



Draft 2024 Action Plan

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HOST Housing Policy Officer

What is HOST?

Healthy, housed, and connected

The Department of Housing Stability (HOST) created by Executive Order in Fall 2019 to bring housing and homelessness together

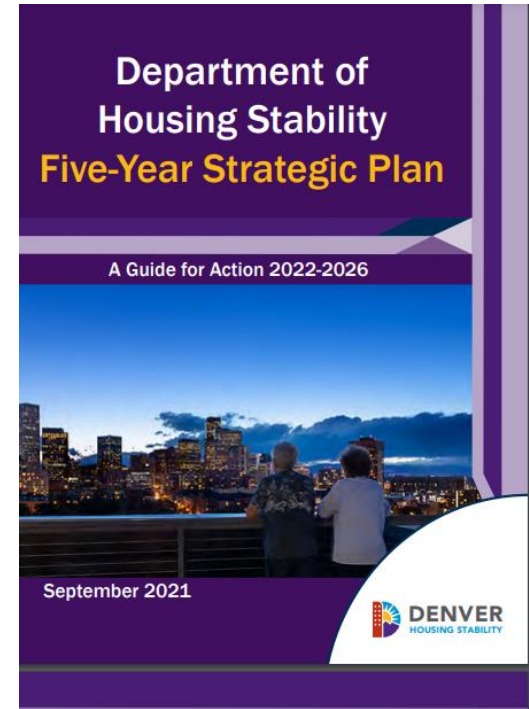


DENVER
HOUSING STABILITY

We invest resources, create policy, and partner to provide housing stability, resolve episodes of homelessness, and create housing opportunities

What We Heard From Stakeholders & Community in May

- Top Three Goals from the Five-Year Strategic Plan were identified:
 - Address Unsheltered Homelessness
 - Expand Access to Affordable Housing Opportunities
 - Expand Pathways to Successful Housing for People Experiencing Homelessness



In 2024 HOST will work to accomplish:

- Bring an additional 1,000 people out of unsheltered homelessness through the House1000 Initiative;
- Serve more than 3,500 households experiencing homelessness in rehousing and supportive housing programs;
- Create and preserve 1,765 affordable homes through investment in the affordable housing pipeline, and effective implementation of Denver's Mandatory Affordable Housing Ordinance, contributing toward Denver's Citywide goal to create and preserve 3,000 affordable units;
- Serve more than 9,300 households in housing stability programs, including providing legal counsel in eviction proceedings for at least 2,000 households annually, and explore possible funding sources for housing stability (e.g., rent and utility assistance, eviction legal defense) to increase levels of support that can be provided on an ongoing basis;
- Update the Affordable Housing Preservation Ordinance to align with long-term affordability goals and priorities for use of preservation funds;
- Expand the Affordable Housing Review Team (AHRT) to ensure efficient consideration and review of affordable housing projects and reduce permitting times;
- Expand support for the supportive housing pipeline by working with partners to maximize the effectiveness of housing choice vouchers, including city funded project-based vouchers;
- Prioritize language access and culturally appropriate messaging;
- Develop and implement engagement strategies that go beyond City Council and Registered Neighborhood Organizations, and focuses on two-way communication with more intentional listening in coordination with Citywide outreach and engagement efforts; and
- Utilize the new affordable housing search website and database to complete implementation of the Prioritization Program.

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Proposed 2024 Action Plan Priorities: Housing Opportunity

Goal 1: Expand Access to Affordable Housing Opportunities

- Develop and preserve over 1,700 homes through investment in the affordable housing pipeline, strategic acquisition of hotels, and effective implementation of Denver's Mandatory Affordable Housing Ordinance, advancing Mayor Johnston's goal to create and preserve 3,000 affordable units annually
- Expand the Affordable Housing Review Team (AHRT) to ensure efficient consideration and review of affordable housing projects and reduce permitting times

Goal 2: Preserve Existing Affordable Housing

- Update the preservation ordinance to align with long-term affordability goals and priorities for use of preservation funds



Proposed 2024 Action Plan Priorities: Housing Opportunity

Create and preserve 1,765 affordable homes through investment in the affordable housing pipeline, and effective implementation of Denver’s Mandatory Affordable Housing Ordinance, contributing toward Denver’s Citywide goal to create and preserve 3,000 affordable units

Housing Type	2024 Target
Rental Homes Created	565
• Deeply Affordable	92
• Three-or-more bedroom	56
Rental homes preserved	325
For sale homes created	110
For sale homes preserved	92
Supportive housing	223
Mandatory Housing units	450
Total	1,765

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Proposed 2024 Action Plan Priorities: Housing Stability

Goal 1: Help Households Remain in Their Home and Neighborhood of Choice

- Invest \$29.1M in rent and utility assistance to help households stabilize in housing
- Explore and identify possible funding sources for housing stability to increase levels of support that can be provided beyond emergency and pandemic recovery
- Work with Denver Public Schools and Denver Office of Children's Affairs to develop communications strategies and referral systems for programs that support housing stabilization of families with children

Goal 2: Reduce Evictions

- Provide legal counsel in eviction proceedings for at least 2,000 households annually; and increase proportion of low- and moderate-income households facing eviction who have legal representation.



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Proposed 2024 Action Plan Priorities: Homelessness Resolution

Goal 1: Address Unsheltered Homelessness

- Bring an additional 1,000 people out of unsheltered homelessness by adding additional funding for hotel conversions and ongoing operations, micro-communities, as well as rapid rehousing

Goal 2: Expand Pathways to Successful Rehousing

- Expand support for the supportive housing pipeline by working with partners and maximizing the effectiveness of housing choice vouchers

Goal 4: Improve Homelessness Resolution System for Families

- Maximize effectiveness of use of housing choice vouchers by partnering with Denver Housing Authority on strategic use of homelessness preference



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Proposed 2024 Action Plan Priorities: Operations

Goal 1: Expanding Communications and Community Engagement

- Prioritize language access and culturally appropriate messaging
- Develop and implement engagement strategies that goes beyond City Council and RNOs and focuses on two-way communication with more intentional listening

Goal 2: Expand and Support Partnerships through Transparent, Efficient, and Effective Procurement, Contracting, and Financial Processes

- Update HOST business practices to take advantage of the expanded functionality and improved data system to provide more efficient electronic contracting and invoicing processes and tracking to our partners

Proposed 2024 Action Plan Priorities: Operations

Goal 3: Deepen Data Infrastructure to Provide Transparency and Accountability, Inform Decision-making, and Support Continuous Improvement

- Plan for additional data collection and analysis efforts (e.g., housing needs analysis) to better inform HOST's work and understanding of community needs

Goal 4: Advance Citywide and Regional Approaches, including Policy and Legislative Agenda

- Utilization of the new HOST database to complete the implementation of the Prioritization Policy

Healthy



Housed



Connected



Thank you for your time and engagement!
Please fill out the following survey:
surveymonkey.com/r/host2024actionplan