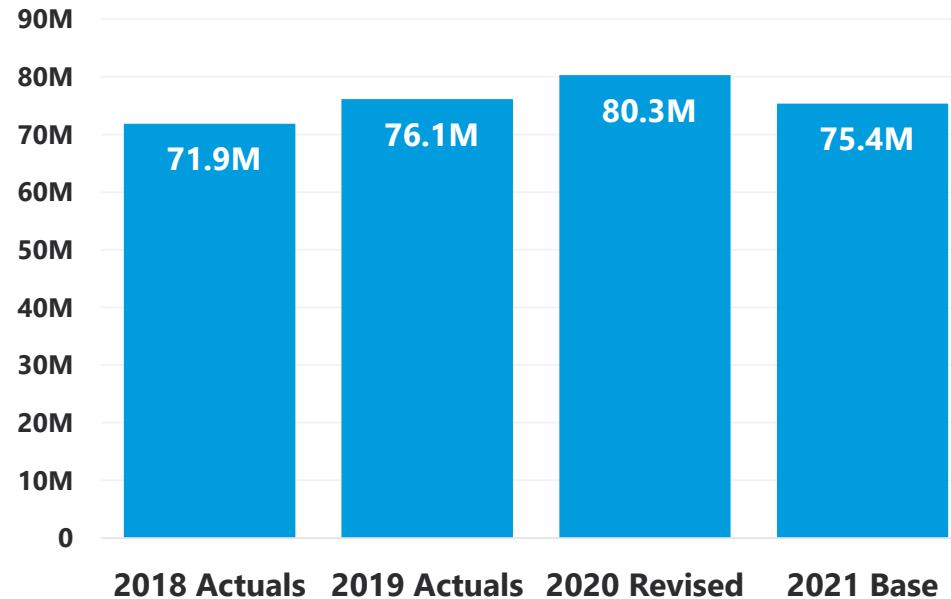


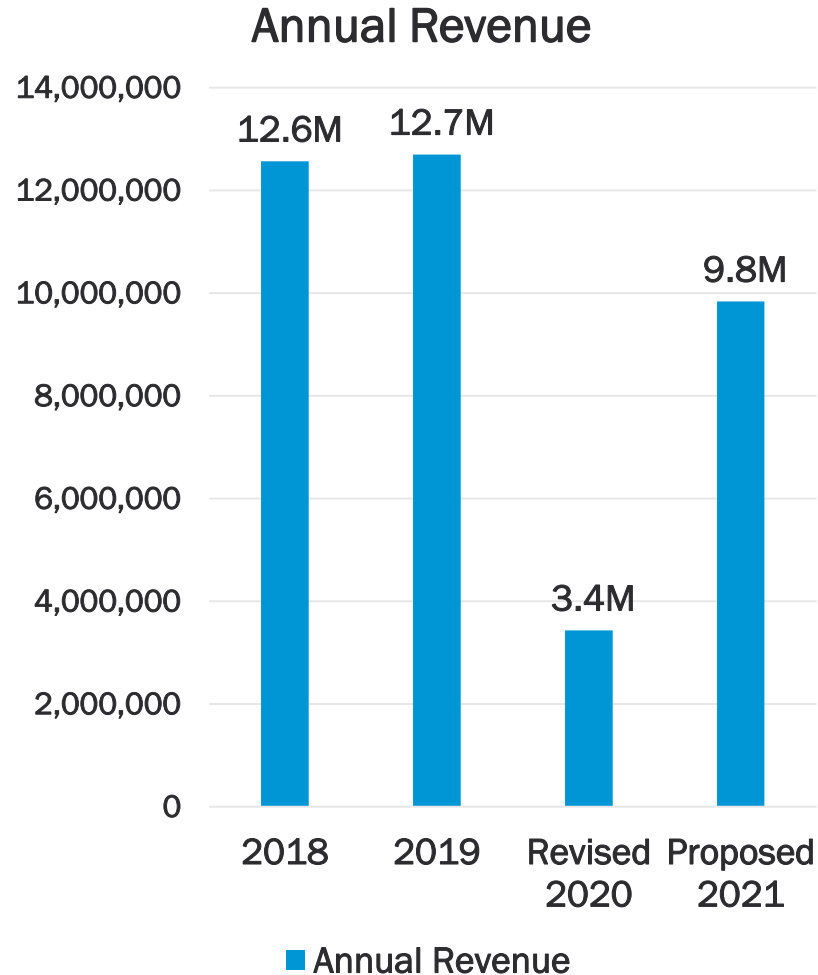
Agencywide Expenditures & FTE Changes

Total FTE



Total Expenses

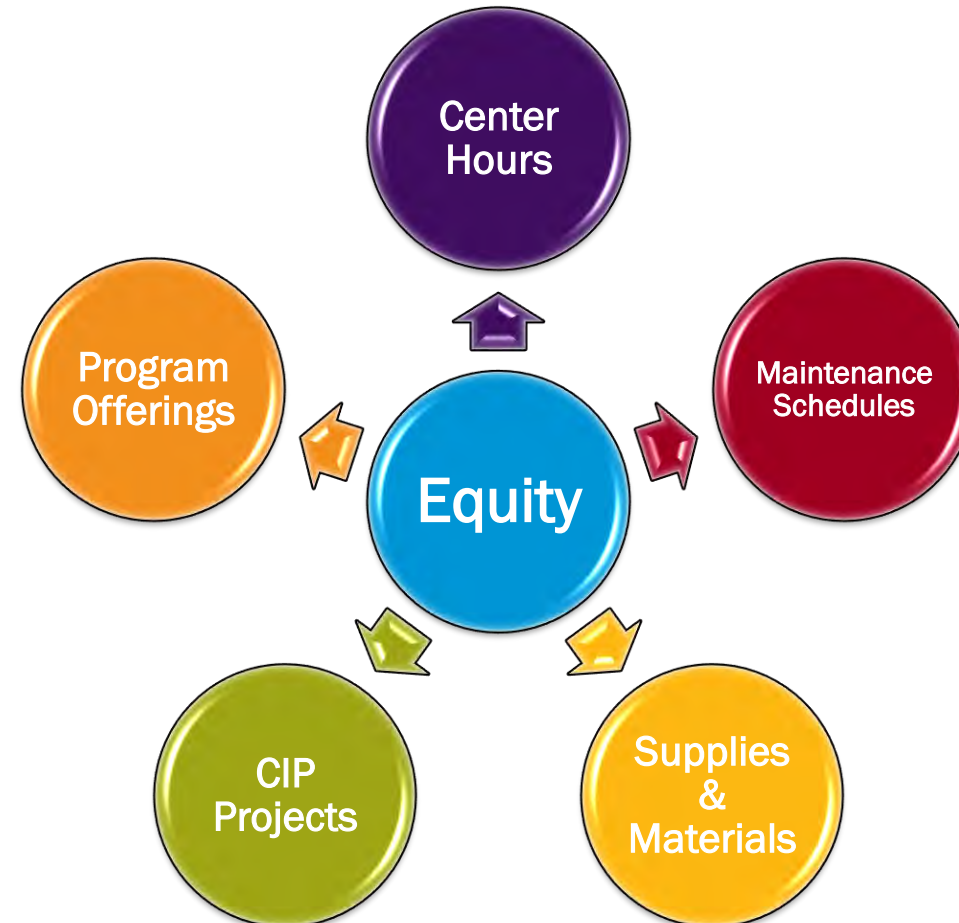




- **Types of Revenue**
 - Recreation program fees
 - Recreation membership fees
 - Permitting fees
- **When will we open?**
