OVERVIEW: THESE PROJECTS WILL REPAIR AND SEAL ROOFS AND PARKING STRUCTURE, ADD A 70,000 KWH SOLAR ARRAY, REPAIR WATERWAYS TO STOP LEAKS AND REBUILD WALKWAYS TO INCREASE ACCESSIBILITY.

READINESS: ALL PROJECTS ARE READY TO COMMENCE WITH FUNDING.

EQUITY: THESE PROJECTS WILL ENABLE THE GARDENS TO BETTER SERVE ALL POPULATIONS. FOCUS IS ON SUSTAINABILITY AND ACCESSIBILITY.

TOTAL COST: $1,527,610
GARDEN REVITALIZATION AND RENOVATION PROJECT

OVERVIEW: THERE ARE THREE GARDENS (HALF OF PLANTASIA, BIRDS AND BEES WALK AND SOUTH AFRICAN PLAZA) ALONG THE SOUTHERN AREA OF THE GARDENS THAT ARE NOT ENTIRELY ACCESSIBLE AND REPRESENT DUPLICATIVE OR OBSOLETE COLLECTIONS. THIS PROJECT WILL TIE THE PROJECTS INTO A FASCINATING AND ACCESSIBLE EXPERIENCE.

READINESS: FINAL DESIGN WILL BE READY IN THE AUTUMN OF 2021 WITH CONSTRUCTION PHASED IN FROM 2022 TO EARLY 2023.

EQUITY: THIS PROJECT WILL ADD RELEVANT AND ACCESSIBLE EXPERIENCES TO ALL PEOPLE.

TOTAL COST: $4,301,290
Denver Zoo
City of Denver

2021 Bond Committee
A Wildlife Education and Conservation Leader

- Consistently recognized as one of the best zoos in the nation. Named one of the Top 10 Zoos in the Country by USA Today in June 2021.
- Home to over 3,000 animals and 600 species on 80 beautiful acres.
- Welcomed over 1.8 million visitors in 2019; 1 million visitors received free or discounted tickets.
- Access to Awe scholarship fund provides Zoo access and education to over 40,000 recipients.
- Provided education programming to more than 80,000 students at the Zoo and brought programming to over 45,000 citizens in 2019.
- Since 1996, participated in more than 600 conservation projects in 62 countries and here in Colorado.
- Denver Zoo campus houses nearly 100 City buildings, some dating back more than 100 years.
- Accredited by both the Association of Zoos and Aquariums and American Humane
- Denver Zoo has created and will continue to consult community advisory groups to inform campus infrastructure projects and program. These groups are comprised of local residents with diverse lived experiences.
Accessible and Safe for All

Pathways, Lighting, and Accessibility

- Denver Zoo seeks to increase accessibility and safety through reflective concrete pathways that can withstand Colorado’s seasonal changes and additional solar lighting.
- Existing blacktop pathways bow and flex with the seasons, creating a significant maintenance challenge. Historical slope angles create challenges for wheelchairs and strollers. Antiquated inefficient lighting does not provide safe movement through the campus and is not aligned with our sustainability goals.
- The large and growing Denver Spanish-speaking community will feel more welcome and comfortable with integrated bilingual signage throughout the 80 acre Zoo campus. Signs will be made out of recycled materials.

Cost | $3.75M
---|---
Readiness | 80%
Equity | Denver Zoo guests representing all populations

Restrooms for All

- Denver Zoo is one of the most visited attractions in Colorado and the most popular destination in Denver with nearly 2 million guests annually. Our guests need updated, functional bathrooms that are adapted to our community’s needs.
- New and renovated restrooms will allow for gender neutral use, adult changing rooms, family wellness rooms and ADA compliant amenities.
- Denver Zoo completed ADA assessments on all of our restrooms to drive the design of this remodel and insure our restrooms are accessible for all.
- Gender-inclusive restrooms offer equitable access to all guests.

Cost | $1.5M
---|---
Readiness | 80%
Equity | Denver Zoo guests representing all populations
Sustainability

**Safe and Efficient**
- Discovery & Primate Panorama require new roofs and replacement of antiquated and inefficient mechanical heating, cooling and boiler systems.
- These multiple City-owned buildings house over 1,000 animals, plus staff and are visited annually by 1.8 million visitors. Guest, staff and animal safety are our priority.
- Tropical Discovery’s iconic glass pyramid is failing and requires replacement. Energy efficient glass panes cover 13,000sf and the replacement of aging and inefficient boilers will help the Zoo and City reach their sustainable energy goals.
- Primate Panorama will need similar HVAC replacement and upgrades and a replacement of multiple roofs to reduce energy use.