 - Assuming full operations by April 15, 2021

2021 Budget

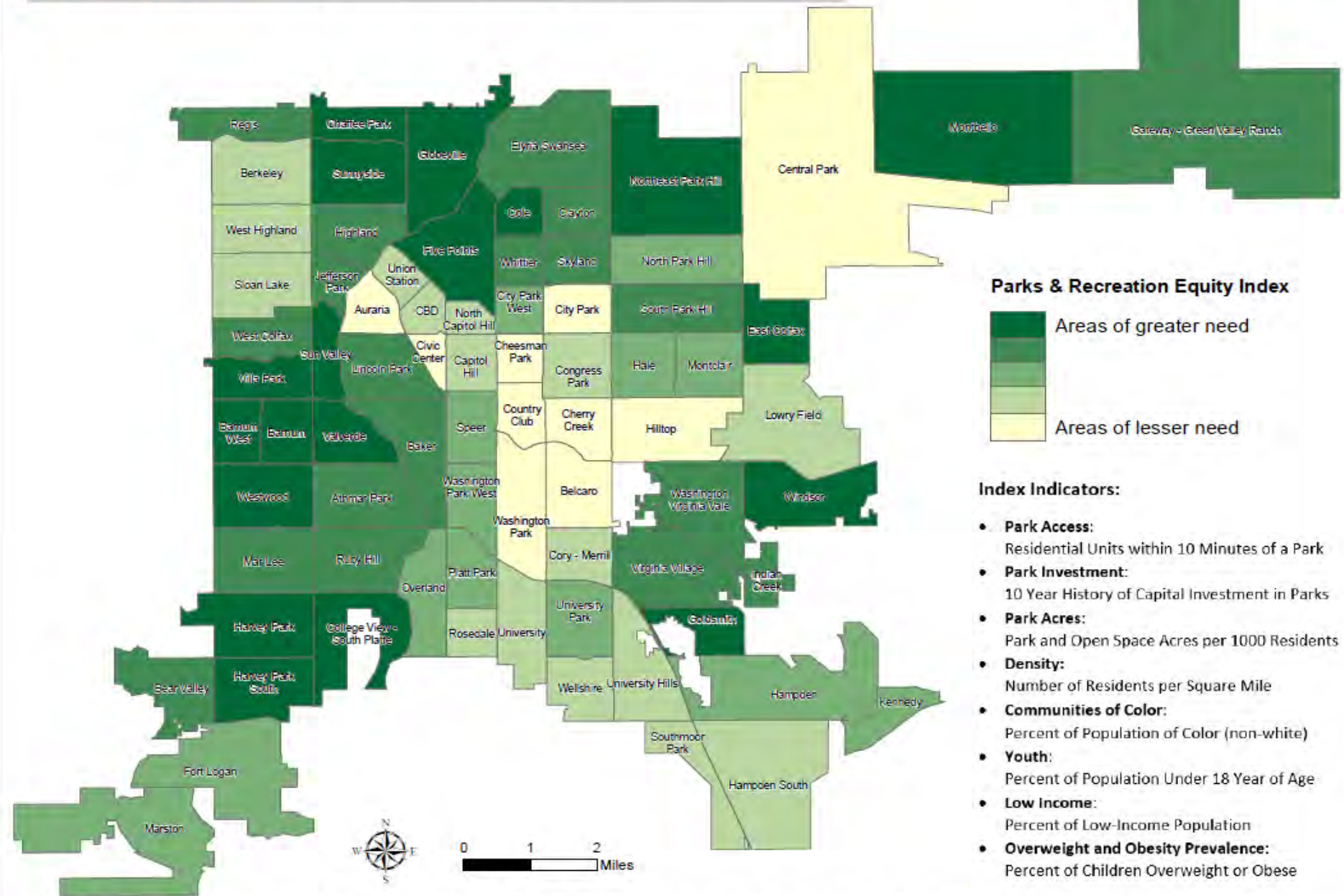
- Service Reductions
 - Game Plan
 - Balanced Approach
 - Engaged Department Leaders
 - Reductions Departmentwide
 - Protect Key Services
 - Avoid Layoffs – service driven industry
 - Applied Equity Lens To Our Decisions





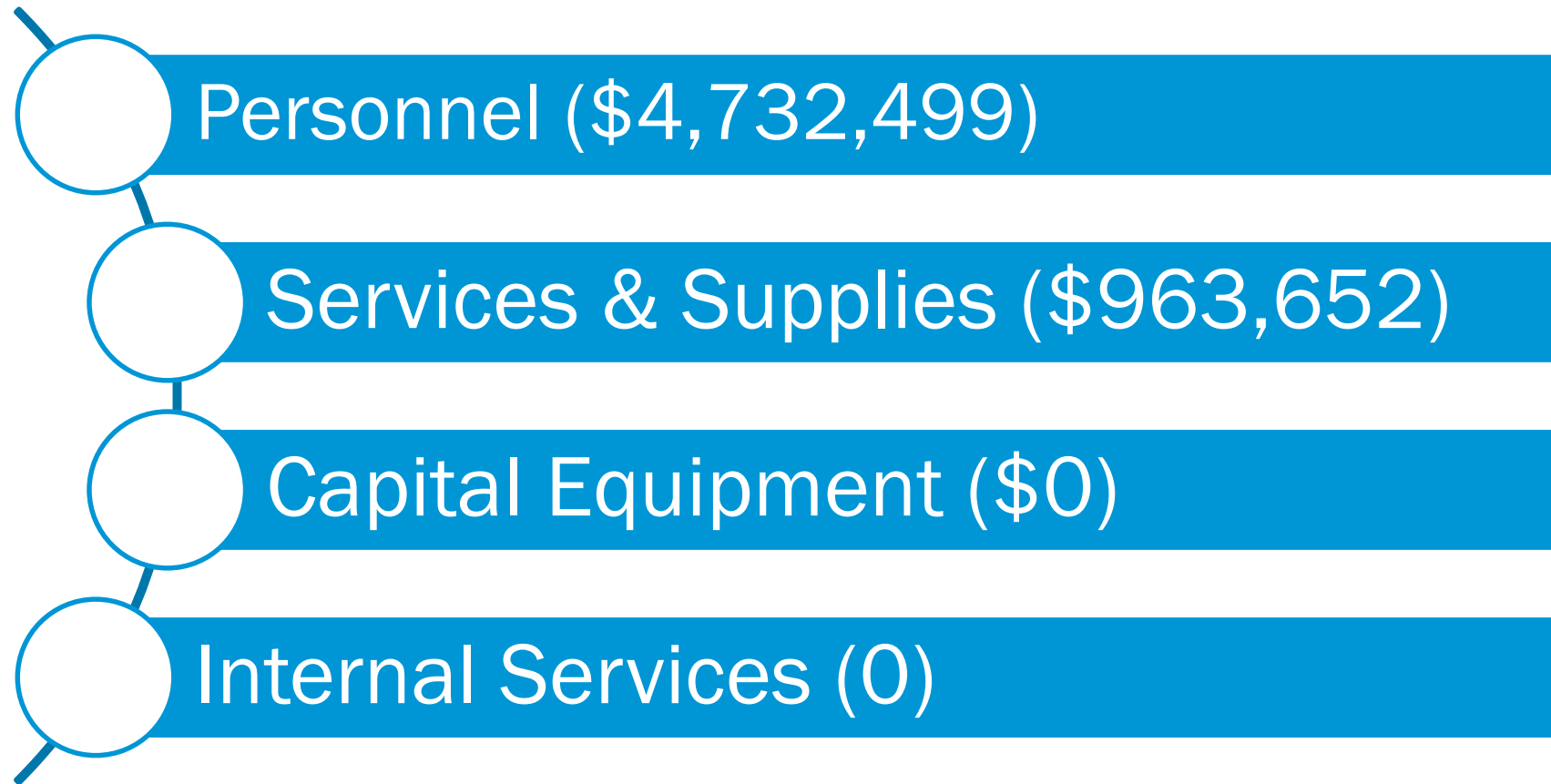
DENVER Neighborhood Equity Index 2020

PARKS & RECREATION

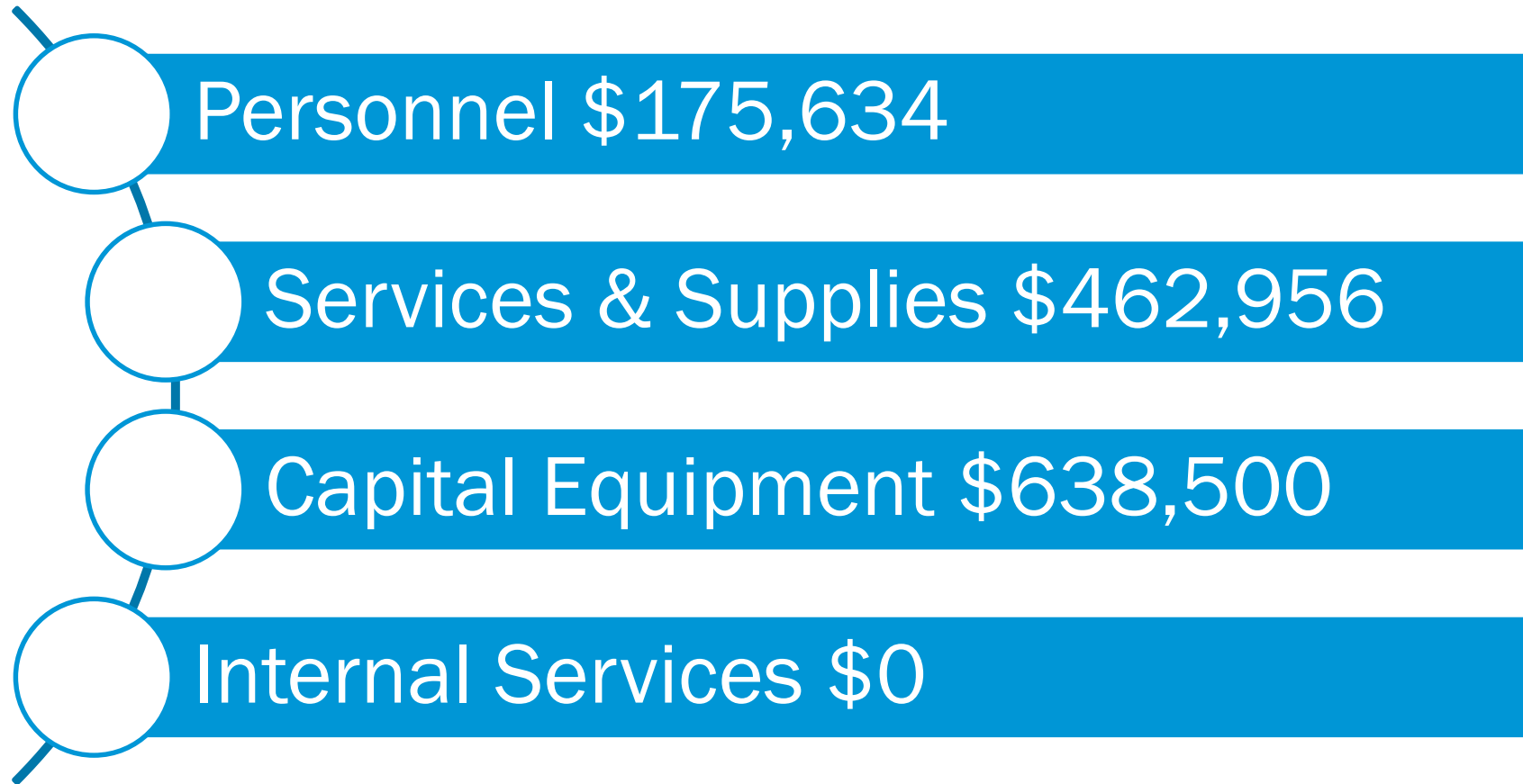