<table>
<thead>
<tr>
<th>Cost</th>
<th>$3.6M</th>
</tr>
</thead>
<tbody>
<tr>
<td>Readiness</td>
<td>80% Tropical Discovery and 65% Primate Panorama</td>
</tr>
<tr>
<td>Equity</td>
<td>Denver Zoo guests representing all populations</td>
</tr>
</tbody>
</table>

**Landscape Detention Restoration**
- Denver Zoo is committed to ensuring clean water for the Platte River and alignment with CDPHE stormwater draining guidelines. Regrading, new irrigation systems, and new underground piping are required to meet the state’s current code for wastewater management, with the ultimate goal to convert the present-day site into a rain garden/water quality detention area.
- Denver Zoo is situated over a large storm pipe that discharges directly into the Platte River. This project will help to improve the water quality of the Platte River which is our local waterway, moving us closer to the City’s goal of making the downtown Denver section of the Platte River safe for community use.

<table>
<thead>
<tr>
<th>Cost</th>
<th>$682K</th>
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<tbody>
<tr>
<td>Readiness</td>
<td>100%</td>
</tr>
<tr>
<td>Equity</td>
<td>Denver Zoo guests representing all populations</td>
</tr>
</tbody>
</table>
Park and Charge

Elevators and Charging Stations

- Denver Zoo’s main parking structure has over 500 parking spaces and is used morning, day and night. With the growing population of EV drivers, having a place to park and charge while visiting the Zoo is an increasing need.

- The addition of 9 EV charging stations and improvements to guest ramps and elevators create a more accessible experience and encourages carbon footprint reduction.

- With visitation growing, antiquated elevators are not meeting our needs, nor providing adequate accessibility for all guests. The modernization of two existing elevators and the addition of a third elevator to the parking structure will provide a safe and more efficient system for accessing all levels of the parking structure.

- Improvements to existing pedestrian ramps, staircases and other maintenance needs for the 20-year-old parking structure will make it safer and more accessible.

<table>
<thead>
<tr>
<th>Cost</th>
<th>$2.2M</th>
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<tbody>
<tr>
<td>Readiness</td>
<td>80%</td>
</tr>
<tr>
<td>Equity</td>
<td>Denver Zoo guests representing all populations</td>
</tr>
</tbody>
</table>
Questions?

Sustainability
Tropical Discovery Pyramid and Mechanical Replacements
Primate Roof Replacements
PLD and Storm Water Improvements
Pathway and Lighting Improvements
Restroom Renovations
Parking Garage Improvements
Bilingual Signage

Accessibility and Safety

Diversity and Equity
Denver Health and Hospital Authority
Westside Family Health Center Replacement Clinic - Summary

- Current Sam Sandos Westside Family Health Center is an integral part of the Sun Valley community, providing comprehensive and integrated care for families since 1968.
- However, the current building is old and outdated and does not meet the needs of the community, one of the poorest in the state.
- Renovating the old facility is not economically or operationally viable and would take Denver Health out of the community for an extended period of time.
- **New Westside Family Health Center would provide additional space to serve the healthcare needs of the diverse community, as well as offer a more welcoming and comfortable clinic for patients in the area.**

<table>
<thead>
<tr>
<th>Cost</th>
<th>$50.6 M</th>
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<tbody>
<tr>
<td>Readiness</td>
<td>Facilities study and programming; land option identified/acquired</td>
</tr>
<tr>
<td>Equity</td>
<td>District 3 – Sun Valley Neighborhood, provides care to all underserved and vulnerable populations</td>
</tr>
</tbody>
</table>
Denver Health is committed to providing care to underserved and vulnerable populations. New Health Center will be in the Sun Valley neighborhood, which is the lowest income neighborhood in Denver, but the facility’s reach will extend beyond the Sun Valley borders. Sun Valley is a very diverse community with many languages, including Spanish, Vietnamese, Somali, Arabic, and many others. Very young population with many residents below 18