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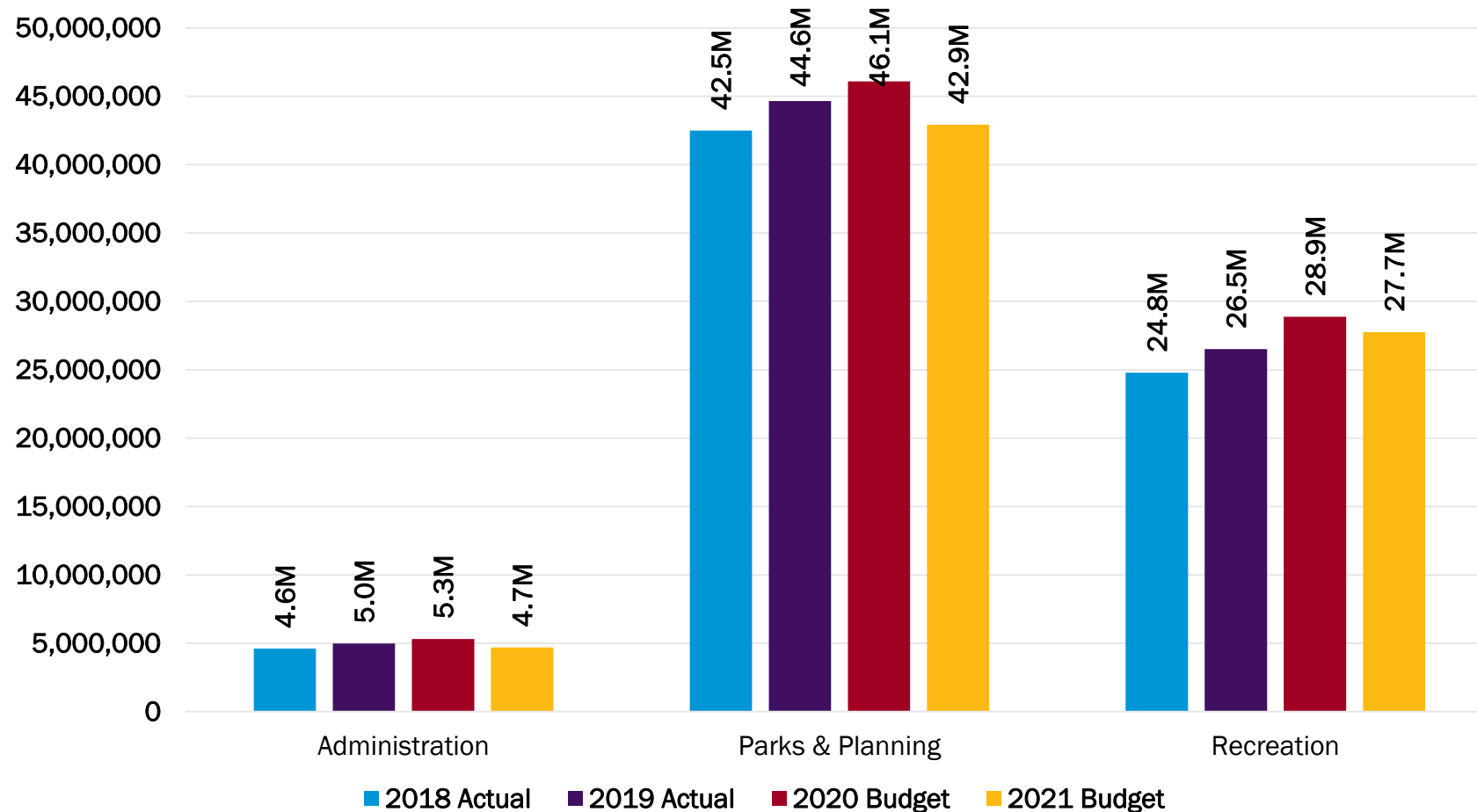
Agency Reductions



Agency Expansions



YOY \$ (General Fund) Change



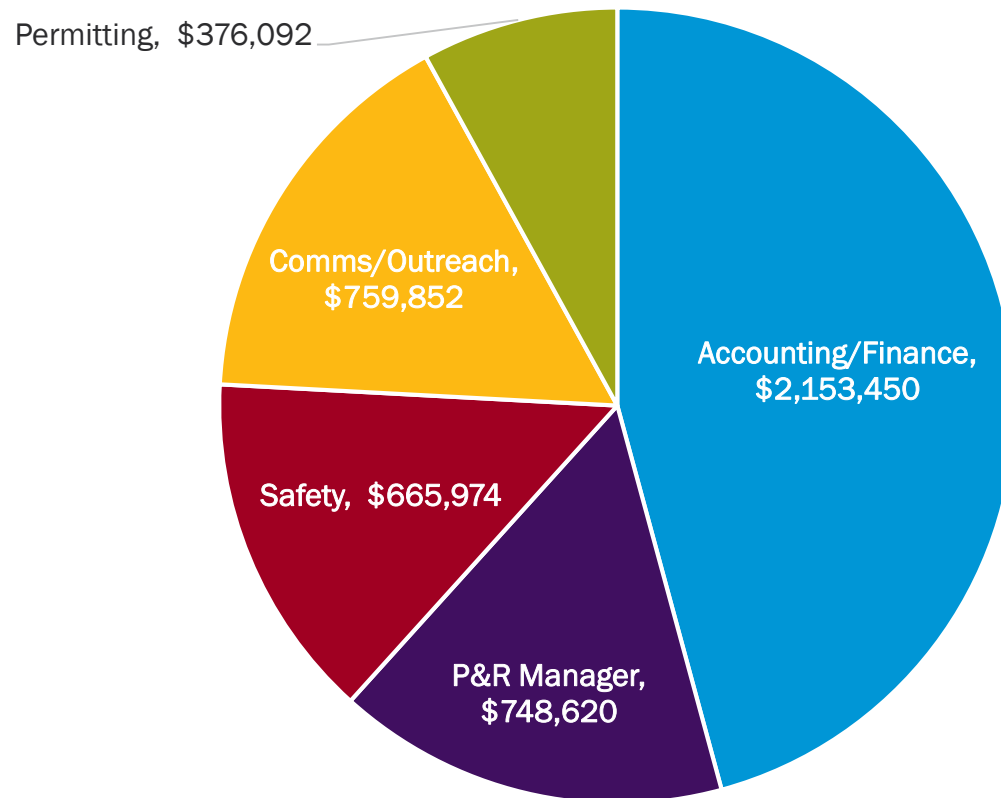
Parks and Recreation

Agencywide Key Budget Changes

Key Budget Changes		
Description	Financial Change	Key Impacts
Minimum wage increase	\$699,800	Increase to Recreation Division on-call wages.
Special Incentive Retirements 19.0 FTE	(\$1,788,000)	We will discuss these impacts under each division.
Reduction in salary expenses in General Fund for staff time spent on capital projects	(\$1,054,700)	A reduction in personnel due to charging the salary portion of positions for time spent supporting the delivery of GO Bond and CIP projects to the Elevate Denver Bond program and Capital Improvement Program for 2021. There are no impacts to planned projects as a result of this financial action.

Administration Division 2021 Budget by Expenditure Activity

The **Administration Division** - Provides overall strategic leadership for the department, with a vision of sustainability, equity, and strong economics. The division is comprised of the Manager's Office, Community Engagement, Partnerships, Finance/Accounting, Contract Management, Marketing/Communications, Technology, Permitting and Safety.