<table>
<thead>
<tr>
<th>Language</th>
<th>Patients</th>
<th>Percent</th>
</tr>
</thead>
<tbody>
<tr>
<td>English</td>
<td>15,460</td>
<td>59.5%</td>
</tr>
<tr>
<td>Spanish</td>
<td>9,621</td>
<td>37.0%</td>
</tr>
<tr>
<td>Vietnamese</td>
<td>202</td>
<td>0.8%</td>
</tr>
<tr>
<td>Somali</td>
<td>82</td>
<td>0.3%</td>
</tr>
<tr>
<td>Maay Maay</td>
<td>75</td>
<td>0.3%</td>
</tr>
<tr>
<td>Arabic</td>
<td>74</td>
<td>0.3%</td>
</tr>
<tr>
<td>Other</td>
<td>62</td>
<td>0.2%</td>
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<tr>
<td>Unknown</td>
<td>54</td>
<td>0.2%</td>
</tr>
<tr>
<td>Swahili</td>
<td>41</td>
<td>0.2%</td>
</tr>
<tr>
<td>Chinese</td>
<td>31</td>
<td>0.1%</td>
</tr>
<tr>
<td>French</td>
<td>29</td>
<td>0.1%</td>
</tr>
<tr>
<td>Amharic</td>
<td>23</td>
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<tr>
<td>Sign Language</td>
<td>22</td>
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<tr>
<td>Cantonese</td>
<td>21</td>
<td>0.1%</td>
</tr>
<tr>
<td>Nepali</td>
<td>19</td>
<td>0.1%</td>
</tr>
<tr>
<td>Mandarin</td>
<td>17</td>
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</tr>
<tr>
<td>Oromo</td>
<td>16</td>
<td>0.1%</td>
</tr>
<tr>
<td>Russian</td>
<td>13</td>
<td>0.1%</td>
</tr>
<tr>
<td>Tigrinya</td>
<td>12</td>
<td>0.0%</td>
</tr>
<tr>
<td>Mongolian</td>
<td>11</td>
<td>0.0%</td>
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<table>
<thead>
<tr>
<th>Race/Ethnicity</th>
<th>Patients</th>
<th>Percent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Asian</td>
<td>596</td>
<td>2.3%</td>
</tr>
<tr>
<td>Black/African American</td>
<td>1,706</td>
<td>6.6%</td>
</tr>
<tr>
<td>Hispanic</td>
<td>19,542</td>
<td>75.2%</td>
</tr>
<tr>
<td>Other</td>
<td>648</td>
<td>2.5%</td>
</tr>
<tr>
<td>White</td>
<td>3,488</td>
<td>13.4%</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>Federal Poverty Level (Income %)</th>
<th>Patients</th>
<th>Percent</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. 100% and below</td>
<td>18,069</td>
<td>69.5%</td>
</tr>
<tr>
<td>2. 101% - 150%</td>
<td>2,784</td>
<td>10.7%</td>
</tr>
<tr>
<td>3. 151% - 200%</td>
<td>979</td>
<td>3.8%</td>
</tr>
<tr>
<td>4. Over 200%</td>
<td>663</td>
<td>2.6%</td>
</tr>
<tr>
<td>5. Unknown</td>
<td>3,479</td>
<td>13.4%</td>
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</table>

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<thead>
<tr>
<th>Sex</th>
<th>Patients</th>
<th>Percent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Female</td>
<td>15,975</td>
<td>61.5%</td>
</tr>
<tr>
<td>Male</td>
<td>10,003</td>
<td>38.5%</td>
</tr>
</tbody>
</table>
Patients will receive team based, patient centered care

Existing clinic is 45,500 square feet and a new clinic would be 54,000 square feet; a modern clinic will allow more efficient use of space and therefore more patient visits

The larger and more efficient facility will allow Denver Health to expand existing services, including the following:

- Primary care clinic — adult and pediatric
- Dental clinic — adult and pediatric
- Women’s health clinic
- Title X family planning
- Full-service pharmacy
- Laboratory
- COVID testing and vaccine services

- Mental health
- Social work
- Suboxone Treatment
- Special Supplemental Nutrition Program for Women, Infants and Children (WIC)
- Enrollment specialists for health insurance
- Patient care navigation
- Language interpretation services
Denver Health has purchased two parcels of land near the current clinic and is looking to purchase additional land for parking purposes. New building can still be constructed without the additional land, but a parking garage would need to be built; cost of the garage is similar to the estimated cost of the land, so the two options would be similar in cost.

Denver Health will be solely responsible for the project but will involve the local community in the construction and progress of a new clinic. We estimate over 200 new construction jobs will be created; additionally, partnerships will be explored with local businesses that hire from the neighborhood (café, grounds maintenance, etc.).
QUESTIONS?
Requests for Additional Information
Proposed Schedule

- **Meeting #1 (June 11th)** – Orientation, Education, Equity, Guiding Principles discussion
- **Meeting #2 (June 14th)** – Proposed project presentations by city agencies
- **Meeting #3 (June 18th)** – Proposed project presentations by cultural/partner institutions
- **Meeting #4 (June 21st)** – Community engagement feedback, project economic/jobs analysis, internal project evaluation overview, project discussion
- **Meeting #5 (June 23rd)** – Scenario deliberation and recommendation