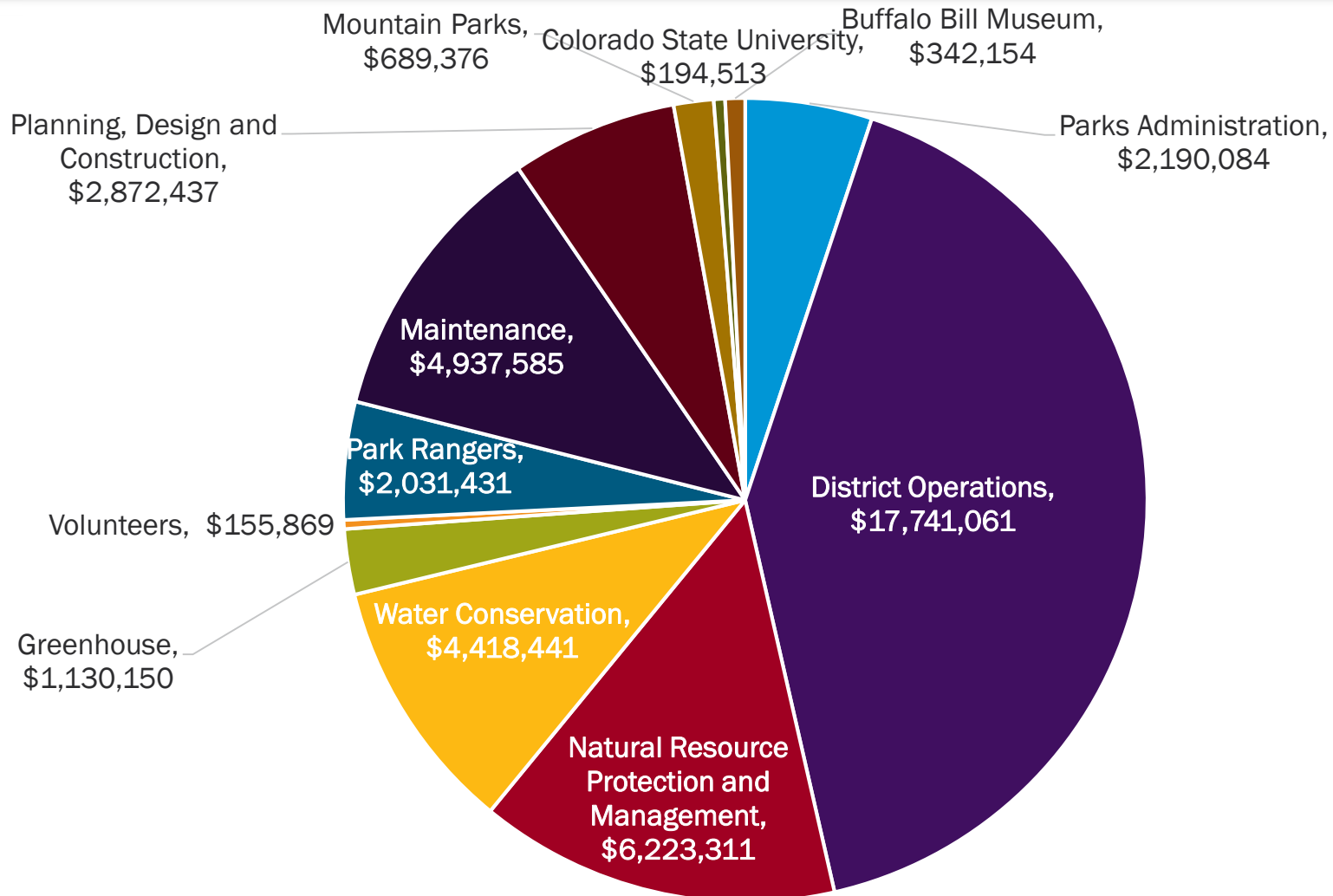
Administration Division

Key Budget Changes

Reductions		
Description	Financial Change	Key Impacts
Administrative Support Positions (3.40 FTE)	(\$191,700)	1.0 Contract Administrator; 1.0 Permitting Staff, 2.4 Accounting Techs; delays in response time for permits and accounting related deadlines will be a result of these reductions.
Supplies, Services, On-calls	(\$95,000)	Agencywide reduction to training and education. Reductions in on-call dollars. The key impact is staff morale due to the reduction in training and education.



Parks and Planning Division 2021 Budget by Expenditure Activity





Parks and Planning Division Impact Overview

Reduced Frequency of Park Maintenance Tasks

- Trash Collection
- Mowing
- Trimming
- Less Flowerbeds Planted

Not Impacted

- Trees planted
- Water

COVID-19 Continued Response

- Handwashing stations
- Residential Snow Response Parks CDL's to Support DOTI due to staffing reductions.



Parks Division

Key Budget Changes

Reductions		
Description	Financial Change	Key Impacts
Reduction in Parks Division FTE's.	(\$1,113,500)	A decrease in personnel services to freeze the equivalent of 7.13 full-time positions for part or all of 2021 and reducing budget available to hire part-time employees. Decrease of 80-100 part-time employees in parks.
Parks Division Services/Supplies	(\$525,000)	Three parts to this reduction. (\$175,000) urban park maintenance contracted services such as portolets and median maintenance; (\$250,000); construction project management consulting; (\$100,000) Forestry SmartAsh Media Campaign.
Forestry On-calls	(\$315,000)	Mitigating this reduction by utilizing a special revenue fund to continue planting, watering and pruning trees.



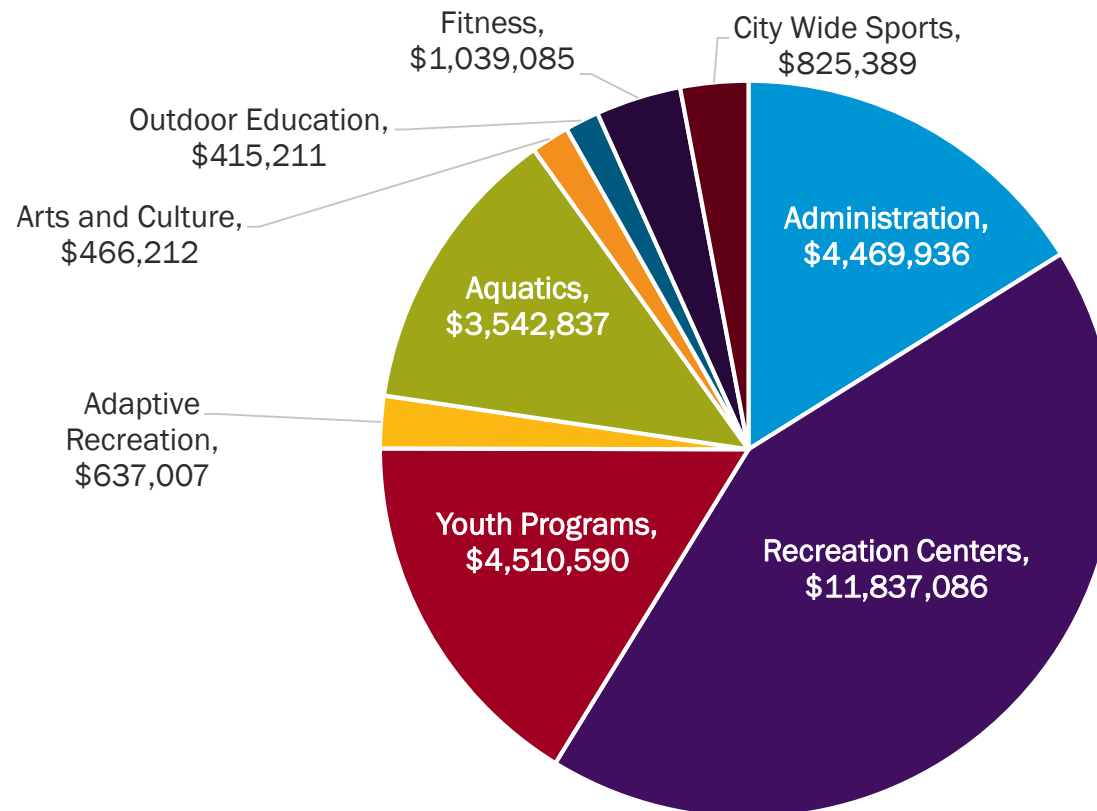
Parks Division

Key Budget Changes

Expansions		
Description	Financial Change	Key Impacts
Increase acreage in the Northwest (NW) and the Northeast (NE) District	\$175,600	An increase in personnel services due to the addition of two Crew Leads and part-time employees equivalent to 1.2 FTE to support the new acres being added to the Denver Park system starting in Q2.
Increase acreage in the Northwest (NW) and the Northeast (NE) District	\$188,000	An increase in services and supplies to support the addition of park acres in the NW District and the NE District.
Capital Equipment (CE)	\$463,500	CE for the expansions in NW District, NE District and regular non-Fleet replacement.
811 Call Before You Dig	\$25,000	State mandated legislation requiring fee of \$1.49 per 811 call before you dig locate request. This is for park owned and maintained properties. (State Bill 18-167).

Recreation Division

- The **Recreation Division** - Staffs and operates 30 recreation centers, 31 swimming pools, and offers programming in 10 areas ranging from Youth Sports to Aquatics.





Parks and Planning Division Impact Overview

Recreation Impacts

- *Regional Recreation Center Hours*
- *Programs*

NOT IMPACTED

- *Local and Neighborhood Recreation Center Hours*
- *MY Denver*
- *MY Denver PRIME*
- *Meal Distribution Sites*

COVID-19 RESPONSE

- *Recreation employees redeployed to support Parks Maintenance*
- *COVID-19 Testing Sites*
- *Homeless Shelters*
- *Learning Labs*

Recreation Division Key Budget Changes

Reductions		
Description	Financial Change	Key Impacts
Recreation Center Hours and Programs	(\$1,535,100)	A decrease in personnel services to freeze the equivalent of 5.32 full-time positions for part or all of 2021 and reducing budget available to hire part-time or seasonal employees due to reduced regional recreation center hours and programming.
Recreation Center Supplies and Materials	(\$243,700)	A temporary decrease in services and supplies due to the a reduction in regional recreation center hours and recreation programming.



Recreation Division

Key Budget Changes

Expansions		
Description	Financial Change	Key Impacts
Janitorial/COVID-19 Cleaning and Capital Equipment (CE)	\$325,000	\$250,000 Janitorial price increase, COVID-19 cleaning; \$75,000 CE Replacements Weights/Cardio below \$5k such as stationary bikes.
Capital Equipment Replacement (CE)	\$175,000	Cardio and weights over \$5k such as treadmills.



Golf Enterprise Fund

Key Strategic Metrics

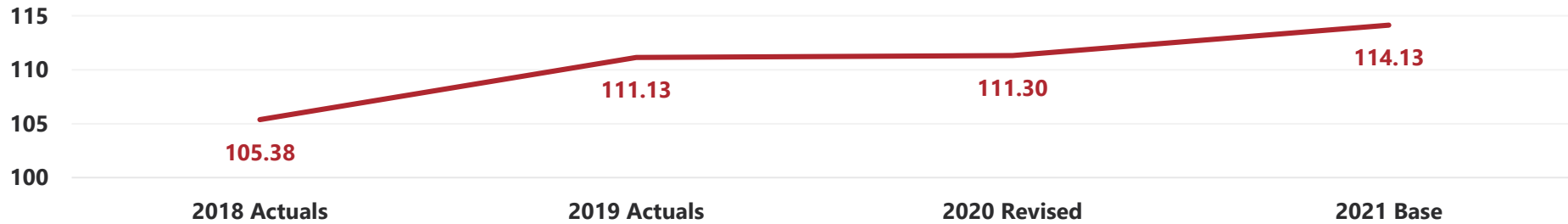
Golf (enterprise fund) operates and maintains the city's eight golf facilities, one 27-hole golf complex and two 9-hole, par-3 courses; 90 holes of miniature golf, five driving ranges, eight pro shops at eight golf locations, and supports the 2nd largest Junior Golf Program of its kind in the nation.



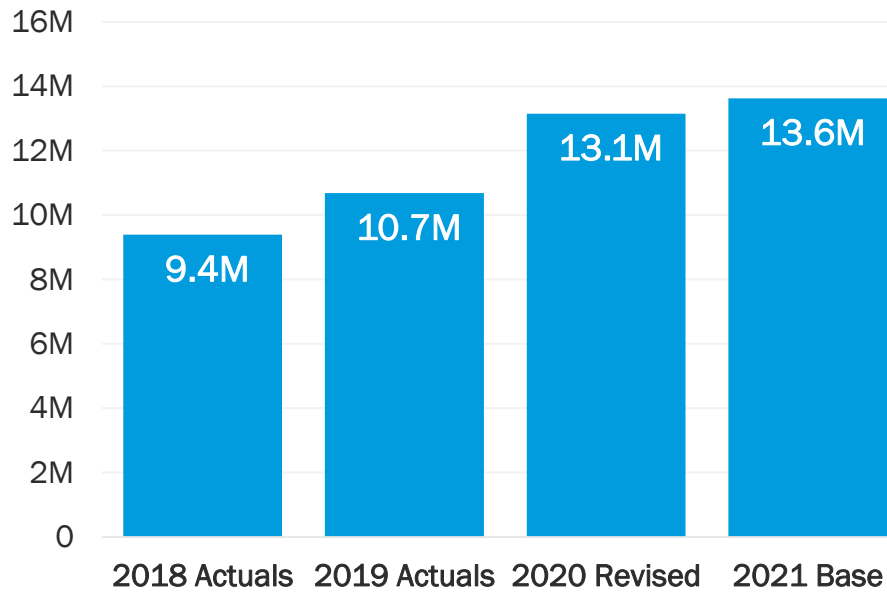


Golf Enterprise Fund Expenses, Revenues, and FTEs

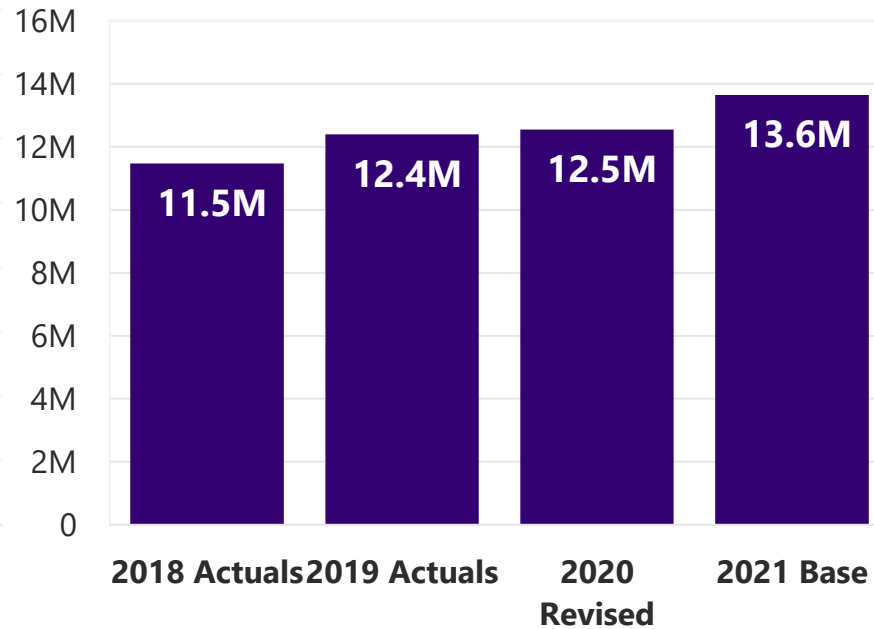
Total FTE



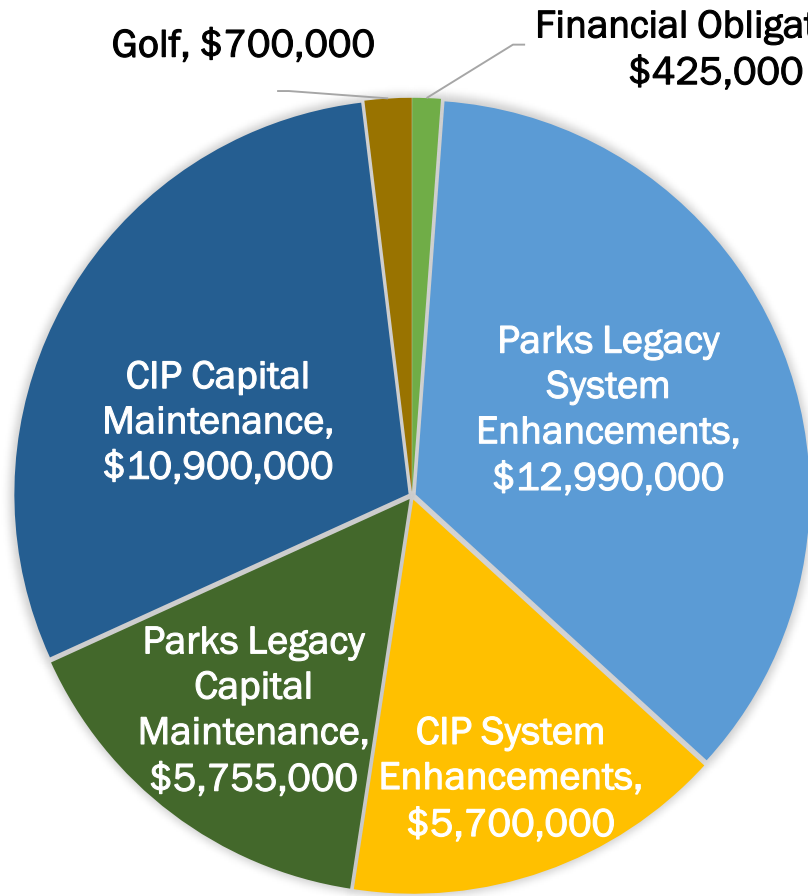
Total Expenses



Total Revenues



Parks and Recreation 2021 CIP



- DPR Financial Obligations include payments to the Sand Creek Greenway and Urban Drainage and Flood Control District.
- DPR annual capital maintenance projects include recreation center rehabilitation, citywide park walks improvements, playground rehabilitation, and other park capital rehabilitation projects.
- System enhancement projects funded by the annual CIP include:
 - \$2M for the phased construction of Heron Pond Park and Water Quality Improvements, which is further supplemented by Legacy funds.
 - \$2M for the critical safety improvements on the South Platte River Trail.

Park Legacy Special Revenue Fund

Park Legacy Special Revenue Fund - 2021 Budget	Amount
Personnel Services	\$2,874,924
Services and Supplies	\$9,705,851
Capital Equipment	\$5,710,000
Internal Services and Misc.	\$100,000
Transfer Out to Capital Improvement Funds 36045 and 36050	\$18,745,000
Park Legacy Total	\$37,135,775





Parks Legacy (2018 Ballot Initiative) 2021 Capital Investment

Parks Legacy System Enhancements Projects	2021 Recommended
Heron Pond Parks and Water Quality Improvements	\$ 4,200,000
DPR Land Expansion Pre Acquisition Costs	\$ 500,000
Northfield Athletic Complex Phase II	\$ 540,000
City Park Master Plan Implementation	\$ 3,000,000
Rosedale Maintenance Facility Renovation	\$ 2,000,000
Skyline Park Improvements	\$ 500,000
Montbello ELK Learning Center	<u>\$ 2,250,000</u>
Total	\$ 12,990,000
Parks Legacy Capital Maintenance Programs	2021 Recommended
Mountain Parks Facilities	\$ 450,000
Mountain Parks Infrastructure	\$ 265,000
Citywide Trail Improvements	\$ 150,000
Outdoor Recreation	\$ 375,000
Citywide Playgrounds	\$ 1,700,000
Citywide Structures	\$ 275,000
ADA Upgrades	\$ 500,000
Citywide Parks Rehabilitation	\$ 500,000
Project Development Funds	\$ 300,000
Citywide Natural Resources	\$ 740,000
Tree Program	\$ 400,000
Citywide Water Conservation	<u>\$ 100,000</u>
Total	\$ 5,755,000
Total 2021 Park Legacy Capital Investment	<u>\$ 18,745,000</u